

PART 3

INTERNAL DEPARTMENTS

Operational Budget for the three financial years from 2011/12 until 2013/14

| Total Council - All Services | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|------------------------|------------------------|------------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 147 654 836 | 163 839 099 | 167 477 884 | 195 806 049 | 213 089 099 | 231 627 855 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 337 064 022 | 396 618 356 | 399 611 946 | 490 309 211 | 563 062 514 | 655 936 848 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 5 625 426 | 11 610 060 | 11 955 501 | 12 703 862 | 13 496 032 | 14 251 306 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 38 623 784 | 32 250 000 | 24 403 800 | 27 740 000 | 26 759 000 | 27 232 000 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 1 925 436 | 1 666 870 | 1 690 920 | 1 736 315 | 1 753 685 | 1 771 223 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 3 465 656 | 4 120 000 | 5 172 000 | 5 140 100 | 5 356 150 | 5 573 960 |
| LICENSES & PERMITS | 5 035 571 | 5 117 500 | 5 146 500 | 5 246 500 | 5 502 800 | 5 783 000 |
| INCOME FOR AGENCY SERVICES | 7 376 385 | 7 550 000 | 7 550 000 | 7 704 000 | 7 781 040 | 7 858 800 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 62 632 312 | 75 081 000 | 75 737 640 | 83 319 950 | 92 872 350 | 98 608 045 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 44 286 630 | 67 743 000 | 73 404 913 | 74 202 650 | 79 178 000 | 92 325 450 |
| OTHER REVENUE | 49 574 700 | 26 866 393 | 19 360 915 | 31 875 333 | 45 897 029 | 79 812 175 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 472 500 | 0 | 480 000 | 482 000 | 484 000 |
| TOTAL OPERATING REVENUE GENERATED | 703 264 757 | 792 934 778 | 791 512 019 | 936 263 970 | 1 055 229 699 | 1 221 264 662 |
| LESS REVENUE FOREGONE | (36 601 668) | (13 520 542) | (8 422 615) | (10 280 678) | (11 719 971) | (13 184 968) |
| TOTAL DIRECT OPERATING REVENUE | 666 663 089 | 779 414 236 | 783 089 404 | 925 983 292 | 1 043 509 728 | 1 208 079 694 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 100 583 696 | 115 133 731 | 118 069 493 | 137 508 130 | 152 274 402 | 171 711 811 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 100 583 696 | 115 133 731 | 118 069 493 | 137 508 130 | 152 274 402 | 171 711 811 |
| TOTAL OPERATING REVENUE GENERATED | 767 246 785 | 894 547 967 | 901 158 897 | 1 063 491 422 | 1 195 784 130 | 1 379 791 505 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (187 866 167) | (224 542 658) | (229 580 953) | (262 225 597) | (282 823 880) | (305 838 354) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 2 067 829 | 2 203 153 | 2 203 153 | 1 063 691 | 1 081 587 | 1 100 913 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | (10 850 473) | (12 220 447) | (12 246 169) | (15 363 913) | (16 593 026) | (17 920 466) |
| BAD DEBTS | (5 455 792) | (4 087 655) | (4 087 657) | (4 778 240) | (5 219 070) | (5 769 880) |
| COLLECTION COSTS | (1 567 259) | (308 390) | (676 055) | (557 500) | (584 919) | (616 105) |
| DEPRECIATION (GAMAP) | (160 103 948) | (153 376 967) | (155 313 280) | (156 886 900) | (157 610 601) | (162 833 931) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (39 171 816) | (41 311 648) | (42 824 317) | (47 318 409) | (49 592 451) | (52 184 524) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (17 215 421) | (22 040 849) | (22 040 817) | (26 451 492) | (32 197 044) | (40 021 238) |
| BULK PURCHASES | (147 784 539) | (195 687 065) | (194 408 767) | (240 570 671) | (287 342 572) | (342 174 337) |
| CONTRACTED SERVICES | (17 762 090) | (17 851 072) | (19 963 340) | (21 457 615) | (23 632 005) | (26 272 997) |
| GRANTS & SUBSIDIES PAID (F4.2) | (991 000) | (31 012 300) | (34 678 800) | (45 195 750) | (49 311 975) | (52 860 575) |
| GENERAL EXPENSES - OTHER | (66 794 475) | (119 954 592) | (120 472 708) | (96 159 141) | (100 588 165) | (105 476 252) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | (447 621) | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | (9 100 321) | (1 516 510) | (1 515 797) | (1 717 250) | (1 827 960) | (1 939 205) |
| TOTAL DIRECT OPERATING EXPENDITURE | (663 043 093) | (821 707 000) | (835 605 507) | (917 618 787) | (1 006 242 081) | (1 112 806 951) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (100 583 696) | (115 133 731) | (118 069 493) | (137 508 130) | (152 274 402) | (171 711 811) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (100 583 696) | (115 133 731) | (118 069 493) | (137 508 130) | (152 274 402) | (171 711 811) |
| TOTAL OPERATING EXPENDITURE | (763 626 789) | (936 840 731) | (953 675 000) | (1 055 126 917) | (1 158 516 483) | (1 284 518 762) |
| OPERATING SURPLUS / (DEFICIT) | 3 619 996 | (42 292 764) | (52 516 103) | 8 364 505 | 37 267 647 | 95 272 743 |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | 3 619 996 | (42 292 764) | (52 516 103) | 8 364 505 | 37 267 647 | 95 272 743 |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | 3 619 996 | (42 292 764) | (52 516 103) | 8 364 505 | 37 267 647 | 95 272 743 |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (70 439 814) | (51 337 500) | (37 485 125) | (64 444 462) | (91 763 765) | (139 357 055) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | (2 584) | (7 123) |
| DEPRCIATION RESERVE EX AFR | 162 318 | 122 602 565 | 122 533 726 | 122 311 330 | 124 884 969 | 126 911 405 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 4 728 151 | 6 878 308 | 8 396 262 | 9 449 774 | 10 015 384 |
| SELF INSURANCE RESERVE | (3 596 255) | (360 837) | (210 000) | (291 424) | (302 855) | (314 337) |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (837 500 539) | (861 208 352) | (861 958 091) | (989 155 211) | (1 116 250 944) | (1 287 270 488) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (70 253 755) | 33 339 615 | 39 200 806 | 74 336 211 | 79 533 186 | 92 521 017 |
| LESS CAPITAL GRANTS RECOGNISED | (44 286 630) | (67 743 000) | (73 404 913) | (74 202 650) | (79 178 000) | (92 325 450) |
| NET OPERATING SURPLUS / (DEFICIT) | (114 540 384) | (34 403 385) | (34 204 107) | 133 561 | 355 186 | 195 567 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Executive & Council/Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 30 115 195 | 38 638 700 | 40 111 200 | 38 908 750 | 43 682 400 | 46 150 315 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 43 876 | 12 000 | 110 500 | 12 000 | 12 000 | 12 000 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 30 159 071 | 38 650 700 | 40 221 700 | 38 920 750 | 43 694 400 | 46 162 315 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 30 159 071 | 38 650 700 | 40 221 700 | 38 920 750 | 43 694 400 | 46 162 315 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 28 528 350 | 34 653 398 | 34 385 700 | 40 245 950 | 43 081 087 | 46 354 408 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 28 528 350 | 34 653 398 | 34 385 700 | 40 245 950 | 43 081 087 | 46 354 408 |
| TOTAL OPERATING REVENUE GENERATED | 58 687 421 | 73 304 098 | 74 607 400 | 79 166 700 | 86 775 487 | 92 516 723 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (12 442 284) | (15 532 045) | (15 101 453) | (18 538 533) | (20 252 063) | (21 878 392) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | (10 850 473) | (12 220 447) | (12 246 169) | (15 363 913) | (16 593 026) | (17 920 466) |
| BAD DEBTS | (1 562 787) | 0 | 0 | (350 000) | (367 500) | (385 875) |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 628 684) | (1 485 518) | (1 224 253) | (1 127 794) | (874 322) | (690 107) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (304 412) | (417 005) | (412 854) | (438 285) | (460 075) | (483 425) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (112 640) | (43 150) | (43 150) | (40 305) | (36 878) | (36 878) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (193 707) | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (12 218 531) | (16 591 260) | (15 650 502) | (20 551 083) | (20 766 444) | (21 989 047) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | (8 879 480) | (1 500 000) | (1 500 000) | (1 500 000) | (1 600 000) | (1 700 000) |
| TOTAL DIRECT OPERATING EXPENDITURE | (48 192 998) | (47 789 425) | (46 178 381) | (57 909 913) | (60 950 308) | (65 084 190) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (16 041 527) | (18 352 266) | (18 166 391) | (21 411 193) | (23 074 631) | (25 116 394) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (16 041 527) | (18 352 266) | (18 166 391) | (21 411 193) | (23 074 631) | (25 116 394) |
| TOTAL OPERATING EXPENDITURE | (64 234 525) | (66 141 691) | (64 344 772) | (79 321 106) | (84 024 939) | (90 200 584) |
| OPERATING SURPLUS / (DEFICIT) | (5 547 103) | 7 162 407 | 10 262 628 | (154 406) | 2 750 548 | 2 316 139 |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (5 547 103) | 7 162 407 | 10 262 628 | (154 406) | 2 750 548 | 2 316 139 |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (5 547 103) | 7 162 407 | 10 262 628 | (154 406) | 2 750 548 | 2 316 139 |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (130 000) | (80 650) | (115 650) | (558 836) | (291 671) | (315 007) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 874 781 | 676 785 | 727 706 | 621 172 | 467 583 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 16 508 | 16 639 | 12 736 | 3 343 | 2 912 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (64 364 525) | (65 331 052) | (63 766 998) | (79 139 500) | (83 692 095) | (90 045 096) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (5 677 103) | 7 973 046 | 10 840 402 | 27 200 | 3 083 392 | 2 471 627 |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (5 677 103) | 7 973 046 | 10 840 402 | 27 200 | 3 083 392 | 2 471 627 |

Internal Department: Legal & Administration

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| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | The Department of Legal and Administration is fully complying with the aim of ensuring Good Governance and Public Participation. The Legal & Administration department provides support services to Council, Mayoral Administration and all other departments within the municipality. This Department will therefore continue to provide a high quality of administrative support, facilitation of events as well as ensuring legal compliance and proper public participation. | |
| Senior management structure | <p>The Department is headed by the Senior Manager : Legal & Administration with the assistance of the following Managers:</p> <ol style="list-style-type: none"> 1) Legal & Properties 2) Events & Facilities 3) Public Participation 4) Administration <p>The Legal & Administration Department resides in the Directorate Corporate Services, which is headed by the Executive Manager Corporate Services, Advocate Thobela Mekuto.</p> | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | |
| STRATEGIC OBJECTIVES: THE PROVISION OF EFFECTIVE AND EFFICIENT SUPPORT SERVICES | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To promote customer care | Rating of services rendered. Improve customer care services. | Continuous training on Batho Pele Develop service standards |
| To administer the utilization of community halls. | To review the utilization of community halls | Maintain and review Administrative systems Furniture & office equipment |
| To ensure legal compliance. | Continuous monitoring of legal compliance. | Draft legal compliance audit Draft by-laws & policies |
| To render effective secretariat services. | To ensure institutional efficiency. | Maintain and review Administrative systems Electronic archiving Vehicles |
| To implement fraud and corruption plan and policy. | Maintain the hotline number Strengthen awareness campaign | Maintain the fraud prevention policy |
| To ensure the involvement of relevant stakeholders in the council events. | Develop stakehold database. | Maintain events management procedures |
| To maintain and manage a proper record and management system. | Maintain the implementation of records management policy | Maintain records management policy |
| Changes to service levels | No changes to current service levels are expected over the term covered by | |

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| | the medium term revenue and expenditure framework. |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type, is attached in the schedules which follow. |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditure include:</p> <p>R0,23-million for furniture and equipment R0,1- IT equipment & software</p> <p>The capital programme of the Legal & Administration Department amounts to R0,34-million and represents 0,16% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Executive & Council/Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 30 115 195 | 38 638 700 | 40 111 200 | 38 908 750 | 43 682 400 | 46 150 315 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 43 876 | 12 000 | 110 500 | 12 000 | 12 000 | 12 000 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 30 159 071 | 38 650 700 | 40 221 700 | 38 920 750 | 43 694 400 | 46 162 315 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 30 159 071 | 38 650 700 | 40 221 700 | 38 920 750 | 43 694 400 | 46 162 315 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 28 528 350 | 34 653 398 | 34 385 700 | 40 245 950 | 43 081 087 | 46 354 408 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 28 528 350 | 34 653 398 | 34 385 700 | 40 245 950 | 43 081 087 | 46 354 408 |
| TOTAL OPERATING REVENUE GENERATED | 58 687 421 | 73 304 098 | 74 607 400 | 79 166 700 | 86 775 487 | 92 516 723 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (12 442 284) | (15 532 045) | (15 101 453) | (18 538 533) | (20 252 063) | (21 878 392) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | (10 850 473) | (12 220 447) | (12 246 169) | (15 363 913) | (16 593 026) | (17 920 466) |
| BAD DEBTS | (1 562 787) | 0 | 0 | (350 000) | (367 500) | (385 875) |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 628 684) | (1 485 518) | (1 224 253) | (1 127 794) | (874 322) | (690 107) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (304 412) | (417 005) | (412 854) | (438 285) | (460 075) | (483 425) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (112 640) | (43 150) | (43 150) | (40 305) | (36 878) | (36 878) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (193 707) | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (12 218 531) | (16 591 260) | (15 650 502) | (20 551 083) | (20 766 444) | (21 989 047) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | (8 879 480) | (1 500 000) | (1 500 000) | (1 500 000) | (1 600 000) | (1 700 000) |
| TOTAL DIRECT OPERATING EXPENDITURE | (48 192 998) | (47 789 425) | (46 178 381) | (57 909 913) | (60 950 308) | (65 084 190) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (16 041 527) | (18 352 266) | (18 166 391) | (21 411 193) | (23 074 631) | (25 116 394) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (16 041 527) | (18 352 266) | (18 166 391) | (21 411 193) | (23 074 631) | (25 116 394) |
| TOTAL OPERATING EXPENDITURE | (64 234 525) | (66 141 691) | (64 344 772) | (79 321 106) | (84 024 939) | (90 200 584) |
| OPERATING SURPLUS / (DEFICIT) | (5 547 103) | 7 162 407 | 10 262 628 | (154 406) | 2 750 548 | 2 316 139 |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (5 547 103) | 7 162 407 | 10 262 628 | (154 406) | 2 750 548 | 2 316 139 |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (5 547 103) | 7 162 407 | 10 262 628 | (154 406) | 2 750 548 | 2 316 139 |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (130 000) | (80 650) | (115 650) | (558 836) | (291 671) | (315 007) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 874 781 | 676 785 | 727 706 | 621 172 | 467 583 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 16 508 | 16 639 | 12 736 | 3 343 | 2 912 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (64 364 525) | (65 331 052) | (63 766 998) | (79 139 500) | (83 692 095) | (90 045 096) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (5 677 103) | 7 973 046 | 10 840 402 | 27 200 | 3 083 392 | 2 471 627 |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (5 677 103) | 7 973 046 | 10 840 402 | 27 200 | 3 083 392 | 2 471 627 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-----------------|------------------------------|----------|---------|----------|-------------|------------------------------|---------|---|--|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040334 | COUNCIL GENERAL | FURNITURE & OFFICE EQUIPMENT | EX | MC | GG1 | 100 | SENIOR MANAGER LEGAL & ADMIN | 1200001 | 2 X PLASMA TELEVISIONS | WAITING AREA | INST | CRR (REV) | 25,000 | - | - | - | - |
| MP040334 | COUNCIL GENERAL | FURNITURE & OFFICE EQUIPMENT | EX | MC | GG1 | 100 | SENIOR MANAGER LEGAL & ADMIN | 1100236 | ADDITIONAL FURNITURE FOR 11 NEW COUNCILLORS | ADDITIONAL FURNITURE FOR 11 NEW COUNCILLORS | INST | CRR (REV) | - | - | 20,000 | - | - |
| MP040334 | COUNCIL GENERAL | FURNITURE & OFFICE EQUIPMENT | EX | MC | GG1 | 100 | SENIOR MANAGER LEGAL & ADMIN | 1200003 | OFFICE FURNITURE | FILING OF LEGAL DOCUMENTS; CHAIRS FOR MAYOR'S SECRETARY; FURNITURE FOR SECRETARY OF THE SPEAKER | INST | CRR (REV) | 37,000 | 25,000 | 28,000 | 30,000 | 33,000 |
| MP040334 | COUNCIL GENERAL | FURNITURE & OFFICE EQUIPMENT | EX | MC | GG1 | 100 | SENIOR MANAGER LEGAL & ADMIN | 1200004 | PROJECTOR AND SCREEN - COUNCIL CHAMBER | PROJECTOR AND SCREEN TO DISPLAY PROCEEDINGS IN THE COUNCIL CHAMBER TO PEOPLE OUTSIDE THE COUNCIL CHAMBER | INST | CRR (REV) | - | 30,000 | - | - | - |
| MP040334 | COUNCIL GENERAL | FURNITURE & OFFICE EQUIPMENT | EX | MC | GG1 | 100 | SENIOR MANAGER LEGAL & ADMIN | 1200002 | SOUND SYSTEM COUNCIL CHAMBER | EXTEND SOUND SYSTEM | INST | CRR (REV) | 50,000 | - | - | - | - |
| MP040334 | COUNCIL GENERAL | VEHICLES | EX | MC | GG1 | 100 | SENIOR MANAGER LEGAL & ADMIN | 0008296 | EXECUTIVE SUPPORT VEHICLE | NONE | 0 | CRR | - | - | - | 700,000 | - |
| MP040334 | COUNCIL GENERAL | VEHICLES | EX | MC | GG1 | 100 | SENIOR MANAGER LEGAL & ADMIN | 1200005 | NEW VEHICLES - MAYOR'S OFFICE | NEW VEHICLE | INST | CRR | - | - | 250,000 | - | - |
| MP040334 | COUNCIL GENERAL | VEHICLES | EX | MC | GG1 | 100 | SENIOR MANAGER LEGAL & ADMIN | 1100193 | REPLACE VEHICLE | REPLACEMENT OF VOLKSWAGEN GOLF BPK775MP | INST | CRR | 250,000 | - | - | - | 300,000 |
| MP040334 | COUNCIL GENERAL | VEHICLES | EX | MC | GG1 | 100 | SENIOR MANAGER LEGAL & ADMIN | 1100041 | REPLACEMENT COMBI | COMBI | 99 | CRR | - | - | - | 550,000 | - |
| | | | | | | | | | TOTAL | | | | 362,000 | 55,000 | 298,000 | 1,280,000 | 333,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Executive & Council / Municipal Manager | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 4 500 | 0 | 49 000 | 0 | 0 | 0 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 4 500 | 0 | 49 000 | 0 | 0 | 0 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 4 500 | 0 | 49 000 | 0 | 0 | 0 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 28 528 350 | 34 653 398 | 34 385 700 | 40 245 950 | 43 081 087 | 46 354 408 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 28 528 350 | 34 653 398 | 34 385 700 | 40 245 950 | 43 081 087 | 46 354 408 |
| TOTAL OPERATING REVENUE GENERATED | 28 532 850 | 34 653 398 | 34 434 700 | 40 245 950 | 43 081 087 | 46 354 408 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (10 944 675) | (13 807 956) | (13 164 775) | (16 375 362) | (17 920 111) | (19 364 169) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 171 660) | (999 719) | (799 630) | (610 178) | (387 107) | (250 194) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (273 528) | (352 205) | (352 854) | (369 285) | (387 725) | (407 125) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (63 879) | 0 | 0 | 0 | 0 | 0 |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (6 301 906) | (7 776 418) | (8 350 497) | (9 948 031) | (9 439 948) | (9 952 083) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (18 755 649) | (22 936 298) | (22 667 756) | (27 302 856) | (28 134 891) | (29 973 571) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (12 548 130) | (15 033 204) | (14 948 250) | (17 709 625) | (18 999 859) | (20 597 349) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (12 548 130) | (15 033 204) | (14 948 250) | (17 709 625) | (18 999 859) | (20 597 349) |
| TOTAL OPERATING EXPENDITURE | (31 303 779) | (37 969 502) | (37 616 006) | (45 012 481) | (47 134 750) | (50 570 920) |
| OPERATING SURPLUS / (DEFICIT) | (2 770 929) | (3 316 104) | (3 181 306) | (4 766 531) | (4 053 663) | (4 216 512) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (2 770 929) | (3 316 104) | (3 181 306) | (4 766 531) | (4 053 663) | (4 216 512) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (2 770 929) | (3 316 104) | (3 181 306) | (4 766 531) | (4 053 663) | (4 216 512) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (130 000) | (80 650) | (80 650) | (408 558) | (160 117) | (152 175) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 532 274 | 434 120 | 370 586 | 288 215 | 166 911 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 15 248 | 15 379 | 11 476 | 3 032 | 2 601 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (31 433 779) | (37 502 630) | (37 247 157) | (45 038 977) | (47 003 620) | (50 553 583) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (2 900 929) | (2 849 232) | (2 812 457) | (4 793 027) | (3 922 533) | (4 199 175) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (2 900 929) | (2 849 232) | (2 812 457) | (4 793 027) | (3 922 533) | (4 199 175) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-------------------|------------------------------|----------|---------|----------|-------------|------------------------------|---------|--------------|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040331 | MUNICIPAL MANAGER | FURNITURE & OFFICE EQUIPMENT | EX | MM | GC1 | 110 | SENIOR MANAGER LEGAL & ADMIN | 1200007 | FURNITURE | FURNITURE FOR MUNICIPAL MANAGER AND SECRETARY | INST | CRR (REV) | 45,000 | - | - | 20,000 | - |
| | | | | | | | | | TOTAL | | | | 45,000 | - | - | 20,000 | - |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------------|------------------------------|----------|---------|----------|-------------|---------------------------------|---------|--------------|--------------------------------|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040330 | INTERNAL AUDIT | FURNITURE & OFFICE EQUIPMENT | EX | MM | GC1 | 108 | SENIOR MANAGER LEGAL & ADMIN | 1200006 | FURNITURE | FURNITURE FOR INTERNAL AUDITOR | INST | CRR (REV) | 25,000 | - | 20,000 | - | - |
| | | | | | | | | | TOTAL | | | | 25,000 | - | 20,000 | - | - |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------------------------|---------------------------------|----------|---------|----------|-------------|---------------------------------|---------|---|--|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040322 | LEGAL & ADMINISTRATI ON | FURNITURE & OFFICE EQUIPMENT | EX | MM | GC1 | 120 | SENIOR MANAGER LEGAL & ADMIN | 1000118 | BULK FILING CABINETS | ARCHIVING OF DOCUMENTS | INST | CRR (REV) | 150,000 | 60,000 | - | 60,000 | - |
| MP040322 | LEGAL & ADMINISTRATI ON | FURNITURE & OFFICE EQUIPMENT | EX | MM | GC1 | 120 | SENIOR MANAGER LEGAL & ADMIN | 1200012 | CAMERA | TO BE UTILIZED FOR EVENTS | INST | CRR (REV) | 10,000 | - | - | - | - |
| MP040322 | LEGAL & ADMINISTRATI ON | FURNITURE & OFFICE EQUIPMENT | EX | MM | GC1 | 120 | SENIOR MANAGER LEGAL & ADMIN | 1000155 | FURNITURE | STAFF SUPPORT | INST | CRR (REV) | 70,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| MP040322 | LEGAL & ADMINISTRATI ON | IT EQUIPMENT & SOFTWARE | EX | MM | GC1 | 120 | SENIOR MANAGER LEGAL & ADMIN | 0008000 | ELECTRONIC ARCHIVING OF INFORMATION (SOFTWARE) | GOOD ADMINISTRATION AND EASY SEARCHING OF DOCUMENT | 14 | CRR | 100,000 | 75,000 | 75,000 | - | - |
| MP040322 | LEGAL & ADMINISTRATI ON | PLANT & EQUIPMENT | EX | MM | GC1 | 120 | SENIOR MANAGER LEGAL & ADMIN | 1200011 | FRIDGE | FRIDGE FOR COUNCIL EVENTS | INST | CRR (REV) | 15,000 | - | - | - | - |
| | | | | | | | | | TOTAL | | | | 345,000 | 145,000 | 85,000 | 70,000 | 10,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|------------------------|--------------------------------|----------|---------|----------|-------------|--|---------|-------------|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040302 | TECHNICAL & FACILITIES | FURNITURE AND OFFICE EQUIPMENT | EX | MM | GC1 | 112 | EXECUTIVE MANAGER TECHNICAL & FACILITIES | 1200009 | FURNITURE | FURNITURE FOR OFFICE UCE | INST | CRR (REV) | 40,000 | - | - | - | - |
| MP040302 | TECHNICAL & FACILITIES | FURNITURE AND OFFICE EQUIPMENT | EX | MM | GC1 | 112 | EXECUTIVE MANAGER TECHNICAL & FACILITIES | 1200008 | GPS | GPS FOR TRAVELING TO WORKSHOPS/MEETINGS OUT OF TOWN | INST | CRR (REV) | 4,000 | - | - | - | - |
| TOTAL | | | | | | | | | | | | | 44,000 | - | - | - | - |

Internal Department: Property Valuations

| | | |
|--|---|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The municipality ensures the proper & accurate valuation of the property within its area of jurisdiction & also needs to keep track of all the property within its area of jurisdiction. Such activities are in accordance with the implementation of the Municipal Property Rates Act towards compilation of a valuation roll.</p> <p>The property valuation is aimed at assisting the municipality in determining the payable tariffs in terms of property rates.</p> <p>The municipality is currently finalising the process of compilation of the new valuation roll in terms of the New Property Rates Act, which valuation roll will be for the period 1 July 2009 – 30 June 2014.</p> | |
| Senior management structure | The Property Valuation Department is headed by the Senior Manager Property Valuation and resides within the Corporate Services Directorate, which is headed by the Executive Manager Corporate Services, Adv. Thobela Mekuto. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: GOOD CORPORATE GOVERNANCE | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To maintain a comprehensive and uniform valuation roll. | <p>Maintain the existing valuation roll.</p> <p>Prepare and maintain roll for remissions and rebates on property tax.</p> | <p>Compile annual supplementary valuation roll.</p> <p>Continual implementation of supplementary valuations.</p> <p>Revise rates policy annually</p> |
| To provide effective service regarding valuations of immovable properties for other municipal purposes than assessment rates | Provide valuations on ad hoc basis. | <p>Analyse and assess requests</p> <p>Conduct valuations on requests received from other departments</p> |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | The Property Valuation Department does not have a capital programme over the term covered by the medium term revenue and expenditure framework. | |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|------------|------------------------------|----------|---------|----------|-------------|-----------------------------------|---------|------------------|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040324 | VALUATIONS | FURNITURE & OFFICE EQUIPMENT | EX | MM | GC1 | 123 | SENIOR MANAGER PROPERTY VALUATION | 1000250 | CAMERA | PURCHASE 1 CAMERA | INST | CRR (REV) | 3,000 | - | 4,000 | 4,500 | 5,000 |
| MP040324 | VALUATIONS | FURNITURE & OFFICE EQUIPMENT | EX | MM | GC1 | 123 | SENIOR MANAGER PROPERTY VALUATION | 0900159 | OFFICE FURNITURE | PURCHASE 4 DRAWER CABINETS (2) AND 2 BOOKCASE | INST | CRR (REV) | 6,500 | 16,000 | 7,000 | 8,000 | 8,000 |
| MP040324 | VALUATIONS | FURNITURE & OFFICE EQUIPMENT | EX | MM | GC1 | 123 | SENIOR MANAGER PROPERTY VALUATION | 1200021 | SHREDDER | SHREDDER FOR OFFICE USE | INST | CRR (REV) | 3,000 | - | - | - | - |
| TOTAL | | | | | | | | | | | | | 12,500 | 16,000 | 11,000 | 12,500 | 13,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Budget & Treasury Office/Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 147 654 836 | 163 839 099 | 167 477 884 | 195 806 049 | 213 089 099 | 231 627 855 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 38 623 784 | 32 250 000 | 24 403 800 | 27 740 000 | 26 759 000 | 27 232 000 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 1 263 049 | 1 110 500 | 1 161 600 | 1 189 400 | 1 201 295 | 1 213 307 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 4 504 820 | 5 084 800 | 5 443 800 | 6 209 500 | 6 520 000 | 6 845 975 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 1 400 550 | 787 305 | 770 860 | 834 135 | 854 865 | 995 265 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 472 500 | 0 | 480 000 | 482 000 | 484 000 |
| TOTAL OPERATING REVENUE GENERATED | 193 447 038 | 203 544 204 | 199 257 944 | 232 259 084 | 248 906 259 | 268 398 402 |
| LESS REVENUE FOREGONE | (9 834 597) | (5 425 922) | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 183 612 442 | 198 118 282 | 199 257 944 | 232 259 084 | 248 906 259 | 268 398 402 |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 15 360 796 | 18 422 489 | 19 075 294 | 21 998 158 | 23 476 857 | 26 103 050 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 15 360 796 | 18 422 489 | 19 075 294 | 21 998 158 | 23 476 857 | 26 103 050 |
| TOTAL OPERATING REVENUE GENERATED | 198 973 238 | 216 540 771 | 218 333 238 | 254 257 242 | 272 383 116 | 294 501 452 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (15 173 219) | (17 522 342) | (17 610 014) | (19 908 842) | (20 625 420) | (22 350 078) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | (1 608 550) | (1 688 978) | (1 688 978) | (1 716 360) | (1 750 700) | (1 785 715) |
| COLLECTION COSTS | (231 478) | (243 390) | (271 055) | (289 500) | (303 919) | (320 635) |
| DEPRECIATION (GAMAP) | (624 365) | (526 165) | (546 703) | (439 251) | (331 855) | (275 848) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (103 673) | (122 000) | (198 900) | (153 000) | (159 700) | (166 440) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (16 490) | 0 | 0 | 0 | 0 | 0 |
| BULK PURCHASES | (4 204) | (8 215) | (8 215) | (4 571) | (5 486) | (6 583) |
| CONTRACTED SERVICES | (2 106 001) | (2 317 053) | (2 269 410) | (2 689 840) | (2 554 670) | (2 665 386) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | (5 084 800) | (10 768 800) | (12 067 000) | (12 670 375) | (13 303 865) |
| GENERAL EXPENSES - OTHER | (5 420 305) | (5 687 466) | (5 841 304) | (5 987 323) | (6 322 869) | (6 691 476) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | (447 621) | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (25 735 905) | (33 200 409) | (39 203 379) | (43 255 687) | (44 724 994) | (47 566 026) |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (11 120 187) | (15 613 422) | (15 905 898) | (18 222 961) | (19 905 585) | (21 998 782) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (11 120 187) | (15 613 422) | (15 905 898) | (18 222 961) | (19 905 585) | (21 998 782) |
| TOTAL OPERATING EXPENDITURE | (36 856 092) | (48 813 831) | (55 109 277) | (61 478 648) | (64 630 579) | (69 564 808) |
| OPERATING SURPLUS / (DEFICIT) | 162 117 146 | 167 726 940 | 163 223 961 | 192 778 594 | 207 752 537 | 224 936 644 |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | 162 117 146 | 167 726 940 | 163 223 961 | 192 778 594 | 207 752 537 | 224 936 644 |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | 162 117 146 | 167 726 940 | 163 223 961 | 192 778 594 | 207 752 537 | 224 936 644 |
| <i>OTHER ADJUSTMENTS AND TRANSFERS</i> | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (28 621 304) | (22 330 000) | (17 820 000) | (17 939 438) | (16 918 876) | (17 394 314) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 335 596 | 355 726 | 274 380 | 233 147 | 177 489 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 17 992 | 17 089 | 14 407 | 13 369 | 6 663 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (65 477 396) | (70 790 243) | (72 556 462) | (79 129 299) | (81 302 939) | (86 774 970) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | 133 495 842 | 145 750 528 | 145 776 776 | 175 127 943 | 191 080 177 | 207 726 482 |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | 133 495 842 | 145 750 528 | 145 776 776 | 175 127 943 | 191 080 177 | 207 726 482 |

Internal Department: Finance

| | | |
|--|--|---|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | The Steve Tshwete Local Municipality is fully complying with the aim of ensuring sound financial governance. The Finance Department strives to maintain a high payment rate, in order to sustain the high levels of service delivery, and also to sufficiently provide the necessary indigent support. | |
| Senior management structure | The Finance Department is managed by the Executive Manager Finance, who is also the Chief Financial Officer, with the assistance of the Senior Manager Finance, followed by three divisions, each with a divisional manager, namely the Budget Office, Treasury Office and Supply Chain Unit. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: FINANCIAL VIABILITY | | |
| STRATEGIC OBJECTIVE: To continue with accountable and developmental orientated monetary management to sustain a sound financial position. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To maintain a comprehensive and uniform valuation roll | Prepare and maintain roll for remissions and rebates on the property tax. Maintain the existing valuation roll. | Maintain financial operations |
| To provide effective service regarding valuations of immovable properties for other municipal purposes than assessment rates. | Provide valuation on ad hoc basis. | Maintain financial operations |
| To achieve an acceptable collection level for taxes and levies each year. | Monthly bill and collect fees and charges at accessible facilities. Regular revision of the credit control and debt collection procedure to remain efficient and effective. Exercise control: Debtors to revenue ratio. Debtors payment rate. Debtors turnover rate. Outstanding Debtors > 150 days Debt and cost coverage ratio. | Maintain financial operations |
| To improve the quality of poor households. | Investigate and advise on poor households to participate in indigent support program. Utilization of equitable share to support indigent households. | Maintain financial operations |
| To manage, control and maintain all assets of the municipality. | Ensure adequate budget provision for asset maintenance over their economic lifespan. Implement a proper asset management system with fixed asset register. Program for replacement and renewal of depreciated assets with remaining economical life of less than 5 years. | Proper asset management Enhance security Maintain / Upgrade buildings |

| | | |
|---|---|---|
| To maintain and upgrade the existing financial operations and procedures to provide an efficient functionality. | Institute controls, procedures, policies and by-laws to regulate fair, just and transparent transactions. | Maintain Financial system Furniture & office equipment IT equipment & software Plant & equipment Vehicles |
|---|---|---|

| ALIGNMENT WITH IDP | | |
|--|---|--|
| STRATEGIC GOAL: FINANCIAL VIABILITY | | |
| STRATEGIC OBJECTIVE: To continue and improve compliance with the legislative and regulatory changing financial environment. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure compliance with prescribed accounting standards and legislation. | All gazette accounting standards implementrd. | Implement Accounting Standards |
| To ensure compliance with budget and reporting regulation. | Ensure budget process and format is in compliance with budget & reporting regulation. | Maintain financial operations |
| To apply a strategic Risk Management Programme for council. | Arrange annual risk identification and assessment workshop. Prepare a risk register and apply risk control through strategies identified. | Proper risk management |
| To fully comply with Supply Chain Regulation and National Treasury Guide on procurement processes. | Align tender and order conditions with MBD forms and supply chain regulations. Dissemination of information on municipal tender proceedings. Provide separately on Suppliers database for SMME suppliers. | Proper Supply Chain Management processes |
| To comply with the municipal regulation on minimum competency level. | Ensure level of compliance to municipal regulation on minimum competency level as promulgated | Develop energy saving policy |

| ALIGNMENT WITH IDP | | |
|---|--|--------------------------------|
| STRATEGIC GOAL: FINANCIAL VIABILITY | | |
| STRATEGIC OBJECTIVE: To render an efficient, effective and responsive consumer service to the community. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To extend service delivery to the community. | Provide 24 hour service nodes for access by community and to function as pay points. | Extend Services Delivery |
| To identify and investigate inaccurate meter readings/ consumption. | Identify and attend to water consumption deviation in excess of 100%. Inform public on saving of water and electricity. | Develop Water deviation system |
| To ensure efficient, effective cashflow management. | Have sufficient working capital continuously available. Ensure all sources of funding and application of funds are in line with the approved budget. Utilize available financial resources towards projects as identified in the IDP | Maintain Financial operations |
| | | |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type, is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,2-million for furniture & office equipment R1,0-million for IT equipment & software R0,2-million for maintain upgrade / buildings R0,03-million for plant & equipment</p> <p>The capital programme of the Finance Department amounts to R1,395-million and represents 0,67% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------|------------------------------|----------|---------|----------|-------------|---------------------------|---------|------------------------------|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040308 | FINANCE | FURNITURE & OFFICE EQUIPMENT | BT | BT | FV1 | 200 | EXECUTIVE MANAGER FINANCE | 1200033 | BARCODE SCANNERS | TO OBTAIN THREE NEW SCANNERRS WHICH CAN BE USED INCONJUNCTION WITH THE NEW BAUD PREMIER SOFTWARE TO SCAN ASSETS | INST | CRR (REV) | 50,000 | 25,000 | - | - | 25,000 |
| MP040308 | FINANCE | FURNITURE & OFFICE EQUIPMENT | BT | BT | FV1 | 200 | EXECUTIVE MANAGER FINANCE | 1000282 | OFFICE EQUIPMENT & FURNITURE | FURNITURE & EQUIPMENT FOR OFFICE USE | INST | CRR (REV) | 90,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| MP040308 | FINANCE | MAINTAIN / UPGRADE BUILDINGS | BT | BT | FV1 | 200 | EXECUTIVE MANAGER FINANCE | 1200035 | UPGRADE HENDRINA RATES HALL | UPGRADING OF PAYPOINTS TO ACCOMMODATE E-SERVICE ATRATES HALL AND HENDRINA PAYPOINT | INST | CRR | 200,000 | 100,000 | - | - | - |
| MP040308 | FINANCE | PLANT & EQUIPMENT | BT | BT | FV1 | 200 | EXECUTIVE MANAGER FINANCE | 1200034 | DROP IN SAFE CATEGORY 2 | DROP IN SAFE CATEGORY 2 TO BE UTILIZED AT PAYPOINTS IN CASE OF VANDALISM | INST | CRR (REV) | 32,000 | - | - | - | - |
| | | | | | | | | | TOTAL | | | | 372,000 | 205,000 | 80,000 | 80,000 | 105,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------|------------------------------|----------|---------|----------|-------------|----------------------|---------|---|--|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040308 | FINANCE | FURNITURE & OFFICE EQUIPMENT | CO | OA | GC1 | 205 | DATA CONTROL OFFICER | 1200036 | OFFICE EQUIPMENT | 1 BAR FRIDGE | INST | CRR (REV) | 3,000 | - | - | - | - |
| MP040308 | FINANCE | IT EQUIPMENT & SOFTWARE | CO | OA | GC1 | 205 | DATA CONTROL OFFICER | 1200037 | ENHANCE CONSUMER ENQUIRIES | DIRECT INTERFACE BETWEEN FINANCIAL SYSTEM AND VENDING SYSTEM | INST | CRR | 110,000 | - | - | - | - |
| MP040308 | FINANCE | IT EQUIPMENT & SOFTWARE | CO | OA | GC1 | 205 | DATA CONTROL OFFICER | 1200122 | ENHANCE FINANCIAL SYSTEM & LINUX OPERATING SYSTEM | DEVELOP TENDER REGISTER. ENSURE USER FRIENDLY FRONT-END; SQL DATABASE; PDF STATEMENTS OF EFT PAYMENTS. UPGRADE LINUX TO 64 BIT. FINALIZE ERFMASTERFILE | INST | MSIG | 614,000 | - | - | - | - |
| MP040308 | FINANCE | IT EQUIPMENT & SOFTWARE | CO | OA | GC1 | 205 | DATA CONTROL OFFICER | 1000183 | NEW FINANCIAL SERVER FOR MIRRORING AND DISATER | RECOVERY | ALL | CRR | - | - | - | - | 200,000 |
| MP040308 | FINANCE | IT EQUIPMENT & SOFTWARE | CO | OA | GC1 | 205 | DATA CONTROL OFFICER | 0008160 | PRINTER DATA | PRINTER | 0 | CRR | - | 150,000 | - | 150,000 | - |
| MP040308 | FINANCE | IT EQUIPMENT & SOFTWARE | CO | OA | GC1 | 205 | DATA CONTROL OFFICER | 0900166 | SELF SERVICE TERMINALS FOR VENDING AND ACC PAYM | SELF SERVICE TERMINALS FOR ELECTRICITY SALES AND ACCOUNT PAYMENTS | ALL | CRR | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040308 | FINANCE | IT EQUIPMENT & SOFTWARE | CO | OA | GC1 | 205 | DATA CONTROL OFFICER | 1200121 | VENDING SERVER AND CONSUMER CUBICLE | MOVE PRE-PAID TRANSACTION DATABASE TO A SEPARATE SERVER TO IMPROVE PERFORMANCE AND SECURITY AND DEVELOP A CONSUMER CUBICLE IN RATES HALL | INST | MSIG | 176,000 | - | - | - | - |
| TOTAL | | | | | | | | | | | | | 1,003,000 | 250,000 | 100,000 | 250,000 | 300,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------|------------------------------|----------|---------|----------|-------------|--|---------|------------------------------|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040308 | FINANCE | ENHANCE SECURITY | CO | OA | GC1 | 230 | ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME | 1200038 | FENCING AROUND PETROL DEPOT | 165 METER STEEL FENCING AROUND PETROL DEPOT WITH 2STEEL GATES | INST | CRR | - | 80,000 | - | - | - |
| MP040308 | FINANCE | ENHANCE SECURITY | CO | OA | GC1 | 230 | ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME | 1200039 | INSTALLATION OF CCTV CAMERAS | INSTALLATION OF CCTV CAMERAS AT SCM STORES & CABLEYARD | INST | CRR (REV) | - | - | - | - | 60,000 |
| MP040308 | FINANCE | FURNITURE & OFFICE EQUIPMENT | CO | OA | GC1 | 230 | ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME | 0900260 | FURNITURE & EQUIPMENT | PURCHASE OF 8 VISITORS CHAIRS AND 1 ROUND TABLE | | CRR (REV) | 20,000 | 10,000 | 15,000 | 15,000 | 15,000 |
| MP040308 | FINANCE | MAINTAIN / UPGRADE BUILDINGS | CO | OA | GC1 | 230 | ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME | 1200040 | EXTENSION OF PAINT STORE | EXTENSION OF PAINT STORE | INST | CRR | - | - | 75,000 | - | - |
| MP040308 | FINANCE | PLANT & EQUIPMENT | CO | OA | GC1 | 230 | ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME | 1200041 | REPLACE FORKLIFT | REPLACE FORKLIFT AT SCM STORES | INST | CRR | - | 900,000 | - | - | - |
| | | | | | | | | | TOTAL | | | | 20,000 | 990,000 | 90,000 | 15,000 | 75,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Corporate Services / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|-----------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 4 715 778 | 10 595 392 | 10 919 990 | 11 555 063 | 12 172 979 | 12 826 473 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 3 172 598 | 2 286 000 | 2 419 000 | 2 797 850 | 4 382 000 | 4 335 550 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 750 000 | 617 000 | 10 620 140 | 8 180 000 | 15 694 000 |
| OTHER REVENUE | 36 672 162 | 15 710 401 | 7 209 918 | 20 160 987 | 33 674 079 | 66 771 773 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 44 560 539 | 29 341 793 | 21 165 908 | 45 134 040 | 58 409 058 | 99 627 796 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 44 560 539 | 29 341 793 | 21 165 908 | 45 134 040 | 58 409 058 | 99 627 796 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 32 152 172 | 34 419 506 | 35 259 136 | 41 349 423 | 45 458 502 | 51 264 677 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 32 152 172 | 34 419 506 | 35 259 136 | 41 349 423 | 45 458 502 | 51 264 677 |
| TOTAL OPERATING REVENUE GENERATED | 76 712 711 | 63 761 299 | 56 425 044 | 86 483 463 | 103 867 560 | 150 892 473 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (18 690 441) | (19 863 231) | (19 902 039) | (23 546 122) | (25 625 502) | (27 801 175) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 1 199 842 | 1 278 313 | 1 278 313 | 688 691 | 706 587 | 725 913 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | (1 335 781) | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (11 676 971) | (10 990 728) | (13 235 322) | (14 739 944) | (14 360 974) | (13 561 233) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (5 957 310) | (6 825 350) | (6 698 248) | (8 928 545) | (9 230 724) | (9 654 579) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (1 322 368) | (1 316 768) | (1 316 767) | (1 297 548) | (1 463 436) | (1 927 169) |
| BULK PURCHASES | (29 445) | (35 000) | (29 502) | (35 000) | (45 000) | (50 000) |
| CONTRACTED SERVICES | (3 005 435) | (4 050 480) | (4 852 677) | (4 953 664) | (5 531 013) | (6 060 268) |
| GRANTS & SUBSIDIES PAID (F4.2) | (591 000) | (840 000) | (840 000) | (935 000) | (987 000) | (1 044 000) |
| GENERAL EXPENSES - OTHER | (19 458 648) | (21 967 818) | (23 829 823) | (24 085 623) | (26 884 456) | (27 568 602) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (60 867 558) | (64 611 062) | (69 426 065) | (77 832 755) | (83 421 518) | (86 941 113) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (5 994 482) | (6 667 133) | (7 027 781) | (8 198 532) | (9 390 289) | (10 849 051) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (5 994 482) | (6 667 133) | (7 027 781) | (8 198 532) | (9 390 289) | (10 849 051) |
| TOTAL OPERATING EXPENDITURE | (66 862 040) | (71 278 195) | (76 453 846) | (86 031 287) | (92 811 807) | (97 790 164) |
| OPERATING SURPLUS / (DEFICIT) | 9 850 672 | (7 516 896) | (20 028 802) | 452 176 | 11 055 753 | 53 102 309 |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | 9 850 672 | (7 516 896) | (20 028 802) | 452 176 | 11 055 753 | 53 102 309 |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | 9 850 672 | (7 516 896) | (20 028 802) | 452 176 | 11 055 753 | 53 102 309 |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (33 956 742) | (20 969 350) | (11 318 375) | (27 604 354) | (42 592 953) | (77 326 672) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 9 073 273 | 11 274 834 | 12 442 761 | 12 150 955 | 11 480 927 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 613 378 | 616 008 | 696 264 | 642 969 | 503 731 |
| SELF INSURANCE RESERVE | (3 396 255) | (150 837) | 0 | (71 424) | (71 330) | (71 237) |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (104 215 036) | (82 711 731) | (75 881 379) | (100 568 040) | (122 682 166) | (163 203 415) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (27 502 325) | (18 950 432) | (19 456 335) | (14 084 577) | (18 814 606) | (12 310 942) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | (750 000) | (617 000) | (10 620 140) | (8 180 000) | (15 694 000) |
| NET OPERATING SURPLUS / (DEFICIT) | (27 502 325) | (19 700 432) | (20 073 335) | (24 704 717) | (26 994 606) | (28 004 942) |

Internal Department: Human Resources

| | | |
|--|--|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The Steve Tshwete Local Municipality recognizes the value of investing in its work force through the implementation of carefully planned training and development initiatives and activities.</p> <p>Furthermore, the Human Resource Department strives to deliver the following services:</p> <ul style="list-style-type: none"> • Provision and maintenance of human capital. • Staff termination of services (resignations, retirements, death, disciplinary, reasons etc.) • Labour relations. • Occupation Health and Safety. • Staff development through skills development and further and higher education through a bursary scheme. • Employment Equity Plan and report. • Employee wellness. • Fringe benefits administration. • HR administrative services. | |
| Senior management structure | The Human Resource Department is headed by the Senior Manager Human Resources. This department resides within the Corporate Services directorate, which is headed by the Executive Manager Corporate Services, Adv. Thobela Mekuto. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: GOOD CORPORATE GOVERNANCE | | |
| STRATEGIC OBJECTIVES: The provision of effective, efficient and transformed human capital and sound labour relations. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure compliance with the EEA | Ensure transformation through implementation and maintaining of the principle and prescriptions of the Employment Equity Act | Implement EEA |
| To monitor, correct and reward good performance in order to unleash human potential | Ensure effective service delivery through implementation of performance management appraisal system | Promote productivity |
| To maintain a personnel structure that will ensure effective and efficient service delivery | Align human capital needs to the strategic objectives of the Municipality | Maintain personnel structure |
| To promote productivity in the work place | <p>Evaluate the current corporate cultural trends in the organization to promote a culture that maximize service delivery</p> <p>By ensuring institutional efficiency</p> <p>Replace vehicles in terms of council policy</p> | <p>Promote productivity</p> <p>IT Equipment / software</p> <p>Furniture and office equipment,</p> <p>Plant and equipment</p> <p>Vehicles</p> |
| To support and promote the total well being of the staff | Provide support to employees to be able to deal with any challenges hindering their effective performance | |
| To capacitate employees in order to enhance service delivery | Equip employees with the necessary skills | Promote productivity |

| | | |
|---|--|---------------------------|
| To reduce staff turnover | Maintaining a stable workforce | Consistent workforce |
| To maintain healthy relationship with labour | Improve work place relations through partnership with unions and management in a formal and informal manner. | Maintain labour relations |
| To create safe and healthy working environment for staff, Councillors and community | Establish and maintain environment that is conducive for OHS. | Safe working environment |
| Changes to service levels | No changes to current service levels are expected over the medium revenue and expenditure framework term. | |
| Summary of revenue and expenditure | The detailed operating revenue and expenditure, as well as capital expenditure, is attached in the schedules to follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R 0,06-million for Furniture & office equipment</p> <p>The capital programme of the Human Resource Department amounts to R0,06-million and represents 0,03% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Corporate Services / Human Resources | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 761 671 | 886 020 | 886 020 | 1 030 500 | 1 110 600 | 1 199 400 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 761 671 | 886 020 | 886 020 | 1 030 500 | 1 110 600 | 1 199 400 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 761 671 | 886 020 | 886 020 | 1 030 500 | 1 110 600 | 1 199 400 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 5 673 358 | 7 685 263 | 8 122 915 | 9 000 938 | 9 623 965 | 10 288 152 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 5 673 358 | 7 685 263 | 8 122 915 | 9 000 938 | 9 623 965 | 10 288 152 |
| TOTAL OPERATING REVENUE GENERATED | 6 435 029 | 8 571 283 | 9 008 935 | 10 031 438 | 10 734 565 | 11 487 552 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (2 901 761) | (3 579 558) | (3 568 756) | (4 571 746) | (4 981 435) | (5 380 729) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (162 952) | (192 890) | (213 700) | (217 933) | (128 825) | (115 215) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (81 394) | (152 880) | (109 700) | (86 010) | (90 825) | (95 960) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (9 022) | 0 | 0 | 0 | 0 | 0 |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (2 959 310) | (4 319 135) | (4 797 878) | (4 708 531) | (4 993 486) | (5 257 763) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (6 114 438) | (8 244 463) | (8 690 034) | (9 584 220) | (10 194 571) | (10 849 667) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (390 843) | (444 009) | (437 161) | (524 076) | (585 237) | (662 987) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (390 843) | (444 009) | (437 161) | (524 076) | (585 237) | (662 987) |
| TOTAL OPERATING EXPENDITURE | (6 505 281) | (8 688 472) | (9 127 195) | (10 108 296) | (10 779 808) | (11 512 654) |
| OPERATING SURPLUS / (DEFICIT) | (70 252) | (117 189) | (118 260) | (76 858) | (45 243) | (25 102) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (70 252) | (117 189) | (118 260) | (76 858) | (45 243) | (25 102) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (70 252) | (117 189) | (118 260) | (76 858) | (45 243) | (25 102) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (37 000) | (20 000) | (20 000) | (75 968) | (54 937) | (69 905) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 134 047 | 135 118 | 149 684 | 100 180 | 95 007 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 3 142 | 3 142 | 3 142 | 0 | 0 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (6 542 281) | (8 571 283) | (9 008 935) | (10 031 438) | (10 734 565) | (11 487 552) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (107 252) | 0 | 0 | 0 | 0 | 0 |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (107 252) | 0 | 0 | 0 | 0 | 0 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-----------------|------------------------------|----------|---------|----------|-------------|---------------------------------------|---------|--------------------------------------|--|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040311 | HUMAN RESOURCES | FURNITURE & OFFICE EQUIPMENT | CO | HR | GC1 | 141 | DEPUTY SENIOR MANAGER HUMAN RESOURCES | 1200024 | DIGITAL CAMERA | TO TAKE PICTURES OF ACCIDENTS/INCIDENTS; EVENTS LIKE STAFF WELLNESS DAYS; LONG SERVICE AWARDS; CAREER EXHIBITONS | INST | CRR (REV) | 2,000 | - | - | 5,000 | - |
| MP040311 | HUMAN RESOURCES | FURNITURE & OFFICE EQUIPMENT | CO | HR | GC1 | 141 | DEPUTY SENIOR MANAGER HUMAN RESOURCES | 1200023 | FRIDGE | FRIDGE FOR USE IN DEPARTMENT | INST | CRR (REV) | 4,000 | - | - | - | 4,000 |
| MP040311 | HUMAN RESOURCES | FURNITURE & OFFICE EQUIPMENT | CO | HR | GC1 | 141 | DEPUTY SENIOR MANAGER HUMAN RESOURCES | 0900131 | OFFICE FURNITURE | REPLACEMENT OF REDUNDANT FURNITURE AND PROVISION FOR NEW POSTS | INST | CRR (REV) | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| MP040311 | HUMAN RESOURCES | FURNITURE & OFFICE EQUIPMENT | CO | HR | GC1 | 141 | DEPUTY SENIOR MANAGER HUMAN RESOURCES | 1200022 | SHREDDER | DESTROYING OF OLD DOCUMENTS | INST | CRR (REV) | 30,000 | - | - | - | - |
| MP040311 | HUMAN RESOURCES | IT EQUIPMENT & SOFTWARE | CO | HR | GC1 | 141 | DEPUTY SENIOR MANAGER HUMAN RESOURCES | 0008005 | FINGER PRINT READERS CLOCKING SYSTEM | FOR TIME AND ATTENDANCES | 0 | CRR | - | 80,000 | 80,000 | 80,000 | 80,000 |
| TOTAL | | | | | | | | | | | | | 61,000 | 105,000 | 105,000 | 110,000 | 109,000 |

Internal Department: Information Technology

| | | |
|---|--|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The Information Technology Services Department provides the following services:</p> <ul style="list-style-type: none"> • Provide computer network which links the different municipal offices in the form of pay points, clinics, libraries and etc. The network connectivity could be in the form of dignet lines and wireless. • Provision of information security in the form of policies, awareness campaign and guidelines. • Provision of network security by acquiring firewalls and maintaining antivirus software updates and patches. • Provides network administration by ensuring data is being back up and kept offsite, users are created and removed from network as per departmental request. • Hardware maintenance and software maintenance which ensuring that the Microsoft licensing is in place and renewal of some applications subscriptions. • Facilities management which involves the securing of computer server rooms and ensuring that environmental controls are in place, fire protection equipments are installed and operational, alarms and water detectors are installed and maintained. • Investigation and provision of new technology as and when it becomes available in the market. • Procurement of ICT hardware which includes computers, printers, servers, scanners and notebooks which are standardised across the Municipality for maintenance purposes. • Ensure that the necessary IT disaster recovery and business continuity planning is in place, tested and regular updated. • Provision of telecommunication infrastructure which involves telephones, VSAT through service providers and Call Centre facilities. • Provision of e-Government services by ensuring that the Municipality website and intranet are updated regularly with information such as budgets, IDP, request for quotations, tenders, notices, vacancies as required by relevant legislations etc. • Provision of up to date GIS information which involves mapping aerial photos and cadastral related data for property valuation and planning as well as maintenance of infrastructure such as storm water, water and sewer networks. | |
| Senior management structure | The Information Technology Department is headed by the Senior Manager Information Technology, and resides within the Corporate Services Directorate, which is headed by the Executive Manager Corporate Services, Adv. Thobela Mekuto. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: GOOD CORPORATE GOVERNANCE | | |
| STRATEGIC OBJECTIVE: The provision of effective and efficient support services, property alienation & valuation service, as well as the promotion of the culture of customer care. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure effective and efficient Information Communication and Technology services | <p>Regular maintaince of the ICT network infrastructure assets.</p> <p>Adoption of information security policy and regular reviews of security threats.</p> | <p>Effective and efficient information</p> <p>Develop communication infrastructure</p> <p>IT Equipment & Software</p> <p>Furniture & office equipment</p> <p>Plant & Equipment</p> |

| | | |
|---|--|----------|
| | | Vehicles |
| | Adoption of information security policy and regular reviews of security threats | |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include: R6,2-million to develop IT communication R0,01-million for furniture & office equipment R1,6-million for IT equipment and software R0,4-million for plant and equipment</p> <p>The capital programme of the Information Technology Department amounts to R8,2-million and represents 3,94% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Corporate Services / Information Technology | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 2 885 | 3 100 | 1 600 | 100 | 200 | 300 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 2 885 | 3 100 | 1 600 | 100 | 200 | 300 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 2 885 | 3 100 | 1 600 | 100 | 200 | 300 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 2 569 521 | 3 384 364 | 3 350 830 | 4 404 767 | 4 453 262 | 4 583 473 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 2 569 521 | 3 384 364 | 3 350 830 | 4 404 767 | 4 453 262 | 4 583 473 |
| TOTAL OPERATING REVENUE GENERATED | 2 572 406 | 3 387 464 | 3 352 430 | 4 404 867 | 4 453 462 | 4 583 773 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (1 426 910) | (2 031 316) | (2 307 278) | (2 597 753) | (2 805 894) | (3 030 684) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 868 716) | (2 096 027) | (2 259 622) | (3 325 946) | (3 128 186) | (2 826 544) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (1 859 284) | (2 460 000) | (2 520 000) | (4 280 000) | (4 314 000) | (4 449 625) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (107 586) | (97 797) | (97 797) | (87 890) | (76 454) | (76 454) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (4 844) | (12 600) | (12 600) | (13 230) | (13 900) | (14 590) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (806 071) | (1 432 139) | (1 212 477) | (1 446 955) | (1 918 784) | (1 594 703) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (6 073 411) | (8 129 879) | (8 409 774) | (11 751 774) | (12 257 218) | (11 992 600) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (399 250) | (671 569) | (672 877) | (799 249) | (864 830) | (941 213) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (399 250) | (671 569) | (672 877) | (799 249) | (864 830) | (941 213) |
| TOTAL OPERATING EXPENDITURE | (6 472 661) | (8 801 448) | (9 082 651) | (12 551 023) | (13 122 048) | (12 933 813) |
| OPERATING SURPLUS / (DEFICIT) | (3 900 255) | (5 413 984) | (5 730 221) | (8 146 156) | (8 668 586) | (8 350 040) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (3 900 255) | (5 413 984) | (5 730 221) | (8 146 156) | (8 668 586) | (8 350 040) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (3 900 255) | (5 413 984) | (5 730 221) | (8 146 156) | (8 668 586) | (8 350 040) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (765 000) | (926 000) | (983 000) | (1 284 728) | (1 535 456) | (1 875 184) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 1 842 889 | 2 015 984 | 2 918 149 | 2 671 689 | 2 335 707 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 118 473 | 99 126 | 99 126 | 93 426 | 85 859 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (7 237 661) | (7 766 086) | (7 950 541) | (10 818 476) | (11 892 389) | (12 387 431) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (4 665 255) | (4 378 622) | (4 598 111) | (6 413 609) | (7 438 927) | (7 803 658) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (4 665 255) | (4 378 622) | (4 598 111) | (6 413 609) | (7 438 927) | (7 803 658) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-------------|--|----------|---------|----------|-------------|----------------------------|---------|--|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040325 | IT SERVICES | DEVELOP IT COMMUNICATION INFRASTRUCTURE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008157 | COMMUNICATION(ADD RADIO LINKS TO EXTERNAL STATIONS | WIRELESS CONNECTIVITY INFRASTRUCTURE | 0 | CRR | 200,000 | - | 250,000 | - | 250,000 |
| MP040325 | IT SERVICES | DEVELOP IT COMMUNICATION INFRASTRUCTURE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0000001 | UPGRADE NETWORK BACKBONE INFRASTRUCTURE & VOIP | LOCAL AREA NETWORK INFRASTRUCTURE UPGRADE | 0 | CRR | 6,000,000 | 260,000 | 60,000 | 60,000 | 60,000 |
| MP040325 | IT SERVICES | DEVELOP IT SECURITY | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008155 | BACKUP SYSTEMS | TO HAVE BACKUP IF SOMETHING HAPPEN TO THE EQUIPMENT | 0 | CRR | - | - | 400,000 | - | - |
| MP040325 | IT SERVICES | DEVELOP IT SECURITY | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008004 | DISASTER RECOVERY | REDUNDANCY ON SYSTEMS AND STORAGE | 0 | CRR | - | 500,000 | - | - | 500,000 |
| MP040325 | IT SERVICES | DEVELOP IT SECURITY FURNITURE & OFFICE EQUIPMENT | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008200 | SECURITY ON IT NETWORK | ACQUIRE ALL NETWORK RELATED SECURITY TOOLS | 0 | CRR (REV) | - | - | 100,000 | 100,000 | 100,000 |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1100042 | FURNITURE | FURNITURE | 99 | CRR (REV) | 15,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008197 | COMPUTER SYSTEMS | COMPUTERS FOR DIFFERENT DEPARTMENTS | 0 | CRR (REV) | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008156 | DEVELOPMENT ON INTRANET FOR SERVICES | TOOLS THAT IMPROVE OUR INTRANET | 0 | CRR | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1000222 | FIRE PROTECTION SYSTEM | FIRE PROTECTION SYSTEM | 14 | CRR | - | - | - | 90,000 | - |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1200016 | LAPTOPS | LAPTOPS FOR COUNCILLORS AND MANAGERS | INST | CRR (REV) | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0000027 | LIGHTNING PROTECTION | PROTECTION OF EQUIPMENT | 0 | CRR | 50,000 | 50,000 | 50,000 | 50,000 | - |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1200018 | NOTIFICATION SYSTEM | EARLY WARNING SYSTEM AT COMMUNICATION TOWERS | INST | CRR | 40,000 | - | - | - | - |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008198 | PRINTERS | PRINTERS IN DIFFERENT DEPARTMENTS | 0 | CRR (REV) | 115,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1000193 | PROJECTOR | PROJECTOR | 14 | CRR (REV) | - | 25,000 | - | 25,000 | - |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1200017 | RADIO COMMUNICATION MONITOR | MONITOR FOR RADIO COMMUNICATION SYSTEM | INST | CRR | 200,000 | 60,000 | - | - | - |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008199 | SCANNERS | SCANNERS | 0 | CRR (REV) | 70,000 | 45,000 | 45,000 | 55,000 | 55,000 |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008003 | SERVER - NEW IT SYSTEMS | AQUIRE SERVER TO BE USED AT FINANCE | 0 | CRR | - | 200,000 | - | - | 350,000 |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0008001 | STANDARDISED SOFTWARE PACKAGES | GET ADDITIONAL LICENSES FOR THE UPGRADED PCS | 0 | CRR | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| MP040325 | IT SERVICES | IT EQUIPMENT & SOFTWARE | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 0007526 | UPS | UNINTERRUPTIBLE POWER FOR SERVER AND COMPUTERS | 0 | CRR | 95,000 | - | 100,000 | - | 100,000 |
| MP040325 | IT SERVICES | PLANT & EQUIPMENT | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1200020 | AIRCONDITIONERS | MAIN SERVER ROOM COMMUNICATION TOWERS | INST | CRR | 75,000 | - | - | - | - |
| MP040325 | IT SERVICES | PLANT & EQUIPMENT | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1200015 | COMMUNICATION TOWERS | FOR RADIO LINKS | INST | CRR | 200,000 | 180,000 | 180,000 | - | - |
| MP040325 | IT SERVICES | PLANT & EQUIPMENT | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1200014 | INSTRUMENTS AND TOOLS FOR COMMUNICATION | TO BE USED TO MAINTAIN COMMUNICATION SYSTEMS AND RADIOS | INST | CRR | 90,000 | 70,000 | 50,000 | - | 75,000 |
| MP040325 | IT SERVICES | PLANT & EQUIPMENT | CO | IT | GC1 | 122 | SENIOR MANAGER IT SERVICES | 1200019 | TWO WAY RADIOS FOR ALL DEPARTMENTS | TWO WAY RADIOS FOR DEPARTMENTS | INST | CRR (REV) | 300,000 | 280,000 | 250,000 | 250,000 | 250,000 |
| TOTAL | | | | | | | | | | | | | 8,165,000 | 2,491,000 | 2,306,000 | 1,451,000 | 2,561,000 |

Internal Department: Municipal Building Services

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| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The following aspects are services provided by the Municipal Building Services in the licensed area of Steve Tshwete Local Municipality.</p> <p>The Municipal Services are administered as follows and include:</p> <ul style="list-style-type: none"> • The provision of new and upgrading municipal buildings and structures. • The maintenance of municipal buildings the cleansing of municipal buildings. • Public toilets and taxi ranks. • The planning and installation of security systems. • To interact with other departments smoothly and without disturbance in order to ensure accurate implementation for planning and maintenance of municipal buildings. | |
| Senior management structure | The Municipal Building Department is headed by the Manager Municipal Building Services. This department resides in the directorate Technical & Facilities, which is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objective: To provide municipal building and facilities while upgrading existing ones. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To create additional facilities and upgrade existing ones to be accessible and suitable for community needs. | Implement programmes to upgrade existing municipal buildings and facilities. | Maintain / upgrade buildings Maintain / upgrade existing facilities Plant & equipment |
| To provide new Thusong facilities whilst upgrading existing facilities | By constructing new facilities for better service delivery | Additional community facilities |
| To enhance security by in all Municipal buildings. | Installation and Implementation of security measures and minimize vandalism and theft at municipal buildings. | Enhance security |
| To contribute towards the development and upgrading of green buildings | <p>Raise awareness of energy saving for users of municipal buildings.</p> <p>By ensuring continuous usage of green materials for construction of new buildings and existing.</p> <p>Manage products used for new and existing operation and buildings to minimize negative impact on the environment.</p> | <p>Upgrade Facilities</p> <p>Plant & equipment</p> <p>Maintain / upgrade existing facilities</p> |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | The five year capital programme is attached. The full detail is contained in the SDBIP document. | |

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| | <p>Key capital expenditures include:</p> <ul style="list-style-type: none">R5,0-million for additional community facilitiesR0,55-million to enhance securityR0,01-million for furniture & office equipmentR2,15-million to maintain / upgrade buildingsR0,07-million to maintain / upgrade existing facilitiesR0,35-million to maintain / upgrade existing infrastructureR0,33-million for plant & equipment <p>The capital programme of the Municipal Buildings Section amounts to R8,47-million and represents 4.09% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> |
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Operational Budget for the three financial years from 2011/12 until 2013/14

| Corporate Services / Property Services | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 4 715 778 | 10 595 392 | 10 919 990 | 11 555 063 | 12 172 979 | 12 826 473 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 7 030 140 | 8 180 000 | 15 694 000 |
| OTHER REVENUE | 32 122 461 | 10 086 220 | 213 000 | 14 723 290 | 27 959 030 | 60 745 295 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 36 838 240 | 20 681 612 | 11 132 990 | 33 308 493 | 48 312 009 | 89 265 768 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 36 838 240 | 20 681 612 | 11 132 990 | 33 308 493 | 48 312 009 | 89 265 768 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 10 720 802 | 11 088 387 | 11 005 934 | 12 580 754 | 14 555 680 | 16 888 558 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 10 720 802 | 11 088 387 | 11 005 934 | 12 580 754 | 14 555 680 | 16 888 558 |
| TOTAL OPERATING REVENUE GENERATED | 47 559 042 | 31 769 999 | 22 138 924 | 45 889 247 | 62 867 689 | 106 154 326 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (2 400 285) | (2 706 995) | (2 721 187) | (3 262 124) | (3 557 738) | (3 834 593) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 953 468 | 960 000 | 960 000 | 480 000 | 480 000 | 480 000 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (7 517 229) | (6 837 783) | (8 002 133) | (8 177 510) | (8 420 150) | (8 306 584) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (2 190 966) | (2 311 770) | (2 153 337) | (2 415 560) | (2 558 200) | (2 724 200) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (1 190 108) | (1 215 828) | (1 215 828) | (1 206 994) | (1 384 856) | (1 848 589) |
| BULK PURCHASES | (29 445) | (35 000) | (29 502) | (35 000) | (45 000) | (50 000) |
| CONTRACTED SERVICES | (2 334 148) | (2 167 880) | (2 257 077) | (2 297 194) | (2 504 448) | (2 738 129) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (4 663 498) | (4 178 105) | (3 630 450) | (4 037 488) | (4 193 929) | (4 422 174) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (19 372 211) | (18 493 361) | (19 049 514) | (20 951 870) | (22 184 321) | (23 444 269) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (3 049 834) | (3 232 061) | (3 549 776) | (4 263 316) | (5 028 841) | (5 945 889) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (3 049 834) | (3 232 061) | (3 549 776) | (4 263 316) | (5 028 841) | (5 945 889) |
| TOTAL OPERATING EXPENDITURE | (22 422 045) | (21 725 422) | (22 599 290) | (25 215 186) | (27 213 162) | (29 390 158) |
| OPERATING SURPLUS / (DEFICIT) | 25 136 996 | 10 044 577 | (460 366) | 20 674 061 | 35 654 527 | 76 764 168 |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | 25 136 996 | 10 044 577 | (460 366) | 20 674 061 | 35 654 527 | 76 764 168 |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | 25 136 996 | 10 044 577 | (460 366) | 20 674 061 | 35 654 527 | 76 764 168 |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (32 941 742) | (19 819 000) | (10 084 525) | (25 829 367) | (40 364 979) | (74 492 711) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 5 663 224 | 6 828 616 | 6 907 213 | 7 109 845 | 7 059 921 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 284 150 | 277 270 | 277 269 | 270 598 | 206 759 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (55 363 787) | (35 597 048) | (25 577 929) | (43 860 071) | (60 197 698) | (96 616 189) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (7 804 745) | (3 827 049) | (3 439 005) | 2 029 176 | 2 669 991 | 9 538 137 |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | (7 030 140) | (8 180 000) | (15 694 000) |
| NET OPERATING SURPLUS / (DEFICIT) | (7 804 745) | (3 827 049) | (3 439 005) | (5 000 964) | (5 510 009) | (6 155 863) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|---------------------|--|----------|---------|----------|-------------|-----------------------------|---------|--|--|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040314 | MUNICIPAL BUILDINGS | ADDITIONAL COMMUNITY FACILITIES | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 1200071 | NODE A DEVELOPMENT CENTRAL SOCIAL NODE | DEVELOPMENT OF A CENTRAL SOCIAL CENTRE | MP313 | NDPG | 282,680 | - | 15,694,000 | - | - |
| MP040314 | MUNICIPAL BUILDINGS | ADDITIONAL COMMUNITY FACILITIES | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 1200072 | NODE C EXPANSION COMMUNITY NODE | DEVELOPMENT OF A COMMUNITY CENTRE | MP313 | NDPG | 6,747,460 | 8,180,000 | - | - | - |
| MP040314 | MUNICIPAL BUILDINGS | ENHANCE SECURITY | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 0008127 | REPLACE FENCING LOSKOP/BOTSHABELO ROAD | REPLACE 500M FENCING ALONG BOTSHABELO | 14 | CRR | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| MP040314 | MUNICIPAL BUILDINGS | ENHANCE SECURITY | CO | PY | SD1 | 150 | MANAGER MUNICIPAL BUILDINGS | 1100234 | UPGRADE ACCESS CONTROL CIVIC CENTRE | UPGRADE ACCESS CONTROL CIVIC CENTRE | INST | CRR | 500,000 | - | - | - | - |
| MP040314 | MUNICIPAL BUILDINGS | FURNITURE & OFFICE EQUIPMENT | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 1200075 | CAMERA | TO TAKE PICTURES OF CAPITAL PROJECTS UNTIL COMPLETE | INST | CRR (REV) | 6,000 | - | - | - | - |
| MP040314 | MUNICIPAL BUILDINGS | FURNITURE & OFFICE EQUIPMENT | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 1200073 | OFFICE EQUIPMENT | TO OBTAIN CABINETS TO HANG THE DEPARTMENTS DRAWING | INST | CRR (REV) | 10,000 | - | - | 10,000 | - |
| MP040314 | MUNICIPAL BUILDINGS | MAINTAIN / UPGRADE BUILDINGS | CO | PY | SD1 | 150 | MANAGER MUNICIPAL BUILDINGS | 1100194 | EXTENSION OF CIVIC CENTRE | EXTENSION OF MUNICIPAL OFFICES | INST | EFF | 1,500,000 | 5,000,000 | 5,000,000 | - | - |
| MP040314 | MUNICIPAL BUILDINGS | MAINTAIN / UPGRADE BUILDINGS | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 0000013 | RENOVATIONS AT THE OLD AGE HOMES (RIVIERPARK & VER | UPGRADE 15 FLATS AT RIVIERPARK | 14 | CRR | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| MP040314 | MUNICIPAL BUILDINGS | MAINTAIN / UPGRADE BUILDINGS | CO | PY | SD1 | 150 | MANAGER MUNICIPAL BUILDINGS | 1200025 | UPGRADE CIVIC CENTRE | PAINT ENTIRE BUILDING | INST | CRR | - | - | - | - | 400,000 |
| MP040314 | MUNICIPAL BUILDINGS | MAINTAIN / UPGRADE BUILDINGS | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 1000316 | UPGRADING OF MUNICIPAL BUILDINGS | TO MAINTAIN AND UPGRADE THE EXISTING FACILITIES AND EQUIPMENT | ALL | CRR | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| MP040314 | MUNICIPAL BUILDINGS | MAINTAIN / UPGRADE BUILDINGS | CO | PY | SD1 | 554 | MANAGER MUNICIPAL BUILDINGS | 1200070 | UPGRADING OF SERVICE CENTRE | TO ENHANCE SECURITY BY INSTALLING FLOODLIGHTS AND | MP313 | CRR | - | - | 200,000 | - | 300,000 |
| MP040314 | MUNICIPAL BUILDINGS | MAINTAIN / UPGRADE EXISTING FACILITIES | CO | PY | SD1 | 554 | MANAGER MUNICIPAL BUILDINGS | 1000195 | REPLACEMENT OF CHAIN OPERATED GARAGE DOORS | REPLACEMENT OF 4 DOORS AT THE SERVICE CENTRE | 12 | CRR | 75,000 | 75,000 | 75,000 | 75,000 | - |
| MP040314 | MUNICIPAL BUILDINGS | PLANT & EQUIPMENT | CO | PY | SD1 | 150 | MANAGER MUNICIPAL BUILDINGS | 1200026 | AIRCONDITIONERS | AIRCONDITIONERS FOR PABX ROOMS | INST | CRR | 200,000 | - | 200,000 | - | 200,000 |
| MP040314 | MUNICIPAL BUILDINGS | PLANT & EQUIPMENT | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 1000205 | PURCHASE TOOLS | PURCHASE 10 VARIOUS TOOLS FOR MAINTENANCE OF BUILDINGS | ALL | CRR (REV) | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| MP040314 | MUNICIPAL BUILDINGS | PLANT & EQUIPMENT | CO | PY | SD1 | 150 | MANAGER MUNICIPAL BUILDINGS | 0008006 | UPGRADE BUILDINGS: AIR CONDITIONERS CIVIC CENTRE | REPLACE AIRCONDITIONER AT THE COUNCIL CHAMBER AND REPLACE 10 AIRCONDITIONERS AT THE CIVIC CENTRE | 14 | CRR | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040314 | MUNICIPAL BUILDINGS | VEHICLES | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 1200076 | NEW VEHICLE | NEW LDV FOR THE DEPARTMENT | INST | CRR | - | - | - | 250,000 | - |
| MP040314 | MUNICIPAL BUILDINGS | VEHICLES | CO | PY | SD1 | 555 | MANAGER MUNICIPAL BUILDINGS | 1000198 | REPLACE VEHICLE | REPLACE 1 VEHICLE(BAKKIE) FOR MAINTENANCE OF BUILDINGS | 14 | CRR | - | - | 250,000 | - | 250,000 |
| | | | | | | | | | TOTAL | | | | 10,151,140 | 14,085,000 | 22,249,000 | 1,165,000 | 1,980,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Corporate Services / Other Admin | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 3 172 598 | 2 286 000 | 2 419 000 | 2 797 850 | 4 382 000 | 4 335 550 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 750 000 | 617 000 | 3 590 000 | 0 | 0 |
| OTHER REVENUE | 3 785 145 | 4 735 061 | 6 109 298 | 4 407 097 | 4 604 249 | 4 826 778 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 6 957 744 | 7 771 061 | 9 145 298 | 10 794 947 | 8 986 249 | 9 162 328 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 6 957 744 | 7 771 061 | 9 145 298 | 10 794 947 | 8 986 249 | 9 162 328 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 13 188 491 | 12 261 492 | 12 779 457 | 15 362 964 | 16 825 595 | 19 504 494 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 13 188 491 | 12 261 492 | 12 779 457 | 15 362 964 | 16 825 595 | 19 504 494 |
| TOTAL OPERATING REVENUE GENERATED | 20 146 235 | 20 032 553 | 21 924 755 | 26 157 911 | 25 811 844 | 28 666 822 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (11 961 485) | (11 545 362) | (11 304 818) | (13 114 499) | (14 280 435) | (15 555 169) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 246 374 | 318 313 | 318 313 | 208 691 | 226 587 | 245 913 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | (1 335 781) | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (2 128 074) | (1 864 028) | (2 759 867) | (3 018 555) | (2 683 813) | (2 312 890) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (1 825 667) | (1 900 700) | (1 915 211) | (2 146 975) | (2 267 699) | (2 384 794) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (15 652) | (3 143) | (3 142) | (2 664) | (2 126) | (2 126) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (666 443) | (1 870 000) | (2 583 000) | (2 643 240) | (3 012 665) | (3 307 549) |
| GRANTS & SUBSIDIES PAID (F4.2) | (591 000) | (840 000) | (840 000) | (935 000) | (987 000) | (1 044 000) |
| GENERAL EXPENSES - OTHER | (11 029 770) | (12 038 439) | (14 189 018) | (13 892 649) | (15 778 257) | (16 293 962) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (29 307 498) | (29 743 359) | (33 276 743) | (35 544 891) | (38 785 408) | (40 654 577) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (2 154 555) | (2 319 494) | (2 367 967) | (2 611 891) | (2 911 381) | (3 298 962) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (2 154 555) | (2 319 494) | (2 367 967) | (2 611 891) | (2 911 381) | (3 298 962) |
| TOTAL OPERATING EXPENDITURE | (31 462 053) | (32 062 853) | (35 644 710) | (38 156 782) | (41 696 789) | (43 953 539) |
| OPERATING SURPLUS / (DEFICIT) | (11 315 818) | (12 030 300) | (13 719 955) | (11 998 871) | (15 884 945) | (15 286 717) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (11 315 818) | (12 030 300) | (13 719 955) | (11 998 871) | (15 884 945) | (15 286 717) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (11 315 818) | (12 030 300) | (13 719 955) | (11 998 871) | (15 884 945) | (15 286 717) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (213 000) | (204 350) | (230 850) | (414 291) | (637 581) | (888 872) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 1 433 113 | 2 295 116 | 2 467 715 | 2 269 241 | 1 990 292 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 207 613 | 236 470 | 316 727 | 278 945 | 211 113 |
| SELF INSURANCE RESERVE | (3 396 255) | (150 837) | 0 | (71 424) | (71 330) | (71 237) |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (35 071 307) | (30 777 314) | (33 343 974) | (35 858 055) | (39 857 514) | (42 712 243) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (14 925 073) | (10 744 761) | (11 419 219) | (9 700 144) | (14 045 670) | (14 045 421) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | (750 000) | (617 000) | (3 590 000) | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (14 925 073) | (11 494 761) | (12 036 219) | (13 290 144) | (14 045 670) | (14 045 421) |

Internal Department: Communications

| | | |
|---|--|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>Improved communication and an increase in the levels of inter-departmental and inter-municipal communication and co-operation are considered critical success factors for the Steve Tshwete Local Municipality.</p> <p>Furthermore, the Communications Department is inter alia responsible for the following:</p> <ul style="list-style-type: none"> • Provision of publicity for Council events. • Marketing of Council activities and services. • Management of Council newsletters. • Maintenance of media relations; co-ordination of events such as festivals, ceremonial functions, cultural occasions, campaigns, etc. • Foster inter-governmental relation with other government departments. • Liaising with the national and provincial offices for any occasions that should be co-hosted by the municipality. • Submission of reports with recommendations to the Mayoral Committee. • Dealing with general public enquiries (telephonically, in writing and otherwise). • Management of customer suggestions and complaints system. • Liaison with other structures e.g. NGO's, community based organizations and stakeholders. Representing Council at all relevant structures and formations e.g. Mpumalanga Tourism, communication of Council policies, telecommunications administration. | |
| Senior management structure | The Communications Department is managed by the Communications Manager, who reports directly to the Municipal Manager. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: GOOD CO-OPERATIVE GOVERNANCE | | |
| STRATEGIC OBJECTIVE: The promotion of involvement of stakeholders in council affairs | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure regular consultation between Council and the community | <p>Provide effective administrative support to the Mayoral outreach and ward committees</p> <p>Strengthen community participation</p> <p>Capacitate Ward Committee members</p> <p>Provide effective administrative support</p> | <p>Promote communication strategy</p> <p>Promote marketing strategy</p> <p>Erection of entrance boards</p> |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |

| | | |
|---------------------------------|---|--|
| <p>Capital programme</p> | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,04-million for entrance boards interim</p> <p>The capital programme of the Communication department amounts to R0,04-million and represents 0,02% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |
|---------------------------------|---|--|

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------------|----------------------------|----------|---------|----------|-------------|---------------------------------|---------|----------------------|--------------------------|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040316 | COMMUNICATIONS | PROMOTE MARKETING STRATEGY | CO | OA | GC1 | 121 | SENIOR MANAGER LEGAL & ADMIN | 1200013 | ENTRANCE BOARDS TOWN | ENTRANCE BOARDS FOR TOWN | INST | CRR (REV) | 40,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| | | | | | | | | | TOTAL | | | | 40,000 | 35,000 | 35,000 | 35,000 | 35,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------------|------------------------------|----------|---------|----------|-------------|---|---------|--|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040320 | CIVIL ENGINEER | FURNITURE & OFFICE EQUIPMENT | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100068 | OFFICE EQUIPMENT | MECHANICAL WORKSHOP;HENDRINA | R | CRR (REV) | 5,000 | - | - | 10,000 | - |
| MP040320 | CIVIL ENGINEER | FURNITURE & OFFICE EQUIPMENT | CO | OA | GC1 | 500 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000130 | OFFICE FURNITURE | PERSONNEL AT SERVICES CENTRE 2X DESK- 2 CHAIRS- 4X VISIRORS CHAIRS | INST | CRR (REV) | 25,000 | 25,000 | 25,000 | 25,000 | 30,000 |
| MP040320 | CIVIL ENGINEER | PLANT & EQUIPMENT | CO | OA | GC1 | 500 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200063 | EQUIPMENT FOR MOBILE LABORATORY | NEW EQUIPMENT FOR THE MONITORING OF WATER AND WASTE WATER QUALIT: BD & GD REQUIREMENT | INST | CRR (REV) | 25,000 | 25,000 | 30,000 | 40,000 | 40,000 |
| MP040320 | CIVIL ENGINEER | PLANT & EQUIPMENT | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100072 | HIGHPRESSURE CLEANER HENDRINA | VECHICLE MAINTENANCE MECHANICAL WORKSHOP | R | CRR (REV) | - | - | - | 15,000 | - |
| MP040320 | CIVIL ENGINEER | PLANT & EQUIPMENT | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000244 | TRACTOR | REPLACE TRACTOR AT BOSKANS VVWTP | INST | CRR | - | 450,000 | - | - | 550,000 |
| MP040320 | CIVIL ENGINEER | PLANT & EQUIPMENT | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000066 | TRACTOR WITH ANGLED BROOM | PURCHASE 1 TRACTOR WITH ANGLED BROOM FOR CLEANING OF STREETS MIDDELBURG | INST | CRR | - | - | 600,000 | - | - |
| MP040320 | CIVIL ENGINEER | VEHICLES | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100071 | FLATBED TIPPER TRUCK 5 TON | MAINTENANCE OF ROAD SURFACE | N | CRR | - | 480,000 | - | - | - |
| MP040320 | CIVIL ENGINEER | VEHICLES | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008250 | FLATBED TRUCK (2 TON) | PURCHASE 1 FLATBED TRUCK (2 TON) FOR MIDDELBURG | INST | CRR | - | - | 340,000 | - | 400,000 |
| MP040320 | CIVIL ENGINEER | VEHICLES | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100070 | FLATBED TRUCK 1.3 TON | ROAD MAINTENANCE UPGRADE VEHICLE FLEET | R | CRR | 240,000 | - | - | 250,000 | - |
| MP040320 | CIVIL ENGINEER | VEHICLES | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100148 | NEW BACKACTOR | MAINTENANCE OF EXISTING INFRASTRUCTURE ENHANCE SERVICE DELIVERY | INST | CRR | - | - | - | 800,000 | - |
| MP040320 | CIVIL ENGINEER | VEHICLES | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200089 | NEW LDV FOR SERVICE DELIVERY IN RURAL AREA | PURCHASE 1 NEW HALF TON LDV | INST | CRR | 250,000 | - | - | - | 220,000 |
| MP040320 | CIVIL ENGINEER | VEHICLES | CO | OA | GC1 | 575 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008066 | UPGRADING OF VEHICLE FLEET | PURCHASING OF 2 NEW VEHICLES MIDDELBURG | INST | CRR | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 |
| TOTAL | | | | | | | | | | | | | 995,000 | 1,430,000 | 1,445,000 | 1,590,000 | 1,690,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Planning and Development / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 1 300 000 | 3 024 688 | 2 559 550 | 1 820 000 | 1 974 450 |
| OTHER REVENUE | 1 018 144 | 944 395 | 1 278 200 | 1 315 735 | 1 369 610 | 1 444 665 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 1 018 144 | 2 244 395 | 4 302 888 | 3 875 285 | 3 189 610 | 3 419 115 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 1 018 144 | 2 244 395 | 4 302 888 | 3 875 285 | 3 189 610 | 3 419 115 |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 1 018 144 | 2 244 395 | 4 302 888 | 3 875 285 | 3 189 610 | 3 419 115 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (4 782 884) | (5 557 445) | (5 309 411) | (5 996 073) | (6 510 939) | (7 031 173) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 407 985) | (1 015 470) | (1 028 981) | (882 099) | (925 984) | (725 651) |
| REPAIRS AND MAINTENANCE - Municipal Assets | 0 | (17 000) | (2 000) | (10 000) | (11 000) | (11 550) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (2 119) | (66 500) | (66 500) | (130 088) | (125 770) | (121 033) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (1 750 930) | (2 334 364) | (2 289 973) | (2 799 961) | (2 624 852) | (2 617 088) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (7 943 918) | (8 990 779) | (8 696 865) | (9 818 221) | (10 198 545) | (10 506 495) |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (1 334 769) | (1 784 180) | (1 676 382) | (1 942 577) | (2 120 955) | (2 336 887) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (1 334 769) | (1 784 180) | (1 676 382) | (1 942 577) | (2 120 955) | (2 336 887) |
| TOTAL OPERATING EXPENDITURE | (9 278 687) | (10 774 959) | (10 373 247) | (11 760 798) | (12 319 500) | (12 843 382) |
| OPERATING SURPLUS / (DEFICIT) | (8 260 543) | (8 530 564) | (6 070 359) | (7 885 513) | (9 129 890) | (9 424 267) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (8 260 543) | (8 530 564) | (6 070 359) | (7 885 513) | (9 129 890) | (9 424 267) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (8 260 543) | (8 530 564) | (6 070 359) | (7 885 513) | (9 129 890) | (9 424 267) |
| <i>OTHER ADJUSTMENTS AND TRANSFERS</i> | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | 0 | 0 | 0 | (87 944) | (135 888) | (203 833) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 655 745 | 641 182 | 646 208 | 690 578 | 574 950 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 249 542 | 278 741 | 83 729 | 76 932 | 609 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (9 278 687) | (9 869 672) | (9 453 324) | (11 118 805) | (11 687 878) | (12 471 656) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (8 260 543) | (7 625 277) | (5 150 436) | (7 243 520) | (8 498 268) | (9 052 541) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | (1 300 000) | (3 024 688) | (2 559 550) | (1 820 000) | (1 974 450) |
| NET OPERATING SURPLUS / (DEFICIT) | (8 260 543) | (8 925 277) | (8 175 124) | (9 803 070) | (10 318 268) | (11 026 991) |

Internal Department: LED & Job creation

| | | |
|--|--|-----------------------|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>In 2006 the Local Economic Development Plan (LED) for Steve Tshwete Local Municipality was completed. The formulation of the plan was based on the existing NDM LED Plan to ensure the alignment of Local Municipal LED projects, whilst facilitating a shared and common LED approach in the district as a whole.</p> <p>Consequently, the Steve Tshwete LED Plan proposes similar economic development strategies and projects to those identified by the NDM LED plan. The seven strategic pillars identified are:</p> <ul style="list-style-type: none"> • Good governance and capacitation; • Human resource and community development; • Industrial and big business development; • SMME development and support; • Agricultural development; and • Tourism development <p>Development needs and implications arising from a synthesis between the 2006 Steve Tshwete LED strategy include inter alia:</p> <ul style="list-style-type: none"> • Manufacturing and industrial activities; • Agro-processing; • Transport; and • Tourism development <p>MPCCs have been identified by national government as the primary approach for the implementation of development communication and information platforms, as these offer a wide range of services that communities can use for their own empowerment. The following guidelines from the LED Strategy have been provided and are:</p> <ul style="list-style-type: none"> • Identification and prioritisation of three centres per local municipality; • Forging of public-private partnerships in the establishment of MPCCs; and • Increase the number of MPCCs over time as funding becomes available. | |
| Senior management structure | The IDP department is managed by the LED Manager, who reports directly to the Municipal Manager. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: ECONOMIC GROWTH AND DEVELOPMENT | | |
| STRATEGIC OBJECTIVE: To ensure better life for the society by coordinating sustainable social and economic development programs | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To create a conducive environment for business investment | Develop an incentive to attract investors. | |
| | To provide updated information to potential investors. Revise tariffs | |
| To ensure effective implementation of LED programs/projects | Review LED strategy. | |

| | | |
|---|--|--|
| | <p>Establish LED forum.</p> <p>Revive LED working groups:</p> <ul style="list-style-type: none"> -Tourism working group -Agriculture -SMME -Big business | |
| To promote participation of SMME's and informal traders in the mainstream economy of STLM | <p>Tourism and LED summits which aim to attract youth and women.</p> <p>Encourage and promote information sharing sessions.</p> <p>Assits in identification of business facilities for SMME's.</p> <p>Establish the economic impact of the mining sector in STLM.</p> <p>Identification of LED projects to be funded by local mines.</p> | |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | The Local Economic Development Department does not have a capital programme over the term covered by the medium term revenue and expenditure framework. | |

Internal Department: IDP

| | | |
|---|---|-----------------------|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The IDP Unit provides the following services:</p> <ul style="list-style-type: none"> • Development and revision of Council's Integrated Development Plan. • Development and implementation of Performance Management System. • Conduct community consultation meetings in each ward to obtain inputs with regard to the developmental needs of the community. • Organise and facilitate IDP/PMS Technical Committee meetings. • Organise and facilitate IDP/PMS Representative Forum meetings. • Provide assistance in the compilation of Managers' Performance Plans. • Provide assistance in the compilation of Council Annual Reports. • Compile Council quarterly reports. | |
| Senior management structure | The IDP department is managed by the IDP Manager, who reports directly to the Municipal Manager. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: INTEGRATED ENVIRONMENTAL, SOCIAL & ECONOMIC SPATIAL PLANNING | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure a proper municipal planning | <p>Revise municipal IDP</p> <p>Develop process plan that will guide the revision of IDP</p> <p>Involve communities during the needs analysis</p> | Develop / Review IDP |
| To ensure clear performance monitoring and reporting. | Comply with the relevant PMS legislations and the Municipal PMS framework. | Develop / Monitor PMS |
| Changes to service levels | No changes to current service levels are expected over the medium revenue and expenditure framework term. | |
| Summary of revenue and expenditure | The detailed operating revenue and expenditure, as well as capital expenditure, is attached in the schedules to follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,02-million for furniture & office equipment</p> <p>The capital programme of the IDP Unit amounts to R0,02-million and represents 0,01% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Planning & Development / LED & IDP | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (1 213 234) | (1 484 075) | (1 384 991) | (1 780 261) | (1 958 342) | (2 114 849) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (106 138) | (110 018) | (110 619) | (109 164) | (104 564) | (102 199) |
| REPAIRS AND MAINTENANCE - Municipal Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (1 087) | 0 | 0 | 0 | 0 | 0 |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (460 684) | (715 174) | (707 014) | (707 112) | (759 448) | (823 805) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (1 781 142) | (2 309 267) | (2 202 624) | (2 596 537) | (2 822 354) | (3 040 853) |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (632 201) | (966 021) | (852 597) | (1 062 535) | (1 145 261) | (1 242 459) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (632 201) | (966 021) | (852 597) | (1 062 535) | (1 145 261) | (1 242 459) |
| TOTAL OPERATING EXPENDITURE | (2 413 343) | (3 275 288) | (3 055 221) | (3 659 072) | (3 967 615) | (4 283 312) |
| OPERATING SURPLUS / (DEFICIT) | (2 413 343) | (3 275 288) | (3 055 221) | (3 659 072) | (3 967 615) | (4 283 312) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (2 413 343) | (3 275 288) | (3 055 221) | (3 659 072) | (3 967 615) | (4 283 312) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (2 413 343) | (3 275 288) | (3 055 221) | (3 659 072) | (3 967 615) | (4 283 312) |
| <i>OTHER ADJUSTMENTS AND TRANSFERS</i> | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | 0 | 0 | 0 | (30 161) | (20 322) | (30 483) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 101 685 | 101 908 | 101 610 | 96 588 | 94 831 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (2 413 343) | (3 173 603) | (2 953 313) | (3 587 623) | (3 891 349) | (4 218 964) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (2 413 343) | (3 173 603) | (2 953 313) | (3 587 623) | (3 891 349) | (4 218 964) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (2 413 343) | (3 173 603) | (2 953 313) | (3 587 623) | (3 891 349) | (4 218 964) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-----------------------------|------------------------------|----------|---------|----------|-------------|-------------|---------|--------------|--------------------------------|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040332 | INTEGRATED DEVELOPMENT PLAN | FURNITURE & OFFICE EQUIPMENT | PD | IL | SD3 | 114 | MANAGER IDP | 1200010 | FURNITURE | FURNITURE FOR PMS CO-ORDINATOR | INST | CRR (REV) | 20,000 | - | - | - | - |
| | | | | | | | | | TOTAL | | | | 20,000 | - | - | - | - |

Internal Department: Town Planning

| | | |
|--|---|--------------------------|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The Town Planning Department provides strategic planning and spatial planning of towns within the jurisdiction area of the Steve Tshwete Local Municipality in the following manner:</p> <ul style="list-style-type: none"> • Compilation of Spatial Development Framework which is reviewed as and when necessary, • Compilation of town planning and building related policies, • Evaluation of applications for township establishment, rezoning, consent use, subdivision, consolidation, placing of public telephone containers, erection of outdoor advertising signs and applications for any land related development. • Regulation and management of land uses. • Conducting inspections of building plans and site development plans. • Conducting of buildings inspections to ensure that buildings are erected in accordance with the approved building plans and required building standards and regulations. • Involving the community in town planning matters. • Identifying land for the different land use needs • Regulating dumping illegal of building rubble • Identifying land for creation of rural villages in order to address the problem of security tenure and access to basic services on farms • Provision of land for livestock and crop farming in order to stimulate local economic development and create food security. | |
| Senior management structure | The Town Planning Department, which is headed by the Senior Manager Town Planning, forms part of the directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objective: To ensure co-ordinated rural and urban planning and development within MP313 area of jurisdiction in order to meet the needs of the communities in a sustainable manner. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure orderly spatial planning and sustainable development in the municipal area. | Improve public awareness on town planning scheme and building regulations and standards. | |
| | Publish proposed development in the newspapers and on site | |
| | By providing institutional efficiency and capacity building. | |
| | Enforce the Spatial Development Framework and the Steve Tshwete Town Planning Scheme, 2004. | |
| | Creation of additional church stands. | Additional saleable land |
| | Provision of residential sites in order to address the demand by the community | More residential sites |
| | Promotion of infill development on suitable and vacant municipal land. | More residential sites |
| | Provision of industrial sites in order to | Additional saleable land |

| | | |
|---|--|--|
| | stimulate Local Economic Development | |
| | Speedy processing and approval of building plans | |
| | Regulating land use and building activities | |
| | By ensuring efficient and optimal use of land | |
| To ensure security of tenure to farm dwellers | By establishing rural villages. | |
| To ensure sustainable development | By promoting the correction of historically segregated spatial planning of settlements | |
| | By encouraging long term development plans and incorporate them in the Spatial Development Framework | |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type, is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include: R5,1-million for additional saleable land R1.5-million for more residential sites</p> <p>The capital programme of the Town Planning Department amounts to R6,6-million and represents 3,2% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Planning & Development / Town Planning | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 1 300 000 | 3 024 688 | 2 559 550 | 1 820 000 | 1 974 450 |
| OTHER REVENUE | 1 018 144 | 944 395 | 1 278 200 | 1 315 735 | 1 369 610 | 1 444 665 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 1 018 144 | 2 244 395 | 4 302 888 | 3 875 285 | 3 189 610 | 3 419 115 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 1 018 144 | 2 244 395 | 4 302 888 | 3 875 285 | 3 189 610 | 3 419 115 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 1 018 144 | 2 244 395 | 4 302 888 | 3 875 285 | 3 189 610 | 3 419 115 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (3 569 650) | (4 073 370) | (3 924 420) | (4 215 812) | (4 552 597) | (4 916 324) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 301 847) | (905 452) | (918 362) | (772 935) | (821 420) | (623 452) |
| REPAIRS AND MAINTENANCE - Municipal Assets | 0 | (17 000) | (2 000) | (10 000) | (11 000) | (11 550) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (1 032) | (66 500) | (66 500) | (130 088) | (125 770) | (121 033) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (1 290 246) | (1 619 190) | (1 582 959) | (2 092 849) | (1 865 404) | (1 793 283) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (6 162 776) | (6 681 512) | (6 494 241) | (7 221 684) | (7 376 191) | (7 465 642) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (702 568) | (818 159) | (823 785) | (880 042) | (975 694) | (1 094 428) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (702 568) | (818 159) | (823 785) | (880 042) | (975 694) | (1 094 428) |
| TOTAL OPERATING EXPENDITURE | (6 865 344) | (7 499 671) | (7 318 026) | (8 101 726) | (8 351 885) | (8 560 070) |
| OPERATING SURPLUS / (DEFICIT) | (5 847 200) | (5 255 276) | (3 015 138) | (4 226 441) | (5 162 275) | (5 140 955) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (5 847 200) | (5 255 276) | (3 015 138) | (4 226 441) | (5 162 275) | (5 140 955) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (5 847 200) | (5 255 276) | (3 015 138) | (4 226 441) | (5 162 275) | (5 140 955) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | 0 | 0 | 0 | (57 783) | (115 566) | (173 350) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 554 060 | 539 274 | 544 598 | 593 990 | 480 119 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 249 542 | 278 741 | 83 729 | 76 932 | 609 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (6 865 344) | (6 696 069) | (6 500 011) | (7 531 182) | (7 796 529) | (8 252 692) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (5 847 200) | (4 451 674) | (2 197 123) | (3 655 897) | (4 606 919) | (4 833 577) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | (1 300 000) | (3 024 688) | (2 559 550) | (1 820 000) | (1 974 450) |
| NET OPERATING SURPLUS / (DEFICIT) | (5 847 200) | (5 751 674) | (5 221 811) | (6 215 447) | (6 426 919) | (6 808 027) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|---------------|--------------------------|----------|---------|----------|-------------|------------------------------|---------|---|---|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040321 | TOWN PLANNING | ADDITIONAL SALEABLE LAND | PD | PL | EG2 | 502 | SENIOR MANAGER TOWN PLANNING | 1200065 | NODE D LIGHT INDUSTRIAL | NODE D LIGHT INDUSTRIAL | INST | NDPG | 1,059,550 | 1,820,000 | 898,450 | - | - |
| MP040321 | TOWN PLANNING | ADDITIONAL SALEABLE LAND | PD | PL | EG2 | 502 | SENIOR MANAGER TOWN PLANNING | 1100221 | NODE R NEW RETAIL NODE | LIGHT INDUSTRIAL NODE MHLUZI | MHL | NDPG | 1,500,000 | - | 1,076,000 | - | - |
| MP040321 | TOWN PLANNING | ADDITIONAL SALEABLE LAND | PD | PL | EG2 | 502 | SENIOR MANAGER TOWN PLANNING | 1200074 | PIECE OF LAND | 5200M PIECE OF LAND FOR WATER TREATMENT PLANT ERF 248 PRESIDENTSRUS | MP313 | CRR | 770,000 | - | - | - | - |
| MP040321 | TOWN PLANNING | ADDITIONAL SALEABLE LAND | PD | PL | EG2 | 502 | SENIOR MANAGER TOWN PLANNING | 1200077 | PIECE OF LAND FOR INDUSTRIAL & COMM DEVELOPMENT | 150 HECTARE LAND FOR INDUSTRIAL AND COMMERCIAL DEVELOPMENT | MP313 | CRR (SERVIC E) | - | - | 2,000,000 | - | - |
| MP040321 | TOWN PLANNING | ADDITIONAL SALEABLE LAND | PD | PL | EG2 | 502 | SENIOR MANAGER TOWN PLANNING | 1200067 | PURCHASE 700 STANDS | RESIDENTIAL 1; 2; 3. BUSINESS STANDS; OPEN SPACES; MUNICIPAL STANDS AND ROADS | MP313 | CRR (SERVIC E) | - | - | - | 1,600,000 | - |
| MP040321 | TOWN PLANNING | MORE RESIDENTIAL SITES | PD | PL | EG2 | 502 | SENIOR MANAGER TOWN PLANNING | 1200079 | TOWNSHIP DEVELOPMENT FOR NEW DEVELOPMENTS | PLAN LAYOUT WITH STUDIES | MP313 | CRR | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| | | | | | | | | | TOTAL | | | | 4,829,550 | 3,320,000 | 5,474,450 | 3,100,000 | 1,500,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Health / Total | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 4 152 000 | 2 400 000 | 2 400 000 | 2 510 100 | 2 633 350 | 2 763 495 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 259 860 | 152 250 | 183 085 | 163 560 | 173 073 | 189 159 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 4 411 860 | 2 552 250 | 2 583 085 | 2 673 660 | 2 806 423 | 2 952 654 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 4 411 860 | 2 552 250 | 2 583 085 | 2 673 660 | 2 806 423 | 2 952 654 |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 4 411 860 | 2 552 250 | 2 583 085 | 2 673 660 | 2 806 423 | 2 952 654 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (12 813 865) | (15 278 442) | (15 412 968) | (17 028 530) | (18 437 542) | (19 910 872) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (2 084 861) | (1 876 479) | (1 825 101) | (1 884 219) | (1 801 407) | (1 748 042) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (534 950) | (568 222) | (583 572) | (896 434) | (953 148) | (1 002 055) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (59 082) | (70 655) | (70 655) | (120 620) | (111 553) | (107 352) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (187 500) | (197 665) | (291 802) | (336 035) | (359 090) | (383 880) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (1 724 406) | (2 521 436) | (2 268 555) | (2 402 415) | (2 567 303) | (2 734 956) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (17 404 664) | (20 512 899) | (20 452 653) | (22 668 253) | (24 230 043) | (25 887 157) |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (2 126 716) | (2 451 369) | (2 520 577) | (2 733 294) | (3 017 445) | (3 358 660) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (2 126 716) | (2 451 369) | (2 520 577) | (2 733 294) | (3 017 445) | (3 358 660) |
| TOTAL OPERATING EXPENDITURE | (19 531 380) | (22 964 268) | (22 973 230) | (25 401 547) | (27 247 488) | (29 245 817) |
| OPERATING SURPLUS / (DEFICIT) | (15 119 520) | (20 412 018) | (20 390 145) | (22 727 887) | (24 441 065) | (26 293 163) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (15 119 520) | (20 412 018) | (20 390 145) | (22 727 887) | (24 441 065) | (26 293 163) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (15 119 520) | (20 412 018) | (20 390 145) | (22 727 887) | (24 441 065) | (26 293 163) |
| <i>OTHER ADJUSTMENTS AND TRANSFERS</i> | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (300 000) | (223 000) | (223 000) | (339 972) | (492 944) | (654 917) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 1 467 416 | 1 435 129 | 1 538 390 | 1 627 036 | 1 607 940 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 31 941 | 28 934 | 27 746 | 6 480 | 6 306 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (19 831 380) | (21 687 911) | (21 732 167) | (24 175 383) | (26 106 916) | (28 286 488) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (15 419 520) | (19 135 661) | (19 149 082) | (21 501 723) | (23 300 493) | (25 333 834) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (15 419 520) | (19 135 661) | (19 149 082) | (21 501 723) | (23 300 493) | (25 333 834) |

Internal Department: Health & Environment

| | | |
|---|---|---|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The Health Services comprise of two sections namely: Primary Health Care and Environmental Health Services.</p> <p>The Primary Health Care Services is rendered from the (12) twelve operating clinics for 40 hours a week in the population of ±182503. The Primary Health Care Services cover the following aspects:</p> <ul style="list-style-type: none"> • Maternal, child and women health services. • Prevention and management of communicable and non-communicable diseases. • Mental health services. • Community rehabilitation services. • Primary oral health services. • Management of acute and chronic conditions. • Provision of developmental health promotion and education. • Implementing of National / Provincial health programmes. • Participating in the National / Provincial surveys and research. • Providing learning experience for student nurses. • Networking with Department of Health through meetings, workshops and trainings. • Providing community base organization with health information and resources. | |
| Senior management structure | The Health Services department is headed by the Senior Manager Health Services. This department resides within the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
| STRATEGIC OBJECTIVE: To contribute towards a healthy, well informed and environmentally safe community | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To create safe and healthy environment for the community. | <p>Effective implementation of monitoring strategies on air, noise, land and water pollution.</p> <p>Implementation and enforcement of environmental regulations, by-laws and health standards.</p> <p>Reduce the impact of climate change.</p> <p>Participation in the cleanest town competition.</p> | <p>Safe and healthy environment</p> <p>Plant & equipment</p> <p>Furniture & office equipment</p> <p>IT equipment & software</p> <p>Vehicles</p> |
| To provide primary health care services | <p>Liaise with the Department of Health on health care services.</p> <p>Improvement of personnel skills and knowledge.</p> | Improve service delivery |

| ALIGNMENT WITH IDP | | |
|---|--|--------------------------------|
| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
| STRATEGIC OBJECTIVE: To contribute towards a healthy, well informed and environmentally safe community | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To control the spread of HIV, AIDS, STI and TB | <p>Implementation of National HIV, AIDS, STI and TB programmes in the health Services.</p> <p>Provision of direct observed treatment support.</p> <p>Control of spread of TB in clinics.</p> | Control the spread of diseases |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,4-million for additional municipal buildings</p> <p>R0,03-million for enhance security</p> <p>R0,1-million for furniture and office equipment</p> <p>R0,08-million for maintain / upgrade buildings</p> <p>R0,3-million for plant and equipment</p> <p>The capital programme of the Health Department amounts to R0,9-million and represents 0,43% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Health / Clinics | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 4 152 000 | 2 400 000 | 2 400 000 | 2 510 100 | 2 633 350 | 2 763 495 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 4 152 000 | 2 400 000 | 2 400 000 | 2 510 100 | 2 633 350 | 2 763 495 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 4 152 000 | 2 400 000 | 2 400 000 | 2 510 100 | 2 633 350 | 2 763 495 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 4 152 000 | 2 400 000 | 2 400 000 | 2 510 100 | 2 633 350 | 2 763 495 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (10 362 045) | (12 625 099) | (12 495 231) | (13 858 604) | (15 022 893) | (16 226 322) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 981 216) | (1 801 472) | (1 727 707) | (1 791 749) | (1 722 269) | (1 678 412) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (306 638) | (288 222) | (333 572) | (380 234) | (403 700) | (424 487) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (58 303) | (70 655) | (70 655) | (120 620) | (111 553) | (107 352) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (182 830) | (192 120) | (227 602) | (268 625) | (288 310) | (309 560) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (792 081) | (1 079 953) | (1 136 834) | (1 207 974) | (1 294 544) | (1 378 202) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (13 683 113) | (16 057 521) | (15 991 601) | (17 627 806) | (18 843 269) | (20 124 335) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (1 777 302) | (2 042 066) | (2 111 668) | (2 255 572) | (2 496 101) | (2 785 057) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (1 777 302) | (2 042 066) | (2 111 668) | (2 255 572) | (2 496 101) | (2 785 057) |
| TOTAL OPERATING EXPENDITURE | (15 460 415) | (18 099 587) | (18 103 269) | (19 883 378) | (21 339 370) | (22 909 392) |
| OPERATING SURPLUS / (DEFICIT) | (11 308 415) | (15 699 587) | (15 703 269) | (17 373 278) | (18 706 020) | (20 145 897) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (11 308 415) | (15 699 587) | (15 703 269) | (17 373 278) | (18 706 020) | (20 145 897) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (11 308 415) | (15 699 587) | (15 703 269) | (17 373 278) | (18 706 020) | (20 145 897) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (300 000) | (223 000) | (223 000) | (332 846) | (478 693) | (633 540) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 1 424 791 | 1 360 902 | 1 467 135 | 1 563 178 | 1 544 064 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 31 566 | 28 606 | 27 419 | 6 153 | 5 979 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (15 760 415) | (16 866 230) | (16 936 761) | (18 721 670) | (20 248 732) | (21 992 889) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (11 608 415) | (14 466 230) | (14 536 761) | (16 211 570) | (17 615 382) | (19 229 394) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (11 608 415) | (14 466 230) | (14 536 761) | (16 211 570) | (17 615 382) | (19 229 394) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-----------------|------------------------------|----------|---------|----------|-------------|--------------------------------|---------|--|---|---------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040304 | HEALTH SERVICES | ENHANCE SECURITY | HL | CL | SD2 | 441 | SENIOR MANAGER HEALTH SERVICES | 1100021 | TRIDOR DOORS FOR CLINICS | INSTALLATION | 2;4;6;8;16;17;18;19 | CRR | 30,000 | - | - | - | - |
| MP040304 | HEALTH SERVICES | ENHANCE SECURITY | HL | CL | SD2 | 440 | SENIOR MANAGER HEALTH SERVICES | 1000035 | UPGRADE ALARM SYSTEM | UPGRADE ALARM SYSTEM NASARET AND EASTDENE CLINICS | 16; 17 | CRR (REV) | - | - | 20,000 | - | 20,000 |
| MP040304 | HEALTH SERVICES | ENHANCE SECURITY | HL | CL | SD2 | 441 | SENIOR MANAGER HEALTH SERVICES | 1000031 | UPGRADING ALARM SYSTEM | UPGRADE ALARM SYSTEM MHLUZI SIMUNYE EXT 8 CLINICS | 2; 4; 8; 6 | CRR (REV) | - | - | - | - | 25,000 |
| MP040304 | HEALTH SERVICES | FURNITURE & OFFICE EQUIPMENT | HL | CL | SD2 | 440 | SENIOR MANAGER HEALTH SERVICES | 1000002 | FURNITURE & EQUIPMENT | PURCHASE FURNITURE AND EQUIPMENT NASARET AND CIVIC CENTRE CLINICS | INST | CRR (REV) | 50,000 | 20,000 | 20,000 | 20,000 | 30,000 |
| MP040304 | HEALTH SERVICES | FURNITURE & OFFICE EQUIPMENT | HL | CL | SD2 | 441 | SENIOR MANAGER HEALTH SERVICES | 1000029 | FURNITURE & EQUIPMENT | PURCHASE FURNITURE AND EQUIPMENT MHLUZI AND EXT 5/6 CLINICS | 3;6;23 | CRR (REV) | 50,000 | 43,000 | 35,000 | 35,000 | 35,000 |
| MP040304 | HEALTH SERVICES | FURNITURE & OFFICE EQUIPMENT | HL | CL | SD2 | 442 | SENIOR MANAGER HEALTH SERVICES | 1000041 | FURNITURE & EQUIPMENT | PURCHASE FURNITURE AND EQUIPMENT HENDRINA AND KWAZAMOKUHLE CLINICS | 18 | CRR (REV) | 40,000 | 40,000 | 25,000 | 25,000 | 25,000 |
| MP040304 | HEALTH SERVICES | MAINTAIN / UPGRADE BUILDINGS | HL | CL | SD2 | 441 | SENIOR MANAGER HEALTH SERVICES | 1200059 | PAVING AT CLINICS | REPAIR; SUPPLY AND INSTALL PAVING AT EXT 8 CLINIC | EXT 8 | CRR | 75,000 | 75,000 | - | - | - |
| MP040304 | HEALTH SERVICES | MAINTAIN / UPGRADE BUILDINGS | HL | CL | SD2 | 440 | SENIOR MANAGER HEALTH SERVICES | 1200058 | RENOVATE CONSULTING ROOMS | RENOVATE CONSULTING ROOMS AT CMC CENTRE | INST | CRR | 350,000 | - | - | - | - |
| MP040304 | HEALTH SERVICES | MAINTAIN / UPGRADE BUILDINGS | HL | CL | SD2 | 440 | SENIOR MANAGER HEALTH SERVICES | 1000177 | REPLACEMENT OF FLOOR COVERINGS AT THE VARIOUS CLIN | REPLACE FLOOR TILES IN THE CLINICS MHLUZI CIVIC CENTRE AND NASARET CLINICS | 2;6;8;14; | CRR | - | 250,000 | 250,000 | - | - |
| MP040304 | HEALTH SERVICES | PLANT & EQUIPMENT | HL | CL | SD2 | 440 | SENIOR MANAGER HEALTH SERVICES | 1000008 | CLINICAL EQUIPMENT (MEDICAL) | PURCHASE CLINICAL EQUIPMENTS EASTDENE NASARET CIVIC CENTRE AND DOORNKOP CLINICS | 13;16;17 | CRR (REV) | - | 25,000 | 25,000 | 30,000 | 30,000 |
| MP040304 | HEALTH SERVICES | PLANT & EQUIPMENT | HL | CL | SD2 | 441 | SENIOR MANAGER HEALTH SERVICES | 1000024 | CLINICAL EQUIPMENT (MEDICAL) | PURCHASE CLINICAL EQUIPMENT EXT5/6 & 8 SIMUNYE MHLUZI AND NEWTOWN CLINICS | 3;23;8; | CRR (REV) | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| MP040304 | HEALTH SERVICES | PLANT & EQUIPMENT | HL | CL | SD2 | 441 | SENIOR MANAGER HEALTH SERVICES | 1000175 | EXTRACTION FANS AND AIRCONDITIONERS | INSTALL EXTRACTION FANS AND AIR CONDITIONERS MHLUZI SIMUNYE AND EXT 8 EXT 5/6 CLINICS | 2;8;6 | CRR | 101,000 | 105,000 | 105,000 | 105,000 | 105,000 |
| MP040304 | HEALTH SERVICES | PLANT & EQUIPMENT | HL | CL | SD2 | 440 | SENIOR MANAGER HEALTH SERVICES | 1000176 | EXTRACTION FANS AND AIRCONDITIONERS | INSTALL EXTRACTION FANS AND AIR CONDITIONERS NASARET AND CIVIC CENTRE CLINICS | 14 | CRR | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| MP040304 | HEALTH SERVICES | PLANT & EQUIPMENT | HL | CL | SD2 | 441 | SENIOR MANAGER HEALTH SERVICES | 1000033 | TECHNILAMP | INSTALL TECHNILAMPS MHLUZI EXT 8 SIMUNYE CLINICS | 1; 2; 4; 6; 8; | CRR | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 |
| MP040304 | HEALTH SERVICES | PLANT & EQUIPMENT | HL | CL | SD2 | 440 | SENIOR MANAGER HEALTH SERVICES | 1000034 | TECHNILAMP | INSTALL TECHNILAMPS CIVIC CENTRE NASARET AND EASTDENE CLINICS | 13;17; | CRR | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| MP040304 | HEALTH SERVICES | PLANT & EQUIPMENT | HL | CL | SD2 | 442 | SENIOR MANAGER HEALTH SERVICES | 1000038 | TECHNILAMP | INSTALL TECHNILAMPS HENDRINA AND KWAZAMOKUHLE CLINICS | 17 | CRR | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-----------------|--------------|----------|---------|----------|-------------|--------------------------------|---------|-----------------|--------------|---------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040304 | HEALTH SERVICES | VEHICLES | HL | CL | SD2 | 441 | SENIOR MANAGER HEALTH SERVICES | 1100020 | REPLACE VEHICLE | TRANSPORT 1 | 6, 2 ;6 | CRR | - | - | - | - | - |
| | | | | | | | | | TOTAL | | | | 896,000 | 758,000 | 680,000 | 415,000 | 470,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Health / Other | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 259 860 | 152 250 | 183 085 | 163 560 | 173 073 | 189 159 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 259 860 | 152 250 | 183 085 | 163 560 | 173 073 | 189 159 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 259 860 | 152 250 | 183 085 | 163 560 | 173 073 | 189 159 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 259 860 | 152 250 | 183 085 | 163 560 | 173 073 | 189 159 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (2 451 820) | (2 653 343) | (2 917 737) | (3 169 926) | (3 414 649) | (3 684 550) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (103 644) | (75 007) | (97 394) | (92 470) | (79 138) | (69 630) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (228 312) | (280 000) | (250 000) | (516 200) | (549 448) | (577 568) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (779) | 0 | 0 | 0 | 0 | 0 |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (4 670) | (5 545) | (64 200) | (67 410) | (70 780) | (74 320) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (932 326) | (1 441 483) | (1 131 721) | (1 194 441) | (1 272 759) | (1 356 754) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (3 721 551) | (4 455 378) | (4 461 052) | (5 040 447) | (5 386 774) | (5 762 822) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (349 414) | (409 303) | (408 909) | (477 722) | (521 344) | (573 603) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (349 414) | (409 303) | (408 909) | (477 722) | (521 344) | (573 603) |
| TOTAL OPERATING EXPENDITURE | (4 070 965) | (4 864 681) | (4 869 961) | (5 518 169) | (5 908 118) | (6 336 425) |
| OPERATING SURPLUS / (DEFICIT) | (3 811 105) | (4 712 431) | (4 686 876) | (5 354 609) | (5 735 045) | (6 147 266) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (3 811 105) | (4 712 431) | (4 686 876) | (5 354 609) | (5 735 045) | (6 147 266) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (3 811 105) | (4 712 431) | (4 686 876) | (5 354 609) | (5 735 045) | (6 147 266) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | 0 | 0 | 0 | (7 126) | (14 251) | (21 377) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 42 625 | 74 227 | 71 255 | 63 858 | 63 876 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 375 | 328 | 327 | 327 | 327 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (4 070 965) | (4 821 681) | (4 795 406) | (5 453 713) | (5 858 184) | (6 293 599) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (3 811 105) | (4 669 431) | (4 612 321) | (5 290 153) | (5 685 111) | (6 104 440) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (3 811 105) | (4 669 431) | (4 612 321) | (5 290 153) | (5 685 111) | (6 104 440) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|--------------------------|----------------------------|----------|---------|----------|-------------|--------------------------------|---------|---|---------------------------------|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040328 | ENVIRONMENTAL MANAGEMENT | SAFE & HEALTHY ENVIRONMENT | HL | HO | SD2 | 400 | SENIOR MANAGER HEALTH SERVICES | 0007162 | PURCHASE EQUIPMENT TO MONITOR AIR POLLUTION | PURCHASE AIR MONITORING MACHINE | 17 | CRR | - | - | 350,000 | - | - |
| | | | | | | | | | TOTAL | | | | - | - | 350,000 | - | - |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Community Services / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 374 396 | 390 754 | 426 775 | 579 970 | 723 970 | 794 665 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 18 467 | 18 000 | 22 000 | 23 000 | 24 150 | 25 360 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 276 713 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 389 259 | 5 970 000 | 3 692 709 | 4 500 000 | 3 500 000 | 3 430 000 |
| OTHER REVENUE | 593 279 | 529 595 | 430 840 | 474 190 | 498 240 | 522 695 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 1 652 113 | 6 908 349 | 4 572 324 | 5 577 160 | 4 746 360 | 4 772 720 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 1 652 113 | 6 908 349 | 4 572 324 | 5 577 160 | 4 746 360 | 4 772 720 |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 1 652 113 | 6 908 349 | 4 572 324 | 5 577 160 | 4 746 360 | 4 772 720 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (8 942 054) | (10 932 281) | (10 312 165) | (12 109 528) | (13 093 018) | (14 155 456) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (4 887 518) | (4 123 878) | (4 907 895) | (5 791 601) | (5 647 348) | (5 514 062) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (899 411) | (882 907) | (1 097 083) | (1 019 970) | (1 070 070) | (1 124 612) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (140 239) | (85 152) | (85 152) | (35 826) | (40 632) | (40 212) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (554 738) | (665 000) | (696 262) | (1 179 574) | (1 243 511) | (1 312 758) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (1 773 722) | (2 798 013) | (2 639 550) | (2 637 958) | (2 789 317) | (2 945 653) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (17 197 681) | (19 487 231) | (19 738 107) | (22 774 457) | (23 883 896) | (25 092 753) |
| <i>INTERNAL TRANSFERS</i> | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (2 585 756) | (3 168 128) | (3 100 045) | (3 563 963) | (3 864 320) | (4 211 520) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (2 585 756) | (3 168 128) | (3 100 045) | (3 563 963) | (3 864 320) | (4 211 520) |
| TOTAL OPERATING EXPENDITURE | (19 783 437) | (22 655 359) | (22 838 152) | (26 338 420) | (27 748 216) | (29 304 273) |
| OPERATING SURPLUS / (DEFICIT) | (18 131 324) | (15 747 010) | (18 265 828) | (20 761 260) | (23 001 856) | (24 531 553) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (18 131 324) | (15 747 010) | (18 265 828) | (20 761 260) | (23 001 856) | (24 531 553) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (18 131 324) | (15 747 010) | (18 265 828) | (20 761 260) | (23 001 856) | (24 531 553) |
| <i>OTHER ADJUSTMENTS AND TRANSFERS</i> | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (430 000) | (478 000) | (478 000) | (1 136 292) | (1 392 583) | (2 038 875) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 3 584 899 | 4 345 116 | 5 220 180 | 4 983 126 | 4 748 288 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 193 540 | 199 223 | 259 223 | 469 033 | 551 342 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (20 213 437) | (19 354 920) | (18 771 813) | (21 995 309) | (23 688 640) | (26 043 518) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (18 561 324) | (12 446 571) | (14 199 489) | (16 418 149) | (18 942 280) | (21 270 798) |
| LESS CAPITAL GRANTS RECOGNISED | (389 259) | (5 970 000) | (3 692 709) | (4 500 000) | (3 500 000) | (3 430 000) |
| NET OPERATING SURPLUS / (DEFICIT) | (18 950 583) | (18 416 571) | (17 892 198) | (20 918 149) | (22 442 280) | (24 700 798) |

Internal Department: Education & Libraries

| | | |
|---|--|---|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>Library facilities are provided by the Municipality especially in the urban areas and Eskom towns. These are not adequate for the reading community. For instance in Mhluzi with more than thirteen schools and other members of the reading community there is currently only two libraries.</p> <p>Rural areas do not have libraries at all and have to rely on those situated in town areas. This discourages library users and is also costly. However, the municipality has identified a need to build libraries in the rural areas. A library is being built in Doornkop, which is 25 km from town. The municipality is engaging into negotiations with the Provincial Department and business associations in an effort to secure funding which will be used to build additional libraries in rural areas and to augment facilities in existing libraries.</p> | |
| Senior management structure | The Library Services department is headed by the Manager Library Services. This department resides within the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objective: To provide a responsive, accountable, effective and sustainable public services | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To enhance education through the provision of libraries and educational materials | <p>Market library services to the community of MP313.</p> <p>Strengthen all relevant community structures within the library services.</p> | <p>Additional municipal buildings</p> <p>Maintain / upgrade buildings</p> <p>Furniture and office equipment</p> |
| To promote the culture of reading and access to information for all | <p>Communicate with the department of sports, arts and culture with regard to the enhancing of library services.</p> <p>Staff training on toy libraries</p> <p>Develop skills in library information services</p> | Furniture and office equipment |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,5-million for furniture and office equipment</p> <p>R0,3-million to maintain / upgrade buildings</p> <p>The capital programme of the Library Department amounts to R0,82-million and represents 0,40% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Community & Social Services / Libraries | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 18 467 | 18 000 | 22 000 | 23 000 | 24 150 | 25 360 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 149 153 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 389 259 | 670 000 | 692 709 | 0 | 0 | 0 |
| OTHER REVENUE | 236 775 | 120 000 | 112 500 | 116 150 | 122 700 | 128 855 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 793 653 | 808 000 | 827 209 | 139 150 | 146 850 | 154 215 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 793 653 | 808 000 | 827 209 | 139 150 | 146 850 | 154 215 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 793 653 | 808 000 | 827 209 | 139 150 | 146 850 | 154 215 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (4 321 791) | (5 019 121) | (4 794 539) | (5 575 199) | (6 036 188) | (6 445 123) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 357 859) | (1 260 090) | (1 311 680) | (1 292 349) | (1 130 185) | (962 892) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (315 046) | (319 757) | (454 433) | (340 250) | (357 360) | (375 254) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (52 957) | (38 951) | (38 951) | (13 126) | (26 616) | (26 196) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (147 196) | (149 500) | (270 230) | (419 574) | (447 111) | (476 558) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (835 241) | (949 782) | (824 485) | (857 990) | (916 822) | (977 774) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (7 030 089) | (7 737 201) | (7 694 318) | (8 498 488) | (8 914 282) | (9 263 797) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (1 012 359) | (1 152 036) | (1 150 777) | (1 261 815) | (1 370 926) | (1 500 548) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (1 012 359) | (1 152 036) | (1 150 777) | (1 261 815) | (1 370 926) | (1 500 548) |
| TOTAL OPERATING EXPENDITURE | (8 042 448) | (8 889 237) | (8 845 095) | (9 760 303) | (10 285 208) | (10 764 345) |
| OPERATING SURPLUS / (DEFICIT) | (7 248 795) | (8 081 237) | (8 017 886) | (9 621 153) | (10 138 358) | (10 610 130) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (7 248 795) | (8 081 237) | (8 017 886) | (9 621 153) | (10 138 358) | (10 610 130) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (7 248 795) | (8 081 237) | (8 017 886) | (9 621 153) | (10 138 358) | (10 610 130) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (310 000) | (350 000) | (350 000) | (497 440) | (594 880) | (692 321) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 920 824 | 927 480 | 921 979 | 816 655 | 726 471 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 167 215 | 191 648 | 191 648 | 184 033 | 91 342 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (8 352 448) | (8 151 198) | (8 075 967) | (9 144 116) | (9 879 400) | (10 638 853) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (7 558 795) | (7 343 198) | (7 248 758) | (9 004 966) | (9 732 550) | (10 484 638) |
| LESS CAPITAL GRANTS RECOGNISED | (389 259) | (670 000) | (692 709) | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (7 948 054) | (8 013 198) | (7 941 467) | (9 004 966) | (9 732 550) | (10 484 638) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-----------------------|------------------------------|----------|---------|----------|-------------|--------------------------|---------|--|---|-------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040312 | EDUCATION & LIBRARIES | FURNITURE & OFFICE EQUIPMENT | CS | LB | SD3 | 140 | MANAGER LIBRARY SERVICES | 1000069 | FURNITURE | TO ACCOMMODATE EASTDENE LIBRARY-GERARD SEKOTO-KWKWAZAMOKUHLE AND A NEW LIBRARY IN MIDDELBURG MINE AND CHROMEVILLE | 16;24;19;01 | CRR | 100,000 | 50,000 | 50,000 | 100,000 | 100,000 |
| MP040312 | EDUCATION & LIBRARIES | FURNITURE & OFFICE EQUIPMENT | CS | LB | SD3 | 140 | MANAGER LIBRARY SERVICES | 0008192 | PURCHASE BOOKS | TO EQUIP THE USERS WITH RELEVANT AND MOST RECENT MATERIAL | 0 | CRR (REV) | 400,000 | 400,000 | 400,000 | 450,000 | 450,000 |
| MP040312 | EDUCATION & LIBRARIES | MAINTAIN / UPGRADE BUILDINGS | CS | LB | SD3 | 140 | MANAGER LIBRARY SERVICES | 1100053 | REPLACE FLOOR COVERINGS AT CIVIC LIBRARY | UPGRADE BUILDING | 14 | CRR | 200,000 | - | - | - | - |
| MP040312 | EDUCATION & LIBRARIES | MAINTAIN / UPGRADE BUILDINGS | CS | LB | SD3 | 140 | MANAGER LIBRARY SERVICES | 1000188 | UPGRADE AND INSTALL NEW AIR CONDITIONERS | NEW AIRCONDITIONERS AT EASTDENE; MHLUZI AND RIETKUIL | 6;14 | CRR | 120,000 | 100,000 | - | 75,000 | - |
| MP040312 | EDUCATION & LIBRARIES | MAINTAIN / UPGRADE BUILDINGS | CS | LB | SD3 | 140 | MANAGER LIBRARY SERVICES | 0008217 | UPGRADE LIBRARY FACILITIES | ESTABLISH A SUITABLE LIBRARY IN PULLENSHOPE | 0 | EFF | - | - | - | 400,000 | 300,000 |
| | | | | | | | | | TOTAL | | | | 820,000 | 550,000 | 450,000 | 1,025,000 | 850,000 |

Internal Department: Events and Facilities

| | | |
|--|---|---|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | The Department of Events and Facilities is fully complying with the aim of ensuring Good Governance and Public Participation. This Department will therefore continue to provide a high quality of administrative support and facilitation of events. | |
| Senior management structure | <p>The Department is headed by the Senior Manager : Legal & Administration with the assistance of the following Managers:</p> <ol style="list-style-type: none"> 1) Legal & Properties 2) Events & Facilities 3) Public Participation 4) Administration <p>The Legal & Administration Department resides in the Directorate Corporate Services, which is headed by the Executive Manager Corporate Services, Advocate Thobela Mekuto.</p> | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To provide new facilities whilst maintaining and upgrading existing municipal facilities. | <p>Implement maintenance programme to maintain and upgrade existing municipal buildings and facilities.</p> <p>Improve access at Municipal Buildings for persons with disabilities.</p> <p>Upgrade equipment of buildings to ensure compliance with health, safety and building regulations.</p> <p>Ensure institutional efficiency.</p> | <p>Better service delivery</p> <p>Plant & Equipment</p> <p>Furniture & Office Equipment</p> |
| To create additional facilities that will be accessible and suitable for public and community needs. | <p>Promote building of Thusong Centres.</p> <p>Complete the Erection of the Banquet Hall</p> | <p>Additional Municipal Buildings</p> <p>Provision of new Banquet Hall</p> |
| To enhance security at all Municipal Buildings. | <p>Installation and implementation of security measures.</p> <p>Minimize vandalism and theft at municipal buildings.</p> | <p>Enhance Security</p> |
| Changes to service levels | No changes to current service levels are expected. | |
| Summary of revenue and expenditure | The detailed operating revenue and expenditure, as well as capital expenditure, is attached in the schedules to follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R2,5-million for Additional Municipal Buildings (New MPCC's)</p> <p>R0,5-million to enhance security</p> <p>R0,04-million for Furniture and Office Equipment</p> <p>R0,06-million for maintain / upgrade buildings</p> <p>R0,42-million for Plant and Equipment</p> <p>The capital programme of the Events and Facilities Department amounts to R3,5-million and represents 1,7% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Community & Social Services / Events & Facilities | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|--|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 127 445 | 123 350 | 160 000 | 300 000 | 430 000 | 486 000 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 2 500 000 | 200 000 | 2 500 000 | 2 500 000 | 2 430 000 |
| OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 127 445 | 2 623 350 | 360 000 | 2 800 000 | 2 930 000 | 2 916 000 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 127 445 | 2 623 350 | 360 000 | 2 800 000 | 2 930 000 | 2 916 000 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 127 445 | 2 623 350 | 360 000 | 2 800 000 | 2 930 000 | 2 916 000 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (2 181 532) | (2 437 500) | (2 253 944) | (2 748 206) | (2 947 583) | (3 262 910) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 006 687) | (1 060 317) | (984 647) | (1 927 298) | (2 053 050) | (2 147 611) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (307 505) | (253 400) | (276 400) | (308 820) | (324 260) | (340 470) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (20 041) | 0 | 0 | 0 | 0 | 0 |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (387 477) | (395 500) | (396 032) | (660 000) | (691 400) | (725 950) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (199 394) | (227 893) | (225 343) | (288 364) | (306 096) | (327 282) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (4 102 635) | (4 374 610) | (4 136 366) | (5 932 688) | (6 322 389) | (6 804 223) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (211 457) | (223 109) | (230 818) | (316 745) | (347 731) | (381 830) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (211 457) | (223 109) | (230 818) | (316 745) | (347 731) | (381 830) |
| TOTAL OPERATING EXPENDITURE | (4 314 092) | (4 597 719) | (4 367 184) | (6 249 433) | (6 670 120) | (7 186 053) |
| OPERATING SURPLUS / (DEFICIT) | (4 186 647) | (1 974 369) | (4 007 184) | (3 449 433) | (3 740 120) | (4 270 053) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (4 186 647) | (1 974 369) | (4 007 184) | (3 449 433) | (3 740 120) | (4 270 053) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (4 186 647) | (1 974 369) | (4 007 184) | (3 449 433) | (3 740 120) | (4 270 053) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (120 000) | (128 000) | (128 000) | (446 565) | (413 130) | (769 694) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 1 042 683 | 968 089 | 1 865 648 | 1 870 197 | 1 836 097 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 7 575 | 7 575 | 32 575 | 150 000 | 275 000 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (4 434 092) | (3 675 461) | (3 519 520) | (4 797 775) | (5 063 053) | (5 844 650) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (4 306 647) | (1 052 111) | (3 159 520) | (1 997 775) | (2 133 053) | (2 928 650) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | (2 500 000) | (200 000) | (2 500 000) | (2 500 000) | (2 430 000) |
| NET OPERATING SURPLUS / (DEFICIT) | (4 306 647) | (3 552 111) | (3 359 520) | (4 497 775) | (4 633 053) | (5 358 650) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-----------------|--------------------------------|----------|---------|----------|-------------|------------------------------|---------|---|---|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040306 | COMMUNITY HALLS | ADDITIONAL MUNICIPAL BUILDINGS | CS | HA | SD3 | 161 | SENIOR MANAGER LEGAL & ADMIN | 1000303 | NEW MPCC'S | NEW MPCC S | 0 | MIG | 2,500,000 | 2,500,000 | 2,430,000 | - | - |
| MP040306 | COMMUNITY HALLS | ENHANCE SECURITY | CS | HA | SD3 | 161 | SENIOR MANAGER LEGAL & ADMIN | 1200029 | FENCING | ERECT FENCING AT ADELAIDE TAMBO COMMUNITY HALL | EXT 7 | CRR | 500,000 | - | - | - | - |
| MP040306 | COMMUNITY HALLS | FURNITURE & OFFICE EQUIPMENT | CS | HA | SD3 | 161 | SENIOR MANAGER LEGAL & ADMIN | 1000203 | STAGE CURTAINS | BETTER SERVICE DELIVERY | ALL | CRR (REV) | - | - | 100,000 | 100,000 | 100,000 |
| MP040306 | COMMUNITY HALLS | FURNITURE & OFFICE EQUIPMENT | CS | HA | SD3 | 161 | SENIOR MANAGER LEGAL & ADMIN | 1100233 | TABLES ; WOODEN TABLES AND ADDITIONAL FURNITURE | TABLES ; WOODEN TABLES AND ADDITIONAL FURNITURE | INST | CRR (REV) | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| MP040306 | COMMUNITY HALLS | PLANT & EQUIPMENT | CS | HA | SD3 | 161 | SENIOR MANAGER LEGAL & ADMIN | 1000189 | AIRCONDITIONERS FOR THE HALLS | BETTER SERVICE DELIVERY | ALL | CRR | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| MP040306 | COMMUNITY HALLS | PLANT & EQUIPMENT | CS | HA | SD3 | 161 | SENIOR MANAGER LEGAL & ADMIN | 1200031 | CLEANING MACHINE & EQUIPMENT | CLEANING EQUIPMENT FOR BANQUET HALL | MP313 | CRR (REV) | 200,000 | - | 50,000 | - | 50,000 |
| MP040306 | COMMUNITY HALLS | PLANT & EQUIPMENT | CS | HA | SD3 | 161 | SENIOR MANAGER LEGAL & ADMIN | 0008187 | POLISHER (2) | CLEANING OF HALL | 6 | CRR (REV) | 20,000 | - | 20,000 | - | 20,000 |
| MP040306 | COMMUNITY HALLS | UPGRADE / MAINTAIN BUILDINGS | CS | HA | SD3 | 161 | SENIOR MANAGER LEGAL & ADMIN | 1200030 | UPGRADE PAVING | INSTALL PAVING AT KWAZA COMMUNITY HALL | KWAZA | CRR | 60,000 | - | - | - | - |
| MP040306 | COMMUNITY HALLS | VEHICLES | CS | HA | SD3 | 161 | SENIOR MANAGER LEGAL & ADMIN | 1200032 | VEHICLES | VEHICLE TO BE USED AT BANQUET HALL | INST | CRR | - | - | 300,000 | - | - |
| TOTAL | | | | | | | | | | | | | 3,520,000 | 2,740,000 | 3,140,000 | 340,000 | 410,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Community & Social Services / Cemetries & Crematoriums | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 2 800 000 | 2 800 000 | 2 000 000 | 1 000 000 | 1 000 000 |
| OTHER REVENUE | 348 980 | 401 100 | 310 000 | 350 000 | 367 500 | 385 800 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 348 980 | 3 201 100 | 3 110 000 | 2 350 000 | 1 367 500 | 1 385 800 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 348 980 | 3 201 100 | 3 110 000 | 2 350 000 | 1 367 500 | 1 385 800 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 348 980 | 3 201 100 | 3 110 000 | 2 350 000 | 1 367 500 | 1 385 800 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (1 735 181) | (2 364 837) | (2 056 297) | (2 304 449) | (2 500 398) | (2 701 229) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 824 016) | (1 725 442) | (1 928 840) | (1 972 554) | (1 865 899) | (1 820 806) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (62 388) | (95 000) | (100 000) | (114 000) | (121 200) | (128 375) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (66 358) | (46 201) | (46 201) | (22 700) | (14 016) | (14 016) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (20 066) | (120 000) | (30 000) | (100 000) | (105 000) | (110 250) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (316 117) | (565 644) | (562 254) | (594 793) | (633 198) | (669 506) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (4 024 126) | (4 917 124) | (4 723 592) | (5 108 496) | (5 239 711) | (5 444 182) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (724 586) | (827 323) | (869 407) | (895 681) | (971 011) | (1 055 116) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (724 586) | (827 323) | (869 407) | (895 681) | (971 011) | (1 055 116) |
| TOTAL OPERATING EXPENDITURE | (4 748 713) | (5 744 447) | (5 592 999) | (6 004 177) | (6 210 722) | (6 499 298) |
| OPERATING SURPLUS / (DEFICIT) | (4 399 733) | (2 543 347) | (2 482 999) | (3 654 177) | (4 843 222) | (5 113 498) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (4 399 733) | (2 543 347) | (2 482 999) | (3 654 177) | (4 843 222) | (5 113 498) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (4 399 733) | (2 543 347) | (2 482 999) | (3 654 177) | (4 843 222) | (5 113 498) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | 0 | 0 | 0 | (192 287) | (384 573) | (576 860) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 1 543 363 | 1 766 819 | 1 833 153 | 1 698 060 | 1 602 967 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 18 750 | 0 | 35 000 | 135 000 | 185 000 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (4 748 713) | (4 182 334) | (3 826 180) | (4 328 311) | (4 762 235) | (5 288 191) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (4 399 733) | (981 234) | (716 180) | (1 978 311) | (3 394 735) | (3 902 391) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | (2 800 000) | (2 800 000) | (2 000 000) | (1 000 000) | (1 000 000) |
| NET OPERATING SURPLUS / (DEFICIT) | (4 399 733) | (3 781 234) | (3 516 180) | (3 978 311) | (4 394 735) | (4 902 391) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|------------|--|----------|---------|----------|-------------|-----------------------------------|---------|--|--|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040305 | CEMETERIES | DEVELOP NEW CEMETERIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 0900207 | DEVELOP CEMETERIES RURAL | PULLENSHOPE CEMETERIES | 22 | CRR | - | - | - | - | 700,000 |
| MP040305 | CEMETERIES | DEVELOP NEW CEMETERIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 1100083 | DEVELOP CEMETERY MAFUBE VILLAGE | NEW CEMETERY CLOSE AS POSSIBLE TO THE VILLAGE | 21 | CRR | - | - | - | 500,000 | - |
| MP040305 | CEMETERIES | DEVELOP NEW CEMETERIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 1100082 | DEVELOP CEMETERY RIETKUIL | NEW CEMETERY FOR RIETKUIL AREA | 11 | CRR | - | - | 500,000 | 500,000 | 700,000 |
| MP040305 | CEMETERIES | DEVELOP NEW CEMETERIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 0000066 | DEVELOP CEMETRIES RURAL / LOW INCOME AREAS | PROVIDE FACILITIES OF A HIGH STANDARD FOR THE PUBLIC PULLENSHOPE | 0 | MIG | 2,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| MP040305 | CEMETERIES | MAINTAIN / UPGRADE EXISTING FACILITIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 0000012 | EXPANSION FONTEIN CEMETERIES | PROVIDE FACILITIES OF A HIGH STANDARD FOR THE PUBLIC | 15 | CRR | 350,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| MP040305 | CEMETERIES | MAINTAIN / UPGRADE EXISTING FACILITIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 1100086 | FENCE AND GATES AT AVALON CEMETERY | REPLACE FENCE AND GATES AT AVALON CEMETERY | 1 | CRR | - | - | - | 300,000 | 500,000 |
| MP040305 | CEMETERIES | MAINTAIN / UPGRADE EXISTING FACILITIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 1100085 | FENCE AND GATES CROSSROADS CEMETERY | REPLACE FENCE AT CEMETERY | 9 | CRR | - | - | - | 250,000 | 500,000 |
| MP040305 | CEMETERIES | MAINTAIN / UPGRADE EXISTING FACILITIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 0008096 | FONTEIN CEMETERY FENCE & GATES | PROVIDE SAFE BURIAL FACILITIES OF A HIGH STANDARD FOR THE PUBLIC CONCRETE PALISADE AND STEEL GATES | 15 | CRR | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| MP040305 | CEMETERIES | MAINTAIN / UPGRADE EXISTING FACILITIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 1100087 | RESEAL TAR ROADS IN CEMETERIES | RESEAL OF EXISTING ROADS | ALL | CRR | 200,000 | 200,000 | 200,000 | 200,000 | 300,000 |
| MP040305 | CEMETERIES | MAINTAIN / UPGRADE EXISTING FACILITIES | CS | CM | SD3 | 505 | SENIOR MANAGER PARKS & RECREATION | 0008094 | ROADS NASARET | PROVISION OF GRAVES AND IMPROVED ACCESSIBILITY TO CEMETERIES | 17 | CRR | 200,000 | 100,000 | 100,000 | 100,000 | 200,000 |
| TOTAL | | | | | | | | | | | | | 2,900,000 | 1,850,000 | 2,350,000 | 3,400,000 | 4,450,000 |

Internal Department: Youth Development

| | | |
|---|--|---|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>Youth development defines youth development as “<i>the ongoing growth process in which all youth</i>” are engaged in attempting to:</p> <ul style="list-style-type: none"> • meet their basic personal and social needs to be safe, feel cared for, be valued, be useful, and be spiritually grounded; and • to build skills and competencies that allow them to function and contribute in their daily lives. <p>In addressing issues of youth development one should consider the principles of youth development that serve as a guide in implementing youth development programmes. The principles are as follows:</p> <ul style="list-style-type: none"> • Strengths-based. • Human rights. • Partnership. • Diversity. • Holistic. • Empowerment. • Equity. • Effectiveness. • Sustainability. • Dignity and respect. • Transformation. • Relevance. • | |
| Senior management structure | The Youth Development Department is managed by the Youth Development Manager, who reports directly to the Municipal Manager. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objective: To ensure a better life for the society by coordinating sustainable social and economic developmental programs. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To create interventions aimed at providing access to quality education and skills to both in school and out of school youth | <p>Engage with internal and external departments to source learner ships.</p> <p>Liaise with the Public and Private businesses for financial assistance in education.</p> <p>Coordinating bursary funding for the performing students.</p> | Skills development |
| To ensure coordinated and well managed Youth Development programs | <p>Develop a Youth Development Strategy and Youth policy in line with National Provincial and District Policies.</p> <p>Liaise with CoGTA, Nkangala DM and NYDA</p> | Youth development strategy |
| To improve the general wellbeing of youth. | <p>Liaise with SANCA and other relevant stakeholders in educating and demonstrating the effects of drugs in a human body.</p> <p>Introduce programs and extramural activities for young people.</p> | <p>Social development programmes</p> <p>Procurement awareness campaigns</p> |

| | | |
|--|--|-----------------------|
| | Strengthen the functioning of a Local Sport Council. Engage young people in HIV/AIDS support groups. Campaigns on moral regeneration involving all youth formations. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To increase Youth participation in socio-economic programs | Ensure youth representation in Local Economic Development Forum. Ensure that young people benefit from the municipal procurement system. | |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type, is attached in the schedules which follow. | |
| Capital programme | The Youth Development Department does not have a capital programme over the term covered by the medium term revenue and expenditure framework. | |

Internal Department: Gender & Social Development

| | | |
|--|--|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>Steve Tshwete Local Municipality recognises the increasing challenges in service delivery and the requirements of those who are poor, vulnerable and those with special need (HIV and AIDS, children, elderly persons, persons with disabilities, women and youth). The collective responsibilities of the local municipality, departments, relevant stakeholders and the civil society will focus on providing services for the transversal issues to meet their expressed and felt needs.</p> <p>Generally, the municipality has facilities, and services for the elderly persons, persons with disabilities, vulnerable children, orphans and programmes to respond to HIV and AIDS, in partnership with other spheres of government and other stakeholders.</p> <p>The Steve Tshwete Local Municipality as a tier of government closer to the community is playing a role in an effort to prevent the spread of HIV and to mitigate the negative consequences of AIDS for communities.</p> <p>One way of dealing with the challenges is through the established Aids Council which is chaired by a political representative, the Executive Mayor or the Member of the Mayoral Committee (MMC).</p> <p>There are also three functional task teams for HIV and AIDS which focus on these priority issues:</p> <ul style="list-style-type: none"> • Education, prevention, awareness and openness. • Treatment, care and support for people living with HIV and AIDS. • Care and support for orphans and vulnerable children. | |
| Senior management structure | The Gender & Social Development Department is managed by the Gender & Social Development Manager, who reports directly to the Municipal Manager. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure quality life through integrated welfare services for the children, women, elderly, people with disability, HIV and AIDS. | <p>Implementation or compliance with local, provincial, national and international legislations on gender and social development.</p> <p>Create an environment with clear regulatory framework for implementation of gender and social development.</p> <p>Establish an interdepartmental committee to effect the mainstreaming of transversal issues within STLM</p> <p>Ensure effective functioning of existing structures.</p> <p>Liaise with the Early Childhood Development Forum, Community Development Workers and other stakeholders in identifying the problem areas.</p> <p>Encourage the use of foster care home at the Care Village by stakeholders</p> <p>Identify accessible buildings to be used by the</p> | <p>Gender & Social Development</p> <p>External liaison and communication</p> <p>Vehicles</p> |

| | | |
|--|--|---|
| | <p>elderly and disabled people for social club.</p> <p>Encourage participation in the healthy life style programs.</p> <p>Coordinate Government Departments in bringing their services closer to the community.</p> <p>Interact with human Settlement department to ensure proportional placement for marginalized groups.</p> | |
| To Acknowledge and motivate community members who contribute towards the social and economic development of STLM | <p>Establish a committee for mayoral awards.</p> <p>Develop a concept document for the mayoral awards.</p> <p>Recruit public and private stakeholders to participate in the mayoral awards.</p> | <p>External liaison and communication</p> <p>Vehicles</p> |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | The Gender & Social Development Department does not have a capital programme over the term covered by the medium term revenue and expenditure framework. | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Community & Social Services / Other Social | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 127 560 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 127 560 | 0 | 0 | 0 | 0 | 0 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 127 560 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 127 560 | 0 | 0 | 0 | 0 | 0 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (703 551) | (1 110 823) | (1 207 385) | (1 481 674) | (1 608 849) | (1 746 194) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (1 992) | 0 | 0 | 0 | 0 | 0 |
| REPAIRS AND MAINTENANCE - Municipal Assets | (3 799) | (4 750) | (6 250) | (5 000) | (5 250) | (5 513) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (883) | 0 | 0 | 0 | 0 | 0 |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (422 969) | (1 054 694) | (1 027 468) | (896 811) | (933 201) | (971 091) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (1 133 194) | (2 170 267) | (2 241 103) | (2 383 485) | (2 547 300) | (2 722 798) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (592 118) | (907 482) | (792 736) | (1 023 182) | (1 103 474) | (1 198 044) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (592 118) | (907 482) | (792 736) | (1 023 182) | (1 103 474) | (1 198 044) |
| TOTAL OPERATING EXPENDITURE | (1 725 312) | (3 077 749) | (3 033 839) | (3 406 667) | (3 650 774) | (3 920 842) |
| OPERATING SURPLUS / (DEFICIT) | (1 597 752) | (3 077 749) | (3 033 839) | (3 406 667) | (3 650 774) | (3 920 842) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (1 597 752) | (3 077 749) | (3 033 839) | (3 406 667) | (3 650 774) | (3 920 842) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (1 597 752) | (3 077 749) | (3 033 839) | (3 406 667) | (3 650 774) | (3 920 842) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | 0 | 0 | 0 | 0 | 0 | 0 |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (1 725 312) | (3 077 749) | (3 033 839) | (3 406 667) | (3 650 774) | (3 920 842) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (1 597 752) | (3 077 749) | (3 033 839) | (3 406 667) | (3 650 774) | (3 920 842) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (1 597 752) | (3 077 749) | (3 033 839) | (3 406 667) | (3 650 774) | (3 920 842) |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Human Settlement / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 145 738 | 160 528 | 149 686 | 161 440 | 170 543 | 179 444 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 700 000 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 300 000 | 0 | 0 |
| OTHER REVENUE | 183 999 | 253 500 | 253 500 | 4 000 | 4 500 | 4 725 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 329 737 | 414 028 | 403 186 | 1 165 440 | 175 043 | 184 169 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 329 737 | 414 028 | 403 186 | 1 165 440 | 175 043 | 184 169 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 329 737 | 414 028 | 403 186 | 1 165 440 | 175 043 | 184 169 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (2 101 627) | (5 615 118) | (5 996 385) | (6 947 855) | (7 300 082) | (7 907 289) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (440 632) | (311 305) | (547 352) | (488 869) | (368 578) | (345 797) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (173 829) | (246 390) | (315 981) | (386 240) | (333 944) | (354 844) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (1 863) | 0 | 0 | 0 | 0 | 0 |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | (4 620) | (5 231) | (5 320) | (5 590) | (5 900) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (486 439) | (768 083) | (794 606) | (919 268) | (501 909) | (551 561) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | (16 008) | (16 510) | (15 797) | (3 050) | (3 050) | (3 050) |
| TOTAL DIRECT OPERATING EXPENDITURE | (3 220 398) | (6 962 026) | (7 675 352) | (8 750 602) | (8 513 153) | (9 168 441) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (486 460) | (642 862) | (646 707) | (967 569) | (1 066 182) | (1 183 001) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (486 460) | (642 862) | (646 707) | (967 569) | (1 066 182) | (1 183 001) |
| TOTAL OPERATING EXPENDITURE | (3 706 858) | (7 604 888) | (8 322 059) | (9 718 171) | (9 579 335) | (10 351 442) |
| OPERATING SURPLUS / (DEFICIT) | (3 377 121) | (7 190 860) | (7 918 873) | (8 552 731) | (9 404 292) | (10 167 273) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (3 377 121) | (7 190 860) | (7 918 873) | (8 552 731) | (9 404 292) | (10 167 273) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (3 377 121) | (7 190 860) | (7 918 873) | (8 552 731) | (9 404 292) | (10 167 273) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (55 000) | (50 000) | (50 000) | (78 576) | (92 152) | (60 728) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | (2 584) | (7 123) |
| DEPRCIATION RESERVE EX AFR | 162 318 | 420 816 | 693 960 | 506 251 | 399 043 | 381 147 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 1 329 | 1 386 | 1 154 | 559 | 559 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (3 599 541) | (7 232 743) | (7 676 713) | (9 289 342) | (9 274 469) | (10 037 587) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (3 269 804) | (6 818 715) | (7 273 527) | (8 123 902) | (9 099 426) | (9 853 418) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | (300 000) | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (3 269 804) | (6 818 715) | (7 273 527) | (8 423 902) | (9 099 426) | (9 853 418) |

Internal Department: Human Settlement

| | | |
|--|--|---|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>According to the Housing Act, 1997 section 9, states that every municipality must, as part of the municipality process of integrated development planning, take all reasonable and necessary steps within the framework of national and provincial housing legislation and policy to initiate, plan, co-ordinate, facilitate, promote and enable appropriate housing development in its area of jurisdiction.</p> <p>Currently the municipality is monitoring the development of houses by:</p> <ul style="list-style-type: none"> • Keep and maintain a waiting list of all those who applied from 1996. • Ensure that the inhabitants of its area of jurisdiction have access to adequate housing on a progressive basis. • Set housing delivery goals in respect of its jurisdiction. • Submit the needs and priorities to MEC for allocation. • Monitor the contractors appointed for the projects in the area of jurisdiction. • Write out and deliver calling letter to beneficiaries who applied for housing. • Completion of housing subsidy application forms for different housing programmes for beneficiaries and keeping such records. • Forwarding the same forms for searches and approval for beneficiaries to qualify for a house. • Allocate completed houses to approved beneficiaries. • Implementation of the Prevention of illegal Eviction from and unlawful Occupation of Land Act No 19 of 1998. | |
| Senior management structure | The Human Settlement Department is headed by the Senior Manager Human Settlement. This department resides within the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| STRATEGIC OBJECTIVE: To provide safety and security to human life | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To prevent illegal occupation of land. | <p>Monitor areas prone to land invasion.</p> <p>By educating communities on illegal occupation of land.</p> <p>By converting hostels into family units and transferring them to the Social Housing Institution.</p> <p>Formalization of informal settlement (formal recognition through by giving people the security of tenure and occupation permit.</p> | Provision of housing |
| To educate government housing subsidy consumers about housing matters.. | Conduct awareness campaigns | <p>Provision of housing</p> <p>Furniture & office equipment</p> <p>Vehicles</p> |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
| STRATEGIC OBJECTIVE: To provide safety and security to human life | | |

| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
|---|---|--|
| To ensure that housing allocation process is fair and equitable. | Allocating subsidies in line with the housing allocation policy – chronological order (first come, first served) to people on the database. | Fair housing allocation |
| To ensure effective implementation of housing projects and programme. | <p>By monitoring the implementation of housing projects.</p> <p>Ensure institutional efficiency.</p> <p>Acquiring municipal accreditation status level 2.</p> <p>Planning for partnerships with relevant stakeholders.</p> <p>Enhance the provision of rental housing.</p> <p>Convert old hostel into family units.</p> | <p>Ensure quality houses</p> <p>Furniture & office equipment</p> <p>Vehicles</p> |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,32-million for furniture & office equipment</p> <p>R0,05-million for plant & equipment</p> <p>R0,06-million for vehicles</p> <p>The capital programme of the Housing Department amounts to R0,43-million and represents 0,20% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|------------------|------------------------------|----------|---------|----------|-------------|-----------------------------------|---------|-------------------------|---|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040310 | HUMAN SETTLEMENT | FURNITURE & OFFICE EQUIPMENT | HS | HS | SD3 | 452 | SENIOR MANAGER HUMAN SETTLEMENT | 1000283 | FURNITURE & EQUIPMENT | BULK FILERS | ALL | CRR (REV) | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| MP040310 | HUMAN SETTLEMENT | FURNITURE & OFFICE EQUIPMENT | HS | HS | SD3 | 454 | SENIOR MANAGER TRAFFIC & SECURITY | 1200118 | PURCHASE EQUIPMENT | EQUIPMENT TO STRENGTHEN HOUSING DEPARTMENT | MP313 | MACEF | 300,000 | - | - | - | - |
| MP040310 | HUMAN SETTLEMENT | PLANT & EQUIPMENT | HS | HS | SD3 | 460 | SENIOR MANAGER TRAFFIC & SECURITY | 1200060 | FIRE ARMS | FIRE ARMS FOR SQUATTER CONTROL OFFICERS | INST | CRR (REV) | 45,000 | 45,000 | - | - | 45,000 |
| MP040310 | HUMAN SETTLEMENT | VEHICLES | HS | HS | SD3 | 460 | SENIOR MANAGER TRAFFIC & SECURITY | 0008021 | PURCHASE MOTORBIKES X 6 | TO RENDER THE SERVICE THROUGH SQUATTER CONTROL MONITORING | ALL | CRR | 60,000 | - | 60,000 | - | 60,000 |
| MP040310 | HUMAN SETTLEMENT | VEHICLES | HS | HS | SD3 | 460 | SENIOR MANAGER TRAFFIC & SECURITY | 1200062 | PURCHASE NEW MOTORBIKES | 3 NEW MOTORBIKES FOR NEW PERSONNEL | INST | CRR | - | 60,000 | - | - | - |
| TOTAL | | | | | | | | | | | | | 425,000 | 125,000 | 80,000 | 20,000 | 125,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Public Safety / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 3 141 219 | 3 800 000 | 4 800 000 | 4 800 000 | 5 000 000 | 5 200 000 |
| LICENSES & PERMITS | 0 | 63 000 | 76 000 | 76 000 | 79 800 | 83 500 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 464 835 | 1 000 000 | 560 781 | 880 000 | 2 240 000 | 3 400 000 |
| OTHER REVENUE | 387 581 | 445 875 | 459 550 | 478 885 | 505 140 | 529 068 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 3 993 635 | 5 308 875 | 5 896 331 | 6 234 885 | 7 824 940 | 9 212 568 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 3 993 635 | 5 308 875 | 5 896 331 | 6 234 885 | 7 824 940 | 9 212 568 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 3 993 635 | 5 308 875 | 5 896 331 | 6 234 885 | 7 824 940 | 9 212 568 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (27 399 679) | (30 676 716) | (33 377 743) | (36 648 446) | (39 750 342) | (42 892 404) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | (65 000) | (405 000) | (268 000) | (281 000) | (295 470) |
| DEPRECIATION (GAMAP) | (5 443 375) | (4 684 936) | (4 823 010) | (4 917 677) | (4 870 066) | (4 941 142) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (5 320 472) | (5 340 888) | (5 267 007) | (5 931 940) | (6 192 579) | (6 508 631) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (833 535) | (1 213 870) | (1 213 870) | (1 352 954) | (1 352 598) | (1 476 824) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (353 080) | (9 000) | (9 945) | (110 300) | (121 800) | (133 390) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (3 438 966) | (5 290 953) | (4 937 070) | (5 147 720) | (5 433 634) | (5 748 295) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (42 789 108) | (47 281 363) | (50 033 645) | (54 377 037) | (58 002 019) | (61 996 156) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (8 563 391) | (9 999 893) | (9 858 219) | (11 350 958) | (12 948 341) | (14 851 920) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (8 563 391) | (9 999 893) | (9 858 219) | (11 350 958) | (12 948 341) | (14 851 920) |
| TOTAL OPERATING EXPENDITURE | (51 352 499) | (57 281 256) | (59 891 864) | (65 727 995) | (70 950 360) | (76 848 076) |
| OPERATING SURPLUS / (DEFICIT) | (47 358 864) | (51 972 381) | (53 995 533) | (59 493 110) | (63 125 420) | (67 635 508) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (47 358 864) | (51 972 381) | (53 995 533) | (59 493 110) | (63 125 420) | (67 635 508) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (47 358 864) | (51 972 381) | (53 995 533) | (59 493 110) | (63 125 420) | (67 635 508) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (200 000) | (307 000) | (307 000) | (519 405) | (933 813) | (1 320 218) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 3 217 169 | 3 231 398 | 3 398 217 | 3 454 600 | 3 362 918 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 281 340 | 389 134 | 311 320 | 349 625 | 528 512 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (51 552 499) | (54 089 747) | (56 578 332) | (62 537 863) | (68 079 948) | (74 276 864) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (47 558 864) | (48 780 872) | (50 682 001) | (56 302 978) | (60 255 008) | (65 064 296) |
| LESS CAPITAL GRANTS RECOGNISED | (464 835) | (1 000 000) | (560 781) | (880 000) | (2 240 000) | (3 400 000) |
| NET OPERATING SURPLUS / (DEFICIT) | (48 023 699) | (49 780 872) | (51 242 782) | (57 182 978) | (62 495 008) | (68 464 296) |

Internal Department: Traffic

| | | |
|---|--|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The following aspects are services provided by the Traffic & Security Department, within the Steve Tshwete Local Municipality:</p> <ul style="list-style-type: none"> • Reducing the number collisions within the MP 313 area • Ensuring that traffic officers are deployed in all areas • Improve free flow of traffic • Provision of traffic calming measures • Ensure that proper signs directions are given to the road users • Provision of road safety awareness • Monitoring the trading of hawkers | |
| Senior management structure | The Traffic & Security Section, is headed by the Senior Manager Traffic & Security, and resides in the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objectives: To provide safety and security to human life. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To create an effective and efficient law enforcement within the municipal area. | <p>Utilisation of specialized traffic control orientated vehicles.</p> <p>High visibility patrols in all areas</p> <p>Ensuring institutional efficiency.</p> | <p>Vehicles</p> <p>Vehicles</p> <p>Furniture & office equipment</p> <p>Plant & equipment</p> |
| To improve the free flow of traffic | Upgrading of existing and installation of new traffic signals. | Traffic Calming measures |
| To promote a safe and compliant trading environment for hawkers | <p>Law enforcement on hawkers</p> <p>Monitoring of street traders</p> | Safe trading for hawkers |
| To improve road safety | Regulate traffic | Enhance security |
| To enhance safety and security at all municipal buildings and facilities. | <p>Improve and maintain access control at Municipal buildings</p> <p>Development of a contingency plan.</p> | <p>Enhance security</p> <p>Maintain/ Upgrade Buildings</p> |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R1,-million for maintain/upgrade traffic signs</p> <p>R0,18-million for new traffic signs</p> <p>R0,30-million for traffic calming measures</p> | |

| | |
|--|---|
| | <p>R0.50million for new and replacement of vehicle</p> <p>The capital programme of the Traffic Department amounts to R1,98-million and represents 1,0% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> |
|--|---|

Operational Budget for the three financial years from 2011/12 until 2013/14

| Public Safety / Traffic | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 3 141 219 | 3 800 000 | 4 800 000 | 4 800 000 | 5 000 000 | 5 200 000 |
| LICENSES & PERMITS | 0 | 63 000 | 76 000 | 76 000 | 79 800 | 83 500 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 210 786 | 250 100 | 284 550 | 281 485 | 297 870 | 311 443 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 3 352 005 | 4 113 100 | 5 160 550 | 5 157 485 | 5 377 670 | 5 594 943 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 3 352 005 | 4 113 100 | 5 160 550 | 5 157 485 | 5 377 670 | 5 594 943 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 3 352 005 | 4 113 100 | 5 160 550 | 5 157 485 | 5 377 670 | 5 594 943 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (12 418 221) | (15 148 701) | (15 609 769) | (17 178 982) | (18 576 150) | (20 085 088) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | (65 000) | (405 000) | (268 000) | (281 000) | (295 470) |
| DEPRECIATION (GAMAP) | (894 279) | (962 650) | (964 743) | (1 093 631) | (1 060 463) | (1 013 710) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (1 832 021) | (2 067 000) | (2 167 000) | (2 293 850) | (2 367 980) | (2 487 120) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (140 042) | (304 952) | (304 952) | (410 559) | (486 956) | (572 311) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (147 400) | (9 000) | (9 945) | (10 300) | (11 800) | (12 390) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (1 721 776) | (2 691 392) | (2 453 883) | (2 592 427) | (2 744 223) | (2 907 439) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (17 153 739) | (21 248 695) | (21 915 292) | (23 847 749) | (25 528 572) | (27 373 528) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (2 942 982) | (3 157 501) | (3 165 966) | (3 373 540) | (3 606 011) | (3 871 209) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (2 942 982) | (3 157 501) | (3 165 966) | (3 373 540) | (3 606 011) | (3 871 209) |
| TOTAL OPERATING EXPENDITURE | (20 096 722) | (24 406 196) | (25 081 258) | (27 221 289) | (29 134 583) | (31 244 737) |
| OPERATING SURPLUS / (DEFICIT) | (16 744 716) | (20 293 096) | (19 920 708) | (22 063 804) | (23 756 913) | (25 649 794) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (16 744 716) | (20 293 096) | (19 920 708) | (22 063 804) | (23 756 913) | (25 649 794) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (16 744 716) | (20 293 096) | (19 920 708) | (22 063 804) | (23 756 913) | (25 649 794) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (60 000) | (150 000) | (150 000) | (90 638) | (201 277) | (291 915) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 785 078 | 777 006 | 842 731 | 791 781 | 765 255 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 4 708 | 5 644 | 5 224 | 4 485 | 757 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (20 156 722) | (23 766 410) | (24 448 608) | (26 463 972) | (28 539 594) | (30 770 640) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (16 804 716) | (19 653 310) | (19 288 058) | (21 306 487) | (23 161 924) | (25 175 697) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (16 804 716) | (19 653 310) | (19 288 058) | (21 306 487) | (23 161 924) | (25 175 697) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------|----------------------------------|----------|---------|----------|-------------|-----------------------------------|---------|---|--|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040323 | TRAFFIC | FURNITURE & OFFICE EQUIPMENT | PS | TR | SD4 | 310 | SENIOR MANAGER TRAFFIC & SECURITY | 0008300 | FURNITURE & EQUIPMENT | IMPROVE PERSONNEL PERFORMANCE | 0 | CRR (REV) | - | 20,000 | 20,000 | 20,000 | 20,000 |
| MP040323 | TRAFFIC | MAINTAIN / UPGRADE TRAFFIC SIGNS | PS | TR | SD4 | 310 | SENIOR MANAGER TRAFFIC & SECURITY | 0007150 | UPGRADE TRAFFIC SIGNALS - CONTROL & SYNCHRONIZATION | REGULATE & CONTROL TRAFFIC FLOW C/O TSWELOPELO & IKAGENG AND C/O VERDOORN & ZUID | ALL | EFF | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| MP040323 | TRAFFIC | NEW TRAFFIC SIGNS | PS | TR | SD4 | 310 | SENIOR MANAGER TRAFFIC & SECURITY | 0008011 | TRAFFIC SIGNS NEW | REGULATE & CONTROL TRAFFIC FLOW | ALL | CRR | 180,000 | 180,000 | 180,000 | 180,000 | 180,000 |
| MP040323 | TRAFFIC | PLANT & EQUIPMENT | PS | TR | SD4 | 310 | SENIOR MANAGER TRAFFIC & SECURITY | 1100013 | RECOM MACHINE | TO TRACE UNPAID WARRENTS THROUGH REG. NO PLATES TO INCREASE INCOME | INST | CRR | - | - | 350,000 | - | - |
| MP040323 | TRAFFIC | PLANT & EQUIPMENT | PS | TR | SD4 | 310 | SENIOR MANAGER TRAFFIC & SECURITY | 0008014 | SPEED EQUIPMENT FOR VEHICLES X 2 | IMPROVE LAW ENFORCEMENT | ALL | CRR | - | - | - | 250,000 | - |
| MP040323 | TRAFFIC | TRAFFIC CALMING MEASURES | PS | TR | SD4 | 310 | SENIOR MANAGER TRAFFIC & SECURITY | 0008013 | TRAFFIC CALMING MEASURES IN MP313 AREA | TO REDUCE ACCIDENTS | ALL | CRR | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| MP040323 | TRAFFIC | VEHICLES | PS | TR | SD4 | 310 | SENIOR MANAGER TRAFFIC & SECURITY | 0007146 | PURCHASE NEW VEHICLES X 1 | IMPROVE LAW ENFORCEMENT TO INCREASE TRAFFIC VISIBILITY IN ALL AREAS | ALL | CRR | 250,000 | - | 250,000 | - | 280,000 |
| MP040323 | TRAFFIC | VEHICLES | PS | TR | SD4 | 310 | SENIOR MANAGER TRAFFIC & SECURITY | 0008015 | VEHICLE REPLACEMENT | IMPROVE LAW ENFORCEMENT TO INCREASE TRAFFIC VISIBILITY IN ALL AREAS | ALL | CRR | 250,000 | 500,000 | 250,000 | 300,000 | 300,000 |
| TOTAL | | | | | | | | | | | | | 1,980,000 | 2,000,000 | 2,350,000 | 2,050,000 | 2,080,000 |

Internal Department: Safety & Security

| | | |
|---|---|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The following aspects are services provided by the Security Division, within the Traffic & Security Department, of the Steve Tshwete Local Municipality:</p> <ul style="list-style-type: none"> • Securing Municipal personnel and property. | |
| Senior management structure | The Traffic & Security Section, is headed by the Senior Manager Traffic & Security, and resides in the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objectives: To provide safety and security to human life. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To create an effective and efficient law enforcement within the municipal area. | <p>High visibility patrols in all areas.</p> <p>Ensuring institutional efficiency.</p> | <p>Vehicles</p> <p>Plant & equipment</p> |
| To enhance safety and security at all municipal buildings and facilities | <p>Improve and maintain access control at Municipal buildings</p> <p>Development of a contingency plan.</p> | <p>Enhance security</p> <p>Maintain/ Upgrade Buildings</p> |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,02-million for furniture & equipment</p> <p>R0,03-million for plant & equipment</p> <p>The capital programme of the Security Division, within the Traffic & Security Department amounts to R0,05-million and represents 0,03% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------|------------------------------|----------|---------|----------|-------------|-----------------------------------|---------|---------------------------------|--|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040337 | SECURITY | ENHANCE SECURITY | CO | OA | GC1 | 311 | SENIOR MANAGER TRAFFIC & SECURITY | 1200044 | CONSTRUCTION OF NEW GUARD HOUSE | CONSTRUCT PERMANENT STRUCTURE AT ENTRANCE OF 24 HOUR CONTROL CENTRE TO MONITOR TRAFFIC FLOW AND ENHANCE SECURITY | INST | CRR | - | - | 100,000 | - | - |
| MP040337 | SECURITY | FURNITURE & OFFICE EQUIPMENT | CO | OA | GC1 | 311 | SENIOR MANAGER TRAFFIC & SECURITY | 0008299 | FURNITURE & EQUIPMENT | TO ASSIST IN PERFORMANCE OF THEIR DUTIES | 0 | CRR (REV) | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| MP040337 | SECURITY | PLANT & EQUIPMENT | CO | OA | GC1 | 311 | SENIOR MANAGER TRAFFIC & SECURITY | 0008202 | GUARD HOUSES (1) | TO PROVIDE SHELTER FOR SECURITY OFFICERS AT DOORNKOP MPCC | ALL | CRR (REV) | 35,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| TOTAL | | | | | | | | | | | | | 55,000 | 60,000 | 160,000 | 60,000 | 60,000 |

Internal Department: Emergency Services

| | |
|------------------------------------|---|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html |
| Description of services | <p>The municipality has well established Emergency Services for fire and rescue. The main stations are in Middelburg and Hendrina. An additional fire station is envisaged to be established which will serve Mhluzi area. Satellite stations are envisaged in Kranspoort and in the Industrial area in Middelburg to comply with Regulation 44 of South African National Standards, which require arrival at the scene of an emergency within at most 15 minutes.</p> <p>Furthermore, the Fire & Rescue Services provides the following humanitarian services to the community of the Steve Tshwete Local Municipal area:</p> <ul style="list-style-type: none"> • <i>Fire Services</i> Structural fire fighting, which include informal housing Industrial accident Veld fires Rubbish fires Electrical fires Vehicle fires Fire prevention Fire breaks Training internal and external • <i>Hazardous Material Incidents</i> • <i>Rescue Services</i> Water rescue High angle rescue Animal rescue Trench rescue Building rescue Search and rescue (collapsed buildings / structures) • <i>Special Services</i> Opening of buildings and vehicles Pumping of water from flooded areas Standbys at community events • <i>Disaster Management</i> Disaster Management Plan Pitching of tents during disasters Assisting affected communities during disasters. Provision of water to communities in need Public awareness campaigns Assisting with evacuation training / drills Community education & training Supply and co-ordination of emergency shelters • <i>Control Centres</i> 24 Hour complaints and information centre 24 Hour fire services control centre |
| Senior management structure | <p>The Emergency Services Department is headed by the Senior Manager Fire & Rescue Services. This department resides within the Public Services directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri.</p> |

| ALIGNMENT WITH IDP | | |
|---|---|---|
| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
| STRATEGIC OBJECTIVES: TO PROVIDE SAFETY AND SECURITY TO HUMAN LIFE | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To provide effective and efficient emergency services. | <p>Approval of the Disaster Management Plan level 1.</p> <p>Enter into mutual aid agreement with private sector</p> <p>Provide additional fire stations at strategic places and industrial areas.</p> <p>Strengthen relationships with private and public sectors.</p> <p>Manage and minimise the incidents of veld fires.</p> <p>Purchase or replace vehicles in terms of council policy.</p> <p>Purchase or replace vehicles in terms of Council policy.</p> <p>Strengthen relationships with private and public sectors.</p> <p>Manage and minimize the incidents of veld fires.</p> | <p>Implement Disaster Management</p> <p>Plant & equipment</p> <p>Additional fire stations</p> <p>Furniture & office equipment</p> <p>Vehicles</p> <p>Specialized vehicles</p> |
| Changes to service levels | Enter into mutual aid agreement with private sector | |
| Summary of revenue and expenditure | Provide additional fire stations at strategic places and industrial areas. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,03-million for furniture & office equipment R0,18-million for IT equipment & software R0,05-million for maintain / upgrade buildings R0,3-million for plant & equipment</p> <p>The capital programme of the Emergency Services Department amounts to R0,58-million and represents 0.28% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Public Safety / Fire | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 464 835 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 176 795 | 195 775 | 175 000 | 197 400 | 207 270 | 217 625 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 641 630 | 195 775 | 175 000 | 197 400 | 207 270 | 217 625 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 641 630 | 195 775 | 175 000 | 197 400 | 207 270 | 217 625 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 641 630 | 195 775 | 175 000 | 197 400 | 207 270 | 217 625 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (14 617 145) | (15 125 215) | (17 288 260) | (18 966 051) | (20 630 506) | (22 220 135) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (2 908 433) | (2 037 549) | (2 203 922) | (2 035 955) | (1 864 012) | (1 701 341) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (1 777 898) | (1 201 788) | (1 256 788) | (1 288 090) | (1 357 099) | (1 430 611) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (452 196) | (572 521) | (572 521) | (541 400) | (505 283) | (505 283) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (28 520) | 0 | 0 | (100 000) | (110 000) | (121 000) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (1 717 190) | (2 595 533) | (2 478 390) | (2 550 258) | (2 683 973) | (2 834 983) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (21 501 382) | (21 532 606) | (23 799 881) | (25 481 754) | (27 150 873) | (28 813 353) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (1 610 419) | (1 936 626) | (1 988 717) | (2 135 935) | (2 305 429) | (2 502 497) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (1 610 419) | (1 936 626) | (1 988 717) | (2 135 935) | (2 305 429) | (2 502 497) |
| TOTAL OPERATING EXPENDITURE | (23 111 801) | (23 469 232) | (25 788 598) | (27 617 689) | (29 456 302) | (31 315 850) |
| OPERATING SURPLUS / (DEFICIT) | (22 470 171) | (23 273 457) | (25 613 598) | (27 420 289) | (29 249 032) | (31 098 225) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (22 470 171) | (23 273 457) | (25 613 598) | (27 420 289) | (29 249 032) | (31 098 225) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (22 470 171) | (23 273 457) | (25 613 598) | (27 420 289) | (29 249 032) | (31 098 225) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (140 000) | (157 000) | (157 000) | (270 510) | (416 021) | (553 531) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 1 436 172 | 1 487 951 | 1 370 228 | 1 213 325 | 1 088 005 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 211 918 | 319 690 | 220 074 | 215 118 | 189 733 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (23 251 801) | (21 978 142) | (24 137 957) | (26 297 897) | (28 443 880) | (30 591 643) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (22 610 171) | (21 782 367) | (23 962 957) | (26 100 497) | (28 236 610) | (30 374 018) |
| LESS CAPITAL GRANTS RECOGNISED | (464 835) | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (23 075 006) | (21 782 367) | (23 962 957) | (26 100 497) | (28 236 610) | (30 374 018) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|--------------------|------------------------------|----------|---------|----------|-------------|------------------------------|---------|-------------------------------------|--|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040303 | EMERGENCY SERVICES | FURNITURE & OFFICE EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0008314 | FURNITURE & EQUIPMENT | ENSURE A CONDUSIVE WORKING ENVIRONMENT | ALL | CRR (REV) | 15,000 | 15,000 | 15,000 | 15,000 | 20,000 |
| MP040303 | EMERGENCY SERVICES | FURNITURE & OFFICE EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 1100195 | REPLACE FURNITURE & EQUIPMENT | ENSURE ENOUGH FURNITURE & EQUIPMENT FOR PERSONNEL TO BE ABLE TO BE EFFICIENT | R | CRR (REV) | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| MP040303 | EMERGENCY SERVICES | IT EQUIPMENT & SOFTWARE | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0008238 | FLEET MANAGEMENT SYSTEM | ENSURE PROPER FLEET MANAGEMENT | ALL | CRR | 30,000 | - | - | - | - |
| MP040303 | EMERGENCY SERVICES | IT EQUIPMENT & SOFTWARE | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 1100190 | VOICE LOGGER | RECORD KEEPING TELEPHONE AND RADIO SYSTEM FOR CONTROL ROOM | INST | CRR | 150,000 | - | - | - | - |
| MP040303 | EMERGENCY SERVICES | MAINTAIN / UPGRADE BUILDINGS | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0900080 | CARPORTS | VEHICLE PROTECTION IN BACKYARD | ALL | CRR | 50,000 | 50,000 | 50,000 | - | - |
| MP040303 | EMERGENCY SERVICES | MAINTAIN / UPGRADE BUILDINGS | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 1000005 | SKID UNIT STORE ROOM | TO STORE FIRE EQUIPMENT AND PREVENT DAMAGE AND THEFT OF ASSETS | ALL | CRR | - | - | 200,000 | 200,000 | - |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0007221 | AIRCONDITIONERS (FIRE BUILDING) | MAINTAIN PROPER OFFICE ENVIRONMENT FOR ADMINISTRATIVE PERSONNEL | ALL | CRR | - | - | 30,000 | - | 30,000 |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0008185 | FLOATER PUMP | TO PROVIDE FIREPUMPS WITH WATER FROM OPEN WATERSOURCES | ALL | CRR | - | 40,000 | - | 50,000 | - |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0007227 | JAWS RESCUE SET NEW | EXTRICATION AND RESCUE OF TRAPPED PATIENTS | ALL | CRR | - | - | 320,000 | - | 350,000 |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0000211 | JAWS RESCUE SET REPLACE | EXTRICATION AND RESCUE OF TRAPPED PATIENTS | ALL | CRR | - | 300,000 | - | 350,000 | - |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 1100200 | NEW FIRE EQUIPMENT | TO PERFORM AN EFFICIENT SERVICE | ALL | CRR (REV) | 67,000 | 75,000 | 60,000 | 70,000 | 85,000 |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0008023 | PORTABLE PUMP | TO PROVIDE FIREPUMPS WITH WATER FROM REMOTE OPEN WATER SOURCES | ALL | CRR | - | - | 100,000 | - | - |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 1200081 | REPLACE BASE STATION RADIO | ENSURE PROPER COMMUNICATION VIA FIRE CONTROL CENTRE | INST | CRR | 100,000 | - | - | - | - |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 1100199 | REPLACE FIRE EQUIPMENT | TO PERFORM AN EFFICIENT SERVICE | ALL | CRR (REV) | 34,000 | 32,000 | 45,000 | 50,000 | 60,000 |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 1100007 | RESCUE PLATFORM | TO CATER FOR RESCUE FROM HEAVY VEHICLES | ALL | CRR | - | 42,000 | - | 45,000 | - |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0008024 | SKID UNITS | PORTABLE VELD FIRE FIGHTING UNITS TO BE USED ON BAKKIES | ALL | CRR | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 |
| MP040303 | EMERGENCY SERVICES | PLANT & EQUIPMENT | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0900082 | SLUDGE PUMP | PUMPING OF NON POTABLE WATER DURING VELD FIRE OPERATIONS | ALL | CRR | - | - | 50,000 | - | - |
| MP040303 | EMERGENCY SERVICES | SPECIALISED VEHICLES | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0000221 | PROVISION OF 4X4 VELD FIRE VEHICLES | VELD FIRE FIGHTING AND TRANSPORT OF EQUIPMENT | ALL | CRR | - | - | 450,000 | - | 500,000 |
| MP040303 | EMERGENCY SERVICES | SPECIALISED VEHICLES | PS | PF | SD4 | 515 | SENIOR MANAGER FIRE SERVICES | 0900087 | REPLACE MERCEDES FIRE ENGINE | COUNCIL REPLACEMENT POLICY | ALL | EFF | - | - | - | 1,700,000 | 2,000,000 |
| | | | | | | | | | TOTAL | | | | 581,000 | 689,000 | 1,455,000 | 2,615,000 | 3,180,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|------------------------|-------------------------------|----------|---------|----------|-------------|------------------------------|---------|--|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040338 | 24 HOUR CONTROL CENTRE | FURNITURE & OFFICE EQUIPMENT | CO | PY | SD1 | 153 | SENIOR MANAGER FIRE SERVICES | 1100206 | FURNITURE AND OFFICE EQUIPMENT | ENSURE ENOUGH FURNITURE FOR OFFICIALS | INST | CRR (REV) | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| MP040338 | 24 HOUR CONTROL CENTRE | IMPLEMENT DISASTER MANAGEMENT | CO | PY | SD1 | 153 | SENIOR MANAGER FIRE SERVICES | 1000301 | DISASTER MANAGEMENT WORKSTATIONS/EQUIPMENT | ESTABLISHMENT OF A DISASTER MANAGEMENT CENTRE | ALL | CRR (REV) | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| MP040338 | 24 HOUR CONTROL CENTRE | MAINTAIN / UPGRADE BUILDINGS | CO | PY | SD1 | 153 | SENIOR MANAGER FIRE SERVICES | 1200027 | CONSTRUCT CARPORTS | CONSTRUCT CARPORTS AT 24 HOUR CONTROL CENTRE FOR EMPLOYEES VEHICLES | INST | CRR | - | - | 300,000 | 300,000 | - |
| MP040338 | 24 HOUR CONTROL CENTRE | MAINTAIN / UPGRADE BUILDINGS | CO | PY | SD1 | 153 | SENIOR MANAGER FIRE SERVICES | 1200028 | REPLACE FLOOR COVERINGS | REMOVE OLD CARPET AND INSTALL CERAMIC TILES AT 24 HOUR CONTROL CENTRE | INST | CRR | 250,000 | - | - | - | - |
| | | | | | | | | | TOTAL | | | | 290,000 | 40,000 | 340,000 | 340,000 | 40,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Sport & Recreation / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 350 787 | 419 950 | 419 950 | 367 789 | 388 440 | 410 124 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 660 870 | 7 900 000 | 8 900 000 | 12 999 480 | 5 420 000 | 5 831 550 |
| OTHER REVENUE | 309 103 | 298 100 | 898 100 | 306 150 | 316 562 | 332 800 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 1 320 760 | 8 618 050 | 10 218 050 | 13 673 419 | 6 125 002 | 6 574 474 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 1 320 760 | 8 618 050 | 10 218 050 | 13 673 419 | 6 125 002 | 6 574 474 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 5 185 083 | 5 699 773 | 6 098 176 | 6 925 880 | 7 490 911 | 8 106 082 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 5 185 083 | 5 699 773 | 6 098 176 | 6 925 880 | 7 490 911 | 8 106 082 |
| TOTAL OPERATING REVENUE GENERATED | 6 505 843 | 14 317 823 | 16 316 226 | 20 599 299 | 13 615 913 | 14 680 556 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (14 536 791) | (19 221 058) | (18 164 891) | (21 544 279) | (23 253 283) | (25 107 985) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (8 310 921) | (8 576 600) | (8 536 721) | (9 134 466) | (9 416 808) | (9 208 328) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (2 824 298) | (3 219 300) | (3 199 300) | (3 412 350) | (3 608 090) | (3 820 060) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (509 229) | (394 392) | (394 394) | (233 503) | (98 102) | (98 102) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (3 982 915) | (4 713 970) | (4 693 735) | (4 984 000) | (5 388 900) | (5 694 800) |
| GRANTS & SUBSIDIES PAID (F4.2) | (400 000) | (200 000) | (200 000) | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (3 298 743) | (4 536 135) | (4 699 585) | (4 954 723) | (5 218 179) | (5 537 086) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (33 862 896) | (40 861 455) | (39 888 626) | (44 263 321) | (46 983 362) | (49 466 361) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (7 859 984) | (8 946 815) | (9 553 843) | (10 362 922) | (11 281 815) | (12 300 152) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (7 859 984) | (8 946 815) | (9 553 843) | (10 362 922) | (11 281 815) | (12 300 152) |
| TOTAL OPERATING EXPENDITURE | (41 722 880) | (49 808 270) | (49 442 469) | (54 626 243) | (58 265 177) | (61 766 513) |
| OPERATING SURPLUS / (DEFICIT) | (35 217 038) | (35 490 447) | (33 126 243) | (34 026 944) | (44 649 264) | (47 085 957) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (35 217 038) | (35 490 447) | (33 126 243) | (34 026 944) | (44 649 264) | (47 085 957) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (35 217 038) | (35 490 447) | (33 126 243) | (34 026 944) | (44 649 264) | (47 085 957) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (420 000) | (440 000) | (440 000) | (954 343) | (1 893 686) | (2 743 028) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 7 111 522 | 7 114 057 | 7 437 421 | 8 003 449 | 7 623 016 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 96 685 | 88 856 | 306 188 | 677 624 | 852 624 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (42 142 880) | (43 040 063) | (42 679 556) | (47 836 977) | (51 477 790) | (56 033 901) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (35 637 038) | (28 722 240) | (26 363 330) | (27 237 678) | (37 861 877) | (41 353 345) |
| LESS CAPITAL GRANTS RECOGNISED | (660 870) | (7 900 000) | (8 900 000) | (12 999 480) | (5 420 000) | (5 831 550) |
| NET OPERATING SURPLUS / (DEFICIT) | (36 297 908) | (36 622 240) | (35 263 330) | (40 237 158) | (43 281 877) | (47 184 895) |

Internal Department: Parks & Recreation

| | | |
|---|---|---|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The Parks and Recreation Department provides the following services:</p> <ul style="list-style-type: none"> • Provision and maintenance of sports facilities. • Provision and maintenance of parks and open spaces. • Maintenance of sidewalks and pavements. • Maintenance and day to day running of the municipal swimming pools. • Provision of and maintenance of recreational facilities and resorts. • Alien invader, species control. • Municipal nursery. • Provision of and maintenance of diverse gardens and in-house garden refuse removal. • Provision of and maintenance of recreation furnishings and equipment. • Provision of tanker services. • Mechanical workshops and vehicle fleet. | |
| Senior management structure | <p>The Parks & Recreation Department is headed by the Senior Manager Parks & Recreation. The Parks & Recreation Department resides in the Directorate Technical & Facilities, which is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.</p> | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To provide new parks while upgrading existing parks and open areas according to the prioritized community needs. | <p>Upgrading open spaces, parks and playing equipment.</p> <p>By improving institutional efficiency and capacity building.</p> | <p>Maintain / upgrade existing facilities</p> <p>Develop new parks</p> <p>Plant & equipment</p> <p>Furniture & office equipment</p> |
| To provide new parks while upgrading existing parks and open areas according to the prioritized community needs. | <p>By developing new parks and open spaces</p> <p>Provide inputs at township layout design.</p> | Develop new parks |

| | | |
|---|--|--------------------------------------|
| To contribute towards the mitigation of climate change impacts. | Conservation of green areas, wet lands and eco-systems Introducing green areas in strategic places | Conservation and greening initiative |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <ul style="list-style-type: none"> R0,24-million for development of existing parks R2,24-million for development of new parks R6,94-million for maintain/upgrade existing facilities R0,73-million for plant & equipment R0,37-million for vehicles R5,63-million for additional sporting facilities R1,50-million for basic sport facilities rural R0,33-million to enhance security <p>The capital programme of the Parks & Recreation Department amounts to R18,04-million and represents 8,71% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|---------------------------|------------------------|----------|---------|----------|-------------|-----------------------------------|---------|---|---|----------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP EXISTING PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1000163 | BEAUTIFY ENTRANCES TO TOWNS | REDESIGN AND DEVELOP ENTERANCES | ALL | CRR | - | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP EXISTING PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000125 | CARAVAN PARK MIDDELBURG DAM | PROVISION OF ORGANISED RECREATIONAL FACILITIES OF AN ACCEPTABLE STANDARD | ALL+ | CRR | 60,000 | - | - | - | 500,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP EXISTING PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1000288 | OR TAMBO STREET LANDSCAPE & NEW DEVELOPMENT | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES | ALL | CRR | - | - | 500,000 | 500,000 | 500,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP EXISTING PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000132 | PLANTING OF TREES PULLENHOPE PARKS AND SIDEWALKS | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES | 22 | CRR | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP EXISTING PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000133 | RENOVATION BOARDWALK AERORAND PARK 2459 | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES | 13 | CRR | 100,000 | 150,000 | 150,000 | 150,000 | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP EXISTING PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000131 | SIDEWALK TREES HENDRINA/KWAZA | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES | 18/19/20 | CRR | 40,000 | 40,000 | 40,000 | 40,000 | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1100117 | DESIGN AND DEVELOP GARDEN AT BANQUET HALL | DEVELOP | ALL | CRR | 200,000 | 500,000 | 500,000 | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1200043 | DESIGN AND DEVELOP MALL GARDEN | DEVELOP MALL GARDENS | MP313 | CRR | - | - | 200,000 | 400,000 | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000169 | DEVELOP PARK 2452 AERORAND | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES | 13 | CRR | - | - | - | 100,000 | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000171 | DEVELOP PARK 27JSW MEIJERS BRIDGE | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES | 16 | CRR | - | - | - | 400,000 | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000180 | DEVELOP PARK BEHIND HOPECITY PARK 9866/RES | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES | 15 | CRR | 280,000 | - | - | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000178 | DEVELOP PARK C/O PONGOLA AND KAMMANASSIE AERORAND | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES | 13 | CRR | - | 80,000 | 50,000 | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000175 | DEVELOP PARK EXT 18 PARK 9878 | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES | 15 | CRR | - | - | 120,000 | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1100115 | DEVELOP PARK IN NEWTOWN WARD 1 | PARK IN NEWTOWN | 1 | CRR | - | - | - | - | 40,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0008133 | DEVELOP PARKS HENDRINA | PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEPARK 1357 EXT2 4966; 4364 | 20 | CRR | 60,000 | 40,000 | 80,000 | 50,000 | 60,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|---------------------------|--|----------|---------|----------|-------------|-----------------------------------|---------|--|--|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040315 | PARKS & PLAYING EQUIPMENT | DEVELOP NEW PARKS | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1100210 | DEVELOP PARKS RURAL & LOW INCOME AREAS | DEVELOP PARKS RURAL & LOW INCOME AREAS | INST | MIG | 1,700,000 | 1,500,000 | 1,500,000 | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1100119 | DEVELOP PARK 880 PULLEN SHOPE | BRAAI FACILITIES PLAY EQUIPMENT AND TREES | 22 | CRR | - | 200,000 | - | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1100116 | RE DESIGN AND UPGRADE CIVIC CENTRE GARDEN | GARDEN AT CIVIC | ALL | CRR | - | - | - | - | 500,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000157 | RENOVATION GREENHOUSE COMPLETE WITH IRRIGATION; HE | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR | 50,000 | - | - | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1200045 | UPGRADE LIONS PARKS | UPGRADE OF LIONS PARK | MP313 | CRR | - | - | - | - | 400,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 0900211 | BACK ACTOR | EFFICIENT SERVICE DELIVERY AND USE OF DEPARTMENTAL DISASTER MANAGEMENT PLAN | 0 | CRR | - | - | - | 800,000 | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0900064 | BRUSHCUTTERS AND CHAINSAWS | BRUSHCUTTERS AND CHAINSAWS SERVICE DELIVERY | 3 | CRR (REV) | 165,000 | 170,000 | 175,000 | 180,000 | 200,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 0008034 | FLAIL / SLASHER (SIDEWALKS) | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES AND STAFF MOWING TEAMS | ALL | CRR | 100,000 | - | - | 100,000 | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000206 | FLEXI MOWER (SIDEWALKS) | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR | - | 400,000 | - | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000203 | LAWN MOWER (SIDEWALKS) | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR (REV) | 50,000 | 60,000 | 65,000 | 70,000 | 70,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 0007257 | LAWN MOWER TRACTOR (SIDEWALKS) | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES AND STAFF MOWING TEAMS | ALL | CRR | - | - | - | 350,000 | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0008032 | NEW PLAYING EQUIPMENT | PROVISION OF ORGANISED RECREATIONAL FACILITIES OF AN ACCEPTABLE STANDARD | ALL | CRR | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 0000080 | PARKS VEHICLES TRACTOR 55KW | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR | - | 250,000 | - | 280,000 | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 1200047 | REPLACE COMPRESSOR | REPLACEMENT OF A COMPRESSOR | INST | CRR | - | - | - | - | 350,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 1200049 | REPLACE OF SEWER TRUCK | REPLACEMENT OF A SEWER TRUCK | INST | CRR | - | - | - | - | 1,200,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1000050 | REPLACE PLAYING EQUIPMENT | PROVISION OF FACILITIES OF ACCEPTABLE STANDARD | ALL | CRR | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|---------------------------|-------------------|----------|---------|----------|-------------|-----------------------------------|---------|--|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 1100108 | REPLACE TRACTORS | REPLACE TRACTORS | R | CRR | - | - | 300,000 | - | 400,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 1100110 | REPLACE WALKBEHIND MOWERS | REPLACE MOWERS | ALL | CRR | 70,000 | - | - | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000204 | RIDE ON LAWNMOWER (SIDEWALKS) | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR | 180,000 | - | - | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 1100094 | STORAGE FACILITIES/OFFICE EQUIPMENT | FILLING CABINETTS | ALL | CRR (REV) | - | - | 30,000 | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 533 | SENIOR MANAGER PARKS & RECREATION | 0000074 | TRACTOR 90KW | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR | - | - | 450,000 | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | PLANT & EQUIPMENT | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 0008137 | TRAILER | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR | 50,000 | 50,000 | - | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | VEHICLES | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 1200051 | CONVERT VEHICLE TO TRANSPORT | CONVERTING A VEHICLE TO TRANSPORT | INST | CRR | 90,000 | - | - | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | VEHICLES | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 1100096 | FRONT END LOADER | REPLACE EXISTING | ALL | CRR | - | 600,000 | - | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | VEHICLES | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 0008131 | LDV ONE TON | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR | - | - | - | - | 190,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | VEHICLES | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 1100097 | REPLACE TLB | REPLACE EXISTING | ALL | CRR | - | - | 800,000 | - | - |
| MP040315 | PARKS & PLAYING EQUIPMENT | VEHICLES | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 1000004 | REPLACE VEHICLES | REPLACE LDV ONE TON | | CRR | 280,000 | - | 300,000 | - | 300,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | VEHICLES | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 0000075 | TIPPER TRUCK 3M3 | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR | - | - | - | - | 420,000 |
| MP040315 | PARKS & PLAYING EQUIPMENT | VEHICLES | PK | PK | SD3 | 539 | SENIOR MANAGER PARKS & RECREATION | 0008132 | TIPPER TRUCK 6 CUBIC METER (REPLACEMENT) | ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES | ALL | CRR | - | - | - | 700,000 | - |
| TOTAL | | | | | | | | | | | | | 3,615,000 | 4,280,000 | 5,500,000 | 4,360,000 | 5,370,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|--------------------|--|----------|---------|----------|-------------|-----------------------------------|---------|--|--|---------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040319 | SPORT & RECREATION | ADDITIONAL SPORTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1100220 | SPORT FACILITIES AT THUSONG CENTRE (NODE C) | SOCCERFIELD; ABLUTION FACILITIES; BASEBALL COURT ETC | THUSONG | NDPG | 5,410,310 | - | - | - | - |
| MP040319 | SPORT & RECREATION | BASIC SPORT FACILITIES RURAL | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1100213 | BASIC SPORT FACILITIES LOW INCOME AREAS | BASIC SPORT FACILITIES LOW INCOME AREAS | INST | MIG | 1,500,000 | 1,920,000 | - | - | - |
| MP040319 | SPORT & RECREATION | ENHANCE SECURITY | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0008029 | FENCE & GATES KEES TALJAARD | CONSTRUCTION OF 200M CONCRETE PALISADE FENCE AT KEES TALJAARD | 12 | CRR | 180,000 | 180,000 | - | - | - |
| MP040319 | SPORT & RECREATION | ENHANCE SECURITY | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0000119 | REPLACE FENCE NASARET SPORT | REPLACE +- 140m FENCE AT NASARET SPORT | 17 | CRR | 200,000 | 100,000 | 100,000 | 150,000 | - |
| MP040319 | SPORT & RECREATION | ENHANCE SECURITY | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1100102 | SECURE ELECTRICAL BOXES AND PUMP ROOMS | FENCE AND SECURE ELECTRICAL BOXES AND PUMPROOMS ATSTADIA | ALL | CRR | - | 150,000 | - | - | - |
| MP040319 | SPORT & RECREATION | ENHANCE SECURITY | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1000194 | SECURITY AT SPORTING FACILITIES | INSTALL MESH WIRE SECURITY BURGLAR AT CLUBHOUSES INSTALL SECURITY SYSTEMS AT SPORTFACILITIES | ALL | CRR | - | - | 100,000 | 100,000 | 200,000 |
| MP040319 | SPORT & RECREATION | FURNITURE & OFFICE EQUIPMENT | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1000048 | OFFICE FURNITURE | PURCHASE OF FURNITURE & EQUIPMENT FOR OFFICES MIDDELBURG DAM | ALL | CRR (REV) | - | 15,000 | - | 20,000 | - |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1200085 | CONSTRUCT HOCKEY/SOCCER CLUBHOUSES | CONSTRUCTION OF HOCKEY AND SOCCER CLUBHOUSES IN MUNICIPAL AREA | MP313 | CRR | - | - | - | - | 1,000,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1200086 | DOORS AT INDOOR COMPLEX | DOORS TO DIVIDE GYMNASIUM HALL | INST | CRR | 90,000 | - | - | - | - |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1200090 | EXTENSION OF EASTDENE ABLUTION FACILITIES | MAINTAIN AND UPGRADE EXISTING BUILDINGS AT EASTDENE SPORTS FACILITIES | INST | CRR | - | - | - | 800,000 | - |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1000019 | FURNISHINGS AND AMENITIES AT SPORT FACILITIES | PURCHASING OF DUSTBINS BENCHES AND PAVILIONS AT PHSPORT FACILITIES | ALL | CRR | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0000076 | IRRIGATION NASARET | INSTALLATION OF A IRRIGATION SYSTEM ON NASARET SOCCERFIELD | 17 | CRR | - | - | - | 300,000 | 300,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0008027 | KEES TALJAARD ELECTRICAL NETWORK/SYSTEMS UPGRADE | REPLACE OLD CABLES AND LIGHTS | 12 | CRR | 150,000 | 120,000 | 120,000 | 100,000 | 100,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0000134 | MHLUZI STADIUM PAVILION RENOVATION | MHLUZI STADIUM PAVILION RENOVATION IN PHASES | 06 | MIG | 1,000,000 | 2,000,000 | 2,000,000 | 7,000,000 | 7,000,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1200042 | NODE S SPORTS NODE | SPORTING FACILITIES | MP313 | NDPG | - | - | 2,331,550 | 15,000,000 | 15,000,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1200083 | PAVING AT KEES TALJAARD STADIUM | SUPPLY AND INSTALL PAVING | INST | CRR | 200,000 | - | - | - | - |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1100127 | RECONSTRUCT KORFBALL COURTS | UPGRADE HARDSURFACE COURTS REBUILD 2 COURTS | 12 | CRR | 150,000 | - | - | - | 250,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0008251 | REFURBISH HENDRINA/KWAZA SPORT | REFURBISH ABLUTIONS | 19 | CRR | 200,000 | - | 300,000 | - | - |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0000129 | REFURBISH KORFBALL & TENNIS & JUKSKEI & ROLBAL CLU | REFURBISH ONE CLUBHOUSE PHASES | 12 | CRR | 250,000 | 200,000 | 200,000 | 200,000 | 200,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|--------------------|--|----------|---------|----------|-------------|-----------------------------------|---------|---|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0900209 | REFURBISH KWAZAMOKHULE SPORT FACILITIES | REFURBISH KWAZAMOKHULE SPORT FACILITIES | 0 | MIG | 3,389,170 | - | - | 2,000,000 | - |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0000121 | RESURFACE SYNTHETIC TENNIS COURTS KEES TALJAARD | RESURFACE +2x SYNTHETIC TENNIS COURTS KEES TALJAARD REPLACE FENCE | 12 | CRR | 100,000 | 100,000 | 100,000 | 120,000 | 120,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0000128 | RESURFACE/CONDITION TURF SURFACES | RESURFACE/CONDITION 1x TURF SURFACE | 0 | CRR | 150,000 | 150,000 | 150,000 | 150,000 | 200,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1100048 | UPGRADE ABLUTION FACILITIES AT NASARET | UPGRADE AND MAINTAIN SUPPLY DUST BINS AND AMENITIES AT THE RIVER AREA | 17 | CRR | - | - | - | 400,000 | - |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1100090 | UPGRADE AND DEVELOP KLEIN OLIVANTS RIVER | UPGRADE CLOAKROOMS AT SPORT FACILITIES | 12 | CRR | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0007240 | UPGRADE CLOAKROOMS | UPGRADE EASTDENE SPORTS FACILITIES | 0 | CRR | - | - | - | 150,000 | - |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0008028 | UPGRADE NASARET SPORT FACILITIES | UPGRADE AND UPLIFT SPORT FACILITIES | 16 | CRR | 300,000 | - | 800,000 | 800,000 | 800,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1100093 | UPGRADE RUGBY STADIUM LIGHTS | UPGRADE RUGBY STADIUM FLOOD LIGHTS TO VODACOM LEAGUE STANDARDS | 17 | CRR | - | - | 300,000 | 300,000 | - |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1200088 | UPGRADING AT KEES TALJAARD STADIUM | PURCHASE OF 1x BOWLS MACHINE | INST | CRR | - | - | - | - | 800,000 |
| MP040319 | SPORT & RECREATION | MAINTAIN / UPGRADE EXISTING FACILITIES | PK | PK | GC1 | 530 | SENIOR MANAGER PARKS & RECREATION | 1100055 | BOWLS MACHINE | EQUIPMENT TO MARK GRASS PLAYING FIELDS | 12 | CRR | 800,000 | 800,000 | 500,000 | 600,000 | - |
| MP040319 | SPORT & RECREATION | PLANT & EQUIPMENT | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1000036 | FIELD MARKING EQUIPMENT | PURCHASE OF 1 PICK UP MOWER FOR TURF GRASS MAINTENANCE | ALL | CRR | - | - | - | 50,000 | - |
| MP040319 | SPORT & RECREATION | PLANT & EQUIPMENT | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 1200092 | NEW PICK UP MOWER (TURF GRASS MAINTENANCE) | EQUIPMENT TO MARK GRASS PLAYING FIELDS | INST | CRR (REV) | 15,000 | - | - | - | - |
| MP040319 | SPORT & RECREATION | PLANT & EQUIPMENT | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0000020 | POOL EQUIPMENT MIDDELBURG/MHLUZI | REPLACE POOL EQUIPMENT MIDDELBURG/MHLUZI | ALL | CRR | - | - | - | 200,000 | - |
| MP040319 | SPORT & RECREATION | PLANT & EQUIPMENT | PK | PK | SD3 | 530 | SENIOR MANAGER PARKS & RECREATION | 0008025 | TOTAL | | 0 | CRR | - | 100,000 | - | - | - |
| | | | | | | | | | TOTAL | | | | 14,199,480 | 5,950,000 | 7,116,550 | 28,555,000 | 26,085,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Waste Management / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 31 173 017 | 34 934 222 | 35 957 430 | 41 980 088 | 46 120 253 | 50 916 758 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 82 540 | 70 535 | 78 800 | 80 100 | 80 905 | 81 715 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 8 473 076 | 10 050 000 | 9 698 640 | 11 005 000 | 12 050 000 | 13 014 000 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 321 861 | 800 000 | 1 575 740 | 600 000 | 0 | 0 |
| OTHER REVENUE | 911 277 | 987 980 | 866 930 | 1 020 531 | 1 078 231 | 1 129 301 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 40 961 771 | 46 842 737 | 48 177 540 | 54 685 719 | 59 329 389 | 65 141 774 |
| LESS REVENUE FOREGONE | (7 835 568) | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 33 126 203 | 46 842 737 | 48 177 540 | 54 685 719 | 59 329 389 | 65 141 774 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 2 753 125 | 2 742 664 | 2 889 650 | 3 343 066 | 4 408 149 | 5 872 402 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 2 753 125 | 2 742 664 | 2 889 650 | 3 343 066 | 4 408 149 | 5 872 402 |
| TOTAL OPERATING REVENUE GENERATED | 35 879 328 | 49 585 401 | 51 067 190 | 58 028 785 | 63 737 538 | 71 014 176 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (17 770 509) | (21 082 154) | (22 846 931) | (25 589 115) | (27 652 211) | (29 880 357) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | (263 475) | (276 649) | (276 649) | (350 880) | (445 337) | (565 705) |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (4 066 070) | (4 176 210) | (3 992 391) | (4 331 372) | (4 156 359) | (3 995 342) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (1 785 242) | (2 310 650) | (2 368 915) | (2 463 120) | (2 597 450) | (2 739 788) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (371 536) | (360 344) | (360 344) | (463 822) | (405 477) | (398 879) |
| BULK PURCHASES | (7 840) | (41 250) | (28 741) | (49 500) | (59 400) | (62 370) |
| CONTRACTED SERVICES | (4 499 389) | (3 371 775) | (3 919 140) | (3 502 376) | (4 415 756) | (5 669 598) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | (10 050 000) | (9 175 000) | (11 005 000) | (12 050 000) | (13 014 000) |
| GENERAL EXPENSES - OTHER | (2 959 829) | (4 469 279) | (4 748 341) | (4 892 666) | (5 191 716) | (5 485 174) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | (204 833) | 0 | 0 | (214 200) | (224 910) | (236 155) |
| TOTAL DIRECT OPERATING EXPENDITURE | (31 928 722) | (46 138 311) | (47 716 452) | (52 862 051) | (57 198 616) | (62 047 368) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (5 658 572) | (6 055 488) | (6 305 631) | (7 810 706) | (9 199 457) | (11 088 294) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (5 658 572) | (6 055 488) | (6 305 631) | (7 810 706) | (9 199 457) | (11 088 294) |
| TOTAL OPERATING EXPENDITURE | (37 587 294) | (52 193 799) | (54 022 083) | (60 672 757) | (66 398 073) | (73 135 662) |
| OPERATING SURPLUS / (DEFICIT) | (1 707 966) | (2 608 398) | (2 954 893) | (2 643 972) | (2 660 535) | (2 121 486) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (1 707 966) | (2 608 398) | (2 954 893) | (2 643 972) | (2 660 535) | (2 121 486) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (1 707 966) | (2 608 398) | (2 954 893) | (2 643 972) | (2 660 535) | (2 121 486) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (150 000) | (200 000) | (200 000) | (518 334) | (928 667) | (1 283 001) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 3 533 676 | 3 432 667 | 3 664 772 | 3 494 788 | 3 330 788 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 116 785 | 89 730 | 111 061 | 128 478 | 115 956 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (37 737 294) | (48 743 338) | (50 699 686) | (57 415 258) | (63 703 474) | (70 971 919) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (1 857 966) | 842 063 | 367 504 | 613 527 | 34 064 | 42 257 |
| LESS CAPITAL GRANTS RECOGNISED | (321 861) | (800 000) | (1 575 740) | (600 000) | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (2 179 827) | 42 063 | (1 208 236) | 13 527 | 34 064 | 42 257 |

Internal Department: Solid Waste Management

| | | |
|--|--|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The Solid Waste Department provide the following services:</p> <ul style="list-style-type: none"> • Refuse removal from all residential areas, rural towns, businesses and Industrial areas in the MP313 area. • Cleaning streets and all open spaces in the CBD of Middelburg, rural towns and Hendrina. • Cleaning of illegal dumping spots. • Supply and deliver medical waste containers to the relevant institutions. • Maintain and service transfer stations in Hendrina, Rietkuil and Komati. • Maintain and monitor Middelburg landfill site (contractor) • Maintain and monitor garden refuse sites in Hendrina, Rietkuil and Komati. • Supervision and maintenance of the vehicle fleet. • Maintain and service the mini transfer stations. | |
| Senior management structure | The Solid Waste Management Department, which is headed by the Senior Manager Solid Waste Management, forms part of the Directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure a clean and healthy environment through the provision of regular refuse removal services to existing and new developments | By extending the refuse removal services to rural communities through the acquisition of additional resources. | Proper waste management |
| | Procuring of adequate equipment. | Plant & equipment |
| | By extending street cleaning services to un-serviced areas. | Manage landfill site |
| | Improving institutional efficiency and capacity building. | Proper waste management |
| | Documented systematic plan that recognizes expansion of town. | Plant & equipment Furniture & office equipment |
| To prevent environmental pollution by curbing illegal dumping of waste | By ensuring adequate resources for HCRW. | Vehicles Specialized vehicles |
| | Stakeholder participation programmes | Clean up campaigns in conjunction with environmental health practitioners. |
| To ensure compliance with national legislation/ policies by reducing the amount of waste disposed at landfill sites | Encouraging separation at source. | Proper waste management |
| | Introduction of waste minimisation projects. | Establish Mini Transfer Stations |
| To contribute towards the mitigation of climate change impacts. | By obtaining carbon credits. | Proper waste management |

| | | |
|---|---|--|
| | Reduce carbon emissions. | |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,60-million to establish mini transfer stations R1,27-million for plant & equipment R1,0-million for proper waste management R0.30-million for specialized vehicles R0,15-million to manage landfill site</p> <p>The capital programme of the Solid Waste Department amounts to R3,32-million and represents 1,59% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|------------------------|----------------------------------|----------|---------|----------|-------------|--|---------|---|---|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040317 | SOLID WASTE MANAGEMENT | ESTABLISH MINI TRANSFER STATIONS | WM | RR | SD5 | 422 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 0008246 | DEVELOP MINI SITE WITH RAMPS | AVAILABILITY OF MINI SITES | ALL | CRR | - | 200,000 | - | 200,000 | - |
| MP040317 | SOLID WASTE MANAGEMENT | ESTABLISH MINI TRANSFER STATIONS | WM | RR | SD5 | 422 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 0007525 | DEVELOP REFUSE TRANSFER STATION BANKFONTEIN | NONE | 0 | MIG | 600,000 | - | - | - | - |
| MP040317 | SOLID WASTE MANAGEMENT | FURNITURE & OFFICE EQUIPMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1200048 | DIGITAL CAMERA | DIGITAL CAMERA | INST | CRR (REV) | 4,000 | - | - | - | 5,000 |
| MP040317 | SOLID WASTE MANAGEMENT | FURNITURE & OFFICE EQUIPMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 0007528 | FUNITURE | AVAILABILITY OF FUNITURE IN TWO NEW OFFICES | 0 | CRR (REV) | - | 25,000 | 15,000 | 15,000 | 15,000 |
| MP040317 | SOLID WASTE MANAGEMENT | MANAGE LANDFILL SITE | WM | RR | SD5 | 430 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1200057 | DEVELOP FURTHER PHASES OF LANDFILL SITE | COMPLETE NEW PHASE OF LANDFILL SITE | INST | CRR | - | 300,000 | - | 300,000 | - |
| MP040317 | SOLID WASTE MANAGEMENT | MANAGE LANDFILL SITE | WM | RR | SD5 | 430 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 0007168 | DEVELOP FURTHER PHASES OF LANDFILL SITE | COMPLETED NEW PHASE OF THE LANDFILL SITE | ALL | EFF | - | 550,000 | - | - | - |
| MP040317 | SOLID WASTE MANAGEMENT | MANAGE LANDFILL SITE | WM | RR | SD5 | 430 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1200117 | EIA FOR LANDFILL SITE DEVELOPMENT | EIA FOR LANDFILL SITE | MP313 | CRR | 150,000 | - | - | - | - |
| MP040317 | SOLID WASTE MANAGEMENT | PLANT & EQUIPMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1000082 | FRONT END LOADER | FRONT-END-LOADER | ALL | CRR | 1,200,000 | - | - | 700,000 | - |
| MP040317 | SOLID WASTE MANAGEMENT | PLANT & EQUIPMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1200046 | PURCHASE 20.5M3 REFUSE COMPACTOR | AVAILABILITY OF REFUSE TRUCK | INST | CRR | - | 1,600,000 | 1,600,000 | 1,600,000 | 1,600,000 |
| MP040317 | SOLID WASTE MANAGEMENT | PLANT & EQUIPMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1100034 | TRACTOR | AVAILABILITY OF A TRACTOR | 13 | CRR | - | 500,000 | - | - | 500,000 |
| MP040317 | SOLID WASTE MANAGEMENT | PLANT & EQUIPMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1200050 | UPGRADE DIGICORE TRACKING SYSTEM | EFFECTIVE MONITORINGOF SOLID WASTE FLEET THROUGH DIGICORE TRACKING SYSTEM | INST | CRR | 70,000 | - | - | - | - |
| MP040317 | SOLID WASTE MANAGEMENT | PROPER WASTE MANAGEMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1000080 | PURCHASE OF 1.75 CUB CONTAINERS | MASS CONTAINERS | ALL | CRR | 400,000 | 350,000 | 200,000 | 300,000 | - |
| MP040317 | SOLID WASTE MANAGEMENT | PROPER WASTE MANAGEMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 0900037 | PURCHASE OF 4.5 SCOW CONTAINERS | BULK CONTAINERS (MHLUZI) | MP313 | CRR | 150,000 | - | 200,000 | - | 400,000 |
| MP040317 | SOLID WASTE MANAGEMENT | PROPER WASTE MANAGEMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1200052 | PURCHASE OF 6M3 SKIP CONTAINERS | AVAILIBTY OF 6M3 SKIP CONTAINERS | INST | CRR | 300,000 | 250,000 | - | 250,000 | 250,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|------------------------|-------------------------|----------|---------|----------|-------------|--|---------|-------------------------|---|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040317 | SOLID WASTE MANAGEMENT | PROPER WASTE MANAGEMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1000289 | PURCHASE OF STREET BINS | AVAILABILITY OF STREET BINS | MP313 | CRR (REV) | - | 75,000 | 75,000 | 75,000 | 75,000 |
| MP040317 | SOLID WASTE MANAGEMENT | PROPER WASTE MANAGEMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1200053 | PURCHASE RECYCLING BINS | AVAILABILITY OF RECYCLING BINS IN MUNICIPAL OFFICE | INST | CRR (REV) | 50,000 | - | - | - | - |
| MP040317 | SOLID WASTE MANAGEMENT | PROPER WASTE MANAGEMENT | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1000083 | WHEELY BINS | AVAILABILITY OF BINS | ALL | CRR (REV) | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040317 | SOLID WASTE MANAGEMENT | SPECIALISED VEHICLES | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1100046 | 6m3 TIPPER TRUCK | AVAILABILITY OF 6m3 TIPPER TRUCK | 13 | CRR | - | 750,000 | - | - | - |
| MP040317 | SOLID WASTE MANAGEMENT | SPECIALISED VEHICLES | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1200055 | COMPACTOR TRUCK | COMPACTOR TRUCK FITTED WITH LIFTING MECHANISM TO LIFT THE 240L BINS | INST | CRR | 300,000 | - | - | - | - |
| MP040317 | SOLID WASTE MANAGEMENT | SPECIALISED VEHICLES | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 1000354 | TRUCK (SKIP LOADER) | PURCHASE OF SKIP LOADER FOR A BETTER SERVICE DELIVERY | INST | CRR | - | - | 800,000 | - | - |
| MP040317 | SOLID WASTE MANAGEMENT | VEHICLES | WM | RR | SD5 | 420 | SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES | 0008018 | PURCHASE LDV (NEW) | LDV REPLACEMENT | ALL | CRR | - | - | 250,000 | - | - |
| TOTAL | | | | | | | | | | | | | 3,324,000 | 4,700,000 | 3,240,000 | 3,540,000 | 2,945,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Waste Water Management / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 30 352 696 | 35 118 589 | 36 400 962 | 44 887 528 | 53 528 720 | 62 819 424 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 117 379 | 105 000 | 107 200 | 108 000 | 109 080 | 110 170 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 6 783 778 | 9 045 000 | 8 265 000 | 10 401 750 | 11 962 000 | 12 918 960 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 1 937 013 | 13 000 000 | 13 000 000 | 7 000 000 | 14 800 000 | 4 000 000 |
| OTHER REVENUE | 621 791 | 419 500 | 424 500 | 417 100 | 436 900 | 452 100 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 39 812 657 | 57 688 089 | 58 197 662 | 62 814 378 | 80 836 700 | 80 300 654 |
| LESS REVENUE FOREGONE | (6 783 778) | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 33 028 879 | 57 688 089 | 58 197 662 | 62 814 378 | 80 836 700 | 80 300 654 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 195 226 | 182 266 | 220 380 | 260 707 | 305 026 | 350 784 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 195 226 | 182 266 | 220 380 | 260 707 | 305 026 | 350 784 |
| TOTAL OPERATING REVENUE GENERATED | 33 224 105 | 57 870 355 | 58 418 042 | 63 075 085 | 81 141 726 | 80 651 438 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (14 104 851) | (16 574 390) | (17 186 691) | (19 286 627) | (20 862 035) | (22 523 834) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 50 600 | 53 130 | 53 130 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | (247 800) | (260 190) | (260 191) | (363 600) | (508 239) | (711 187) |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (17 888 068) | (11 685 023) | (14 393 294) | (15 435 484) | (16 823 592) | (19 095 201) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (3 557 036) | (3 338 230) | (4 350 429) | (4 719 900) | (5 025 050) | (5 279 325) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (706 325) | (2 456 722) | (2 456 689) | (4 331 728) | (7 055 187) | (9 561 685) |
| BULK PURCHASES | (33 530) | (66 600) | (44 309) | (70 000) | (75 000) | (78 750) |
| CONTRACTED SERVICES | (217 244) | (490 200) | (390 000) | (363 016) | (384 520) | (404 872) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | (9 045 000) | (8 265 000) | (10 401 750) | (11 962 000) | (12 918 960) |
| GENERAL EXPENSES - OTHER | (1 817 565) | (2 613 933) | (2 697 257) | (2 926 701) | (3 103 723) | (3 278 512) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (38 521 817) | (46 477 158) | (49 990 730) | (57 898 806) | (65 799 346) | (73 852 326) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (6 588 461) | (6 294 471) | (6 929 144) | (8 308 807) | (9 391 923) | (11 272 395) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (6 588 461) | (6 294 471) | (6 929 144) | (8 308 807) | (9 391 923) | (11 272 395) |
| TOTAL OPERATING EXPENDITURE | (45 110 279) | (52 771 629) | (56 919 874) | (66 207 613) | (75 191 269) | (85 124 721) |
| OPERATING SURPLUS / (DEFICIT) | (11 886 173) | 5 098 726 | 1 498 168 | (3 132 528) | 5 950 457 | (4 473 283) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (11 886 173) | 5 098 726 | 1 498 168 | (3 132 528) | 5 950 457 | (4 473 283) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (11 886 173) | 5 098 726 | 1 498 168 | (3 132 528) | 5 950 457 | (4 473 283) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (340 159) | (378 500) | (413 500) | (1 326 517) | (3 134 232) | (4 496 349) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 9 841 941 | 12 437 086 | 12 804 964 | 13 208 666 | 14 080 681 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 187 240 | 306 363 | 433 634 | 596 073 | 795 473 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (45 450 438) | (43 120 948) | (44 589 925) | (54 295 532) | (64 520 762) | (74 744 916) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (12 226 332) | 14 749 407 | 13 828 117 | 8 779 553 | 16 620 964 | 5 906 522 |
| LESS CAPITAL GRANTS RECOGNISED | (1 937 013) | (13 000 000) | (13 000 000) | (7 000 000) | (14 800 000) | (4 000 000) |
| NET OPERATING SURPLUS / (DEFICIT) | (14 163 345) | 1 749 407 | 828 117 | 1 779 553 | 1 820 964 | 1 906 522 |

Internal Department: Sanitation

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| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The function Includes the provision of sewerage services, new infrastructure, the management of waste water treatment plants and the provision of sanitation facilities in the rural area.</p> <p>Full water borne sewerage networks are provided to the Middelburg, Mhluzi, Hendrina & Kwaza areas. In the Eskom towns, sewerage purification is done by Eskom. Rural areas are provided with biological toilets, but in Presidentsrus, owners must provide their own septic tanks.</p> <p>The sewerage functions of the municipality are administered as follows and include:</p> <ul style="list-style-type: none"> • The maintenance of existing networks and outfall sewers. • The provision of infrastructure for new developments. • The management of the operation and maintenance of the waste water treatment plants. • The treatment of waste water (sewerage and effluent) to statutory standards according to the National Water Act. | |
| Senior management structure | The Sanitation Section resides in the Civil Engineering Department, which is headed by the Senior Manager Civil Engineering Services, which forms part of the Directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objective: To ensure compliance to blue and green drop requirements in a sustainable way by maintaining a high quality service throughout the MP313 area. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure provision of new sanitation infrastructure while upgrading existing infrastructure. | <p>By upgrading infrastructure at existing waste treatment works</p> <p>By improving institutional efficiency and capacity building</p> <p>By providing sewer networks to new developments.</p> <p>By managing sewer infrastructure assets.</p> | <p>Maintain / upgrade existing infrastructure</p> <p>Furniture & office equipment</p> <p>Infrastructure for new developments</p> <p>Implement a Sewer Management and asset management program.</p> |
| To ensure provision of new sanitation infrastructure while maintaining and upgrading existing infrastructure. | By providing sanitation solutions in rural areas and informal settlements | Sanitation rural areas |
| To ensure the achievement of BLUE/GREEN Drop Status on water and waste water quality. | By meeting the green drop and legal requirements. | Water quality / monitoring (Blue drop) |
| To contribute towards the mitigation of climate change impacts. | <p>By obtaining carbon credits.</p> <p>By reducing carbon emissions.</p> <p>Purchase or replace vehicles in terms of Council policy.</p> | <p>Extraction of and converting methane gas into energy.</p> <p>Management of energy consumption at all water works</p> <p>Specifying catalytic converters for all new vehicles.</p> <p>Vehicles</p> |

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|---|--|
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R 0,10-million to enhance security R7,36-million for infrastructure for new developments R0,99-million for maintain/upgrade existing infrastructure R1,83-million for plant and equipment R0,07-million for sanitation in rural areas R35,120-million for water quality/monitoring (Green drop)</p> <p>The capital programme of the Sanitation Department amount to R45,47-million and represents 21,95% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Waste Water Management / Sewerage | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 30 352 696 | 35 118 589 | 36 400 962 | 44 887 528 | 53 528 720 | 62 819 424 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 117 379 | 105 000 | 107 200 | 108 000 | 109 080 | 110 170 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 6 783 778 | 9 045 000 | 8 265 000 | 10 401 750 | 11 962 000 | 12 918 960 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 1 937 013 | 13 000 000 | 13 000 000 | 7 000 000 | 14 800 000 | 4 000 000 |
| OTHER REVENUE | 621 791 | 419 500 | 424 500 | 417 100 | 436 900 | 452 100 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 39 812 657 | 57 688 089 | 58 197 662 | 62 814 378 | 80 836 700 | 80 300 654 |
| LESS REVENUE FOREGONE | (6 783 778) | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 33 028 879 | 57 688 089 | 58 197 662 | 62 814 378 | 80 836 700 | 80 300 654 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 195 226 | 182 266 | 220 380 | 260 707 | 305 026 | 350 784 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 195 226 | 182 266 | 220 380 | 260 707 | 305 026 | 350 784 |
| TOTAL OPERATING REVENUE GENERATED | 33 224 105 | 57 870 355 | 58 418 042 | 63 075 085 | 81 141 726 | 80 651 438 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (13 088 853) | (15 335 531) | (15 876 416) | (17 926 451) | (19 381 444) | (20 933 996) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 50 600 | 53 130 | 53 130 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | (247 800) | (260 190) | (260 191) | (363 600) | (508 239) | (711 187) |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (17 831 465) | (11 626 007) | (14 336 690) | (15 350 130) | (16 720 897) | (18 975 326) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (3 450 020) | (3 238 230) | (4 250 429) | (4 599 900) | (4 895 050) | (5 139 325) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (706 325) | (2 456 722) | (2 456 689) | (4 331 728) | (7 055 187) | (9 561 685) |
| BULK PURCHASES | (33 530) | (66 600) | (44 309) | (70 000) | (75 000) | (78 750) |
| CONTRACTED SERVICES | (217 244) | (490 200) | (390 000) | (363 016) | (384 520) | (404 872) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | (9 045 000) | (8 265 000) | (10 401 750) | (11 962 000) | (12 918 960) |
| GENERAL EXPENSES - OTHER | (1 698 022) | (2 499 218) | (2 560 362) | (2 784 219) | (2 953 522) | (3 120 144) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (37 222 659) | (44 964 568) | (48 386 956) | (56 190 794) | (63 935 859) | (71 844 245) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (6 547 559) | (6 242 312) | (6 874 112) | (8 253 500) | (9 332 813) | (11 209 231) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (6 547 559) | (6 242 312) | (6 874 112) | (8 253 500) | (9 332 813) | (11 209 231) |
| TOTAL OPERATING EXPENDITURE | (43 770 218) | (51 206 880) | (55 261 068) | (64 444 294) | (73 268 672) | (83 053 476) |
| OPERATING SURPLUS / (DEFICIT) | (10 546 113) | 6 663 475 | 3 156 974 | (1 369 209) | 7 873 054 | (2 402 038) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (10 546 113) | 6 663 475 | 3 156 974 | (1 369 209) | 7 873 054 | (2 402 038) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (10 546 113) | 6 663 475 | 3 156 974 | (1 369 209) | 7 873 054 | (2 402 038) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (340 159) | (378 500) | (413 500) | (1 319 563) | (3 120 325) | (4 475 488) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 9 782 925 | 12 380 482 | 12 719 610 | 13 105 971 | 13 960 806 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 187 240 | 306 363 | 433 634 | 596 073 | 795 473 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (44 110 377) | (41 615 215) | (42 987 723) | (52 610 613) | (62 686 953) | (72 772 685) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (10 886 272) | 16 255 140 | 15 430 319 | 10 464 472 | 18 454 773 | 7 878 753 |
| LESS CAPITAL GRANTS RECOGNISED | (1 937 013) | (13 000 000) | (13 000 000) | (7 000 000) | (14 800 000) | (4 000 000) |
| NET OPERATING SURPLUS / (DEFICIT) | (12 823 285) | 3 255 140 | 2 430 319 | 3 464 472 | 3 654 773 | 3 878 753 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|------------|--|----------|---------|----------|-------------|---|---------|--|---|--------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040301 | SANITATION | ENHANCE SECURITY | WW | SR | SD6 | 552 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100054 | FENCES AT THE PUMPSTATIONS | REPLACE FENCE AT BOSKRANS WWTW | ALL | CRR | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040301 | SANITATION | FURNITURE & OFFICE EQUIPMENT | WW | SR | SD6 | 553 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100075 | OFFICE EQUIPMENT | PROVIDE EQUIPMENT FOR SHIFT WORKERS | N | CRR (REV) | - | 15,000 | - | 15,000 | - |
| MP040301 | SANITATION | INFRASTRUCTURE FOR NEW DEVELOPMENTS | WW | SR | SD6 | 550 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900150 | NEW SEWER NETWORK AERORAND SOUTH (618 STANDS) | SERVICING OF ERVEN WITH STAND CONNECTIONS | 17 | CRR (SERVIC E) | - | 3,000,000 | 2,000,000 | - | - |
| MP040301 | SANITATION | INFRASTRUCTURE FOR NEW DEVELOPMENTS | WW | SR | SD6 | 550 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900151 | NEW SEWER NETWORK DENNESIG NORTH (1000)STANDS | SERVICING OF ERVEN WITH ERF CONNECTIONS | 21 | CRR (SERVIC E) | - | - | - | - | 1,800,000 |
| MP040301 | SANITATION | INFRASTRUCTURE FOR NEW DEVELOPMENTS | WW | SR | SD6 | 546 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200061 | NEW SEWER NETWORKS FOR HENDRINA | INSTALLATION OF NEW SEWER NETWORKS FOR 74 RESIDENTIAL STANDS HENDRINA | MP313 | CRR (SERVIC E) | 200,000 | - | - | - | - |
| MP040301 | SANITATION | INFRASTRUCTURE FOR NEW DEVELOPMENTS | WW | SR | SD6 | 552 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000258 | NEW SEWERAGE PUMPSTATION DENNESIG NORTH | PUMP SEWERAGE TO EXISTING DENNESIG NETWORK COLLECT EFFLUENT FROM NEW RESIDENTIAL STANDS | 21 | CRR (SERVIC E) | - | - | - | - | 500,000 |
| MP040301 | SANITATION | INFRASTRUCTURE FOR NEW DEVELOPMENTS | WW | SR | SD6 | 550 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008169 | OUTFALL SEWER LINES: MALL & GERMAN DEVELOPMENT | THIRD PHASE:UPGRADING OF EASTERN OUTFALL SEWER LINE 1.5 KM | INST | EFF | 500,000 | 500,000 | 500,000 | 750,000 | - |
| MP040301 | SANITATION | INFRASTRUCTURE FOR NEW DEVELOPMENTS | WW | SR | SD6 | 547 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200064 | SANITATION MAFUBE VILLAGE | ERECTOR OF 200 BIOLOGICAL TOILETS AT MAFUBE VILLAGE | MP313 | CRR | 900,000 | 900,000 | - | - | - |
| MP040301 | SANITATION | INFRASTRUCTURE FOR NEW DEVELOPMENTS | WW | SR | SD6 | 550 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200066 | SANITATION ROCKDALE PHASE 2 | NEW SEWER NETWORKS WITH ERF CONNECTIONS FOR 300 ST | MP313 | EFF | 2,250,000 | - | - | - | - |
| MP040301 | SANITATION | INFRASTRUCTURE FOR NEW DEVELOPMENTS | WW | SR | SD6 | 550 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000261 | SANITATION ROCKDALE PHASE 2 (1000 STANDS) | CONSTRUCTION OF NEW SEWER NETWORK WITH ERF CONNECTIONS FOR 500 ERVEN IN ROCKDALE | 17 | MIG | - | 4,000,000 | 4,000,000 | 4,500,000 | 4,500,000 |
| MP040301 | SANITATION | INFRASTRUCTURE FOR NEW DEVELOPMENTS | WW | SR | SD6 | 551 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008184 | SEWERAGE CONNECTIONS | PROVIDING SEWERAGE CONNECTIONS TO 100 NEW DWELLINGS IN MP 313 AREA | ALL | CRR (REV) | 260,000 | 255,000 | 260,000 | 310,000 | 320,000 |
| MP040301 | SANITATION | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | WW | SR | SD6 | 552 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008052 | GEARBOX UNITS X2 (BOSKRANS) | REPLACE TWO REDUNDED AEROTOR GEARBOXES AT BOSKRANS | INST | CRR | 180,000 | - | 200,000 | - | - |
| MP040301 | SANITATION | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | WW | SR | SD6 | 547 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000257 | REPLACE OLD SEWER LINES - VILLAGES | UPGRADE SEWER NETWORK 300M AT VILLAGES | 11;20;22 ;24 | CRR | 61,000 | 62,000 | 65,000 | 70,000 | 70,000 |
| MP040301 | SANITATION | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | WW | SR | SD6 | 546 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008047 | REPLACE OLD SEWERLINE HENDRINA/KWAZA | REPLACE 270M OLD SEWER LINE | 18;19 | CRR | 60,000 | 60,000 | 65,000 | 70,000 | 75,000 |
| MP040301 | SANITATION | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | WW | SR | SD6 | 550 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008049 | REPLACE OLD SEWERLINE MIDDELBURG/MHLUZI | UPGRADE SEWER NETWORK 600M AT MIDDELBURG/KWAZA | INST | CRR | 185,000 | 185,000 | 185,000 | 185,000 | 185,000 |
| MP040301 | SANITATION | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | WW | SR | SD6 | 552 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008053 | REPLACE SEWER PUMPS - PUMPSTATIONS | REPLACE PUMP AT BOSKRANS PUMPSTATION | INST | CRR | 350,000 | 350,000 | 400,000 | 400,000 | 400,000 |
| MP040301 | SANITATION | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | WW | SR | SD6 | 553 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100081 | UPGRADE KWAZA WASTE WATER TREATMENT PLANT | PROVIDE FOR FUTURE DEVELOPEMENT GREENDROP REQUIREMENTS | INST | EFF | - | - | - | 500,000 | 5,000,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|------------|--|----------|---------|----------|-------------|---|---------|--|--|---------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040301 | SANITATION | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | WW | SR | SD6 | 550 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200068 | UPGRADING OF ENGINEERING SERVICES OR TAMBO | UPGRADING OF SEWER NETWORKS IN OR TAMBO STR | MP313 | EFF | 155,000 | 200,000 | 180,000 | - | - |
| MP040301 | SANITATION | NEW INFRASTRUCTURE | WW | SR | SD6 | 550 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100209 | INFRASTRUCTURE INDUSTRIAL PARK 171 STANDS | NEW NETWORKS- INDUSTRIAL PARK 171 STANDS | INST | CRR (SERVIC E) | - | 1,600,000 | 1,500,000 | 1,500,000 | - |
| MP040301 | SANITATION | PLANT & EQUIPMENT | WW | SR | SD6 | 552 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200069 | APPLICATION FOR WATERUSE LICENCES WWTW | APPLICATION FOR A WATER USE LICENCE | INST | EFF | 1,800,000 | - | - | - | - |
| MP040301 | SANITATION | PLANT & EQUIPMENT | WW | SR | SD6 | 553 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100077 | BRUSHCUTTERS | MAINTAIN TERRAIN | INSTITUTIONAL | CRR (REV) | - | - | - | 12,500 | - |
| MP040301 | SANITATION | PLANT & EQUIPMENT | WW | SR | SD6 | 546 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008318 | EQUIPMENT | REPLACE 1 BATTERY PUMP AT HENDRINA | 0 | CRR (REV) | - | 13,000 | - | 15,000 | - |
| MP040301 | SANITATION | PLANT & EQUIPMENT | WW | SR | SD6 | 550 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100203 | REPLACE REDUNDANT EQUIPMENT | REPLACE OLD EQUIPMENT TO ENSURE EFFICIENT SERVICE DELIVERY | ALL | CRR (REV) | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| MP040301 | SANITATION | SANITATION RURAL AREAS | WW | SR | SD6 | 547 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008236 | SANITATION SERVICES-RURAL SETTLEMENTS | ERECTION OF 7 BIOLOGICAL TOILETS AT SETTLEMENTS INTHE RURAL AREA | 21;23;11 | CRR | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| MP040301 | SANITATION | WATER QUALITY/MONITORING (GREEN DROP) | WW | SR | SD6 | 547 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008091 | TREATMENT PLANTS - BLINKPAN | PURCHASE MECHANICAL EQUIPMENT FOR BLINKPAN | INST | CRR | 150,000 | 150,000 | 100,000 | 75,000 | 75,000 |
| MP040301 | SANITATION | WATER QUALITY/MONITORING (GREEN DROP) | WW | SR | SD6 | 553 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008089 | TREATMENT PLANTS - HENDRINA | UPGRADE MECHANICAL EQUIPMENTAT WTP KWAZA | INST | CRR | 128,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| MP040301 | SANITATION | WATER QUALITY/MONITORING (GREEN DROP) | WW | SR | SD6 | 547 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008092 | TREATMENT PLANTS -KOMATI | PURCHASE MECHANICAL EQUIPMENT FOR KOMATI | INST | CRR | 200,000 | 200,000 | 150,000 | 75,000 | 75,000 |
| MP040301 | SANITATION | WATER QUALITY/MONITORING (GREEN DROP) | WW | SR | SD6 | 552 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900244 | UPGRADE BOSKRANS SEWER PLANT | EXTEND THE PURIFICATION CAPACITY OF THE WWTP PROVIDE FOR FUTURE DEVELOPEMENT | BOSKRANS | EFF | 33,935,000 | 25,000,000 | 31,500,000 | 19,400,700 | - |
| MP040301 | SANITATION | WATER QUALITY/MONITORING (GREEN DROP) | WW | SR | SD6 | 552 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008090 | UPGRADE MATURATION PONDS | TO IMPROVE WATER QUALITY | INST | CRR | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| MP040301 | SANITATION | WATER QUALITY/MONITORING (GREEN DROP) | WW | SR | SD6 | 552 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900063 | UPGRADING BOSKRANS WASTE TREATMENT PLANT EQUIPMENT | REFURBISH AERATION EQUIPMENT FOR BOSKRANS | INST | CRR | 650,000 | 500,000 | 250,000 | 150,000 | 150,000 |
| | | | | | | | | | TOTAL | | | | 42,229,000 | 37,385,000 | 41,750,000 | 28,423,200 | 13,545,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Waste Water Management / Public Toilets | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (1 015 997) | (1 238 859) | (1 310 275) | (1 360 176) | (1 480 591) | (1 589 838) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (56 603) | (59 016) | (56 604) | (85 354) | (102 695) | (119 875) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (107 016) | (100 000) | (100 000) | (120 000) | (130 000) | (140 000) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (119 543) | (114 715) | (136 895) | (142 482) | (150 201) | (158 368) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (1 299 158) | (1 512 590) | (1 603 774) | (1 708 012) | (1 863 487) | (2 008 081) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (40 902) | (52 159) | (55 032) | (55 307) | (59 110) | (63 164) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (40 902) | (52 159) | (55 032) | (55 307) | (59 110) | (63 164) |
| TOTAL OPERATING EXPENDITURE | (1 340 060) | (1 564 749) | (1 658 806) | (1 763 319) | (1 922 597) | (2 071 245) |
| OPERATING SURPLUS / (DEFICIT) | (1 340 060) | (1 564 749) | (1 658 806) | (1 763 319) | (1 922 597) | (2 071 245) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (1 340 060) | (1 564 749) | (1 658 806) | (1 763 319) | (1 922 597) | (2 071 245) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (1 340 060) | (1 564 749) | (1 658 806) | (1 763 319) | (1 922 597) | (2 071 245) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | 0 | 0 | 0 | (6 954) | (13 907) | (20 861) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 59 016 | 56 604 | 85 354 | 102 695 | 119 875 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (1 340 060) | (1 505 733) | (1 602 202) | (1 684 919) | (1 833 809) | (1 972 231) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (1 340 060) | (1 505 733) | (1 602 202) | (1 684 919) | (1 833 809) | (1 972 231) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (1 340 060) | (1 505 733) | (1 602 202) | (1 684 919) | (1 833 809) | (1 972 231) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|---------------------|--|----------|---------|----------|-------------|-----------------------------|---------|--|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040314 | MUNICIPAL BUILDINGS | ADDITIONAL COMMUNITY FACILITIES | WW | PT | SD6 | 410 | MANAGER MUNICIPAL BUILDINGS | 1100049 | CONSTRUCTION OF PUBLIC TOILETS AT HENDRINA | PROVIDE NEW COMMUNITY FACILITIES | 18 | CRR | - | - | - | 700,000 | - |
| MP040301 | SANITATION | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | WW | PT | SD6 | 410 | MANAGER MUNICIPAL BUILDINGS | 1100224 | UPGRADE VAN CALDER PUBLIC TOILETS | UPGRADE AND MAINTAIN PUBLIC TOILETS AT VAN CALDER TAXI RANK | 14 | CRR | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| | | | | | | | | | TOTAL | | | | 350,000 | 350,000 | 350,000 | 1,050,000 | 350,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Road Transport / Total | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 38 727 | 43 436 | 39 100 | 39 600 | 40 100 | 40 600 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 5 035 571 | 5 054 500 | 5 070 500 | 5 170 500 | 5 423 000 | 5 699 500 |
| INCOME FOR AGENCY SERVICES | 7 376 385 | 7 550 000 | 7 550 000 | 7 704 000 | 7 781 040 | 7 858 800 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 32 094 813 | 19 023 000 | 24 033 995 | 20 933 480 | 29 918 000 | 44 195 450 |
| OTHER REVENUE | 152 307 | 141 500 | 125 148 | 136 300 | 148 478 | 159 876 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 44 697 803 | 31 812 436 | 36 818 743 | 33 983 880 | 43 310 618 | 57 954 226 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 44 697 803 | 31 812 436 | 36 818 743 | 33 983 880 | 43 310 618 | 57 954 226 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 44 697 803 | 31 812 436 | 36 818 743 | 33 983 880 | 43 310 618 | 57 954 226 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (15 379 336) | (19 474 367) | (19 349 061) | (22 083 411) | (23 770 850) | (25 678 928) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 120 000 | 126 210 | 126 210 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (64 808 183) | (60 523 353) | (64 080 095) | (57 404 162) | (55 773 726) | (58 865 393) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (2 923 346) | (3 168 700) | (3 141 347) | (3 169 875) | (3 327 580) | (3 509 665) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (5 637 801) | (6 127 866) | (6 127 866) | (7 503 423) | (9 389 534) | (11 730 458) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (161 692) | (44 125) | (45 735) | (68 220) | (74 090) | (80 025) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (3 290 736) | (4 200 071) | (3 697 420) | (4 052 240) | (4 294 393) | (4 545 354) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (92 081 094) | (93 412 272) | (96 315 314) | (94 281 331) | (96 630 173) | (104 409 823) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (5 092 779) | (5 472 470) | (5 461 555) | (5 745 640) | (6 172 445) | (7 031 552) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (5 092 779) | (5 472 470) | (5 461 555) | (5 745 640) | (6 172 445) | (7 031 552) |
| TOTAL OPERATING EXPENDITURE | (97 173 873) | (98 884 742) | (101 776 869) | (100 026 971) | (102 802 618) | (111 441 375) |
| OPERATING SURPLUS / (DEFICIT) | (52 476 070) | (67 072 306) | (64 958 126) | (66 043 091) | (59 492 000) | (53 487 149) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (52 476 070) | (67 072 306) | (64 958 126) | (66 043 091) | (59 492 000) | (53 487 149) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (52 476 070) | (67 072 306) | (64 958 126) | (66 043 091) | (59 492 000) | (53 487 149) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (206 500) | (475 000) | (498 600) | (4 574 627) | (10 145 254) | (15 242 881) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 49 799 949 | 51 478 898 | 44 995 054 | 44 561 034 | 47 632 597 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 2 153 978 | 4 039 375 | 4 331 970 | 4 449 689 | 4 318 472 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (97 380 373) | (47 405 815) | (46 757 196) | (55 274 574) | (63 937 149) | (74 733 187) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (52 682 570) | (15 593 379) | (9 938 453) | (21 290 694) | (20 626 531) | (16 778 961) |
| LESS CAPITAL GRANTS RECOGNISED | (32 094 813) | (19 023 000) | (24 033 995) | (20 933 480) | (29 918 000) | (44 195 450) |
| NET OPERATING SURPLUS / (DEFICIT) | (84 777 382) | (34 616 379) | (33 972 448) | (42 224 174) | (50 544 531) | (60 974 411) |

Internal Department: Licensing Services

| | | |
|---|---|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The following aspects are services provided by the Licensing Department:</p> <ul style="list-style-type: none"> • Registration and licensing of imported motor vehicles • Deregistration of stolen motor vehicles • Deregistration of motor vehicles permanently unfit for use • Deregistration of registered motor vehicles that became exempt from registration • Renewal of motor vehicle licenses • Application for duplicate registration certificates • Notification of changes in respect of motor vehicles particulars • Notification in respect of change of particulars of registered owner or titleholder • Application for requests for police clearance • Application for motor trade numbers • Business registration and traffic register numbers • Permits • Introduction of vehicle on to the Natis system • Confirmation of information • Application of refunds | |
| Senior management structure | The Licensing Department, is headed by the Senior Manager License Services resides in the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objective: To provide a responsive, accountable, effective and sustainable public services | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To maintain a fully operational and effective E-NATIS system | <p>Training of employees on E-NATIS system</p> <p>Building of an additional test track for testing of drivers' license.</p> <p>Updating statistical information.</p> <p>Working additional hours to alleviate backlogs/ long queues</p> <p>Implementation of the amended act.</p> | <p>Effective - E-natis system</p> <p>Maintain / upgrade existing facilities.</p> |
| To provide licenses within the MP313 area | <p>Evaluate vehicle business applications</p> <p>Evaluate the credibility of vehicle businesses</p> | <p>IT equipment & software</p> <p>Furniture & equipment</p> <p>Plant & equipment</p> <p>Vehicles</p> |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,02-million to purchase furniture & office equipment</p> <p>R0,03-million for plant and equipment</p> <p>The capital programme of the Lisence Department amounts to R0,05-million and represents 0,02% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Road Transport / Vehicle Licenses | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 5 035 571 | 5 054 500 | 5 070 500 | 5 170 500 | 5 423 000 | 5 699 500 |
| INCOME FOR AGENCY SERVICES | 7 376 385 | 7 550 000 | 7 550 000 | 7 704 000 | 7 781 040 | 7 858 800 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER REVENUE | 134 402 | 106 500 | 110 148 | 116 300 | 123 478 | 129 876 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 12 546 358 | 12 711 000 | 12 730 648 | 12 990 800 | 13 327 518 | 13 688 176 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 12 546 358 | 12 711 000 | 12 730 648 | 12 990 800 | 13 327 518 | 13 688 176 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 12 546 358 | 12 711 000 | 12 730 648 | 12 990 800 | 13 327 518 | 13 688 176 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (7 260 331) | (9 333 232) | (9 058 839) | (10 249 291) | (11 068 754) | (11 953 775) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (520 041) | (399 483) | (647 988) | (675 712) | (606 631) | (513 957) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (89 698) | (128 700) | (93 200) | (115 075) | (120 080) | (129 165) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (18 331) | (4 526) | (4 526) | (75 062) | (71 869) | (69 162) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | (161 692) | (44 125) | (45 735) | (68 220) | (74 090) | (80 025) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (599 222) | (742 185) | (749 700) | (998 147) | (1 069 959) | (1 154 915) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (8 649 316) | (10 652 251) | (10 599 988) | (12 181 507) | (13 011 383) | (13 900 999) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (2 269 928) | (2 048 862) | (2 060 689) | (2 198 476) | (2 354 599) | (2 530 664) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (2 269 928) | (2 048 862) | (2 060 689) | (2 198 476) | (2 354 599) | (2 530 664) |
| TOTAL OPERATING EXPENDITURE | (10 919 244) | (12 701 113) | (12 660 677) | (14 379 983) | (15 365 982) | (16 431 663) |
| OPERATING SURPLUS / (DEFICIT) | 1 627 113 | 9 887 | 69 971 | (1 389 183) | (2 038 464) | (2 743 487) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | 1 627 113 | 9 887 | 69 971 | (1 389 183) | (2 038 464) | (2 743 487) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | 1 627 113 | 9 887 | 69 971 | (1 389 183) | (2 038 464) | (2 743 487) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (60 000) | (205 000) | (228 600) | (76 907) | (183 815) | (190 722) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 231 566 | 484 486 | 513 569 | 481 760 | 400 018 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 884 | 884 | 884 | 87 | 87 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (10 979 244) | (12 673 663) | (12 403 907) | (13 942 437) | (15 067 950) | (16 222 280) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | 1 567 113 | 37 337 | 326 741 | (951 637) | (1 740 432) | (2 534 104) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | 1 567 113 | 37 337 | 326 741 | (951 637) | (1 740 432) | (2 534 104) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-----------|------------------------------|----------|---------|----------|-------------|-----------------------------------|---------|--|---|------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040313 | LICENSING | ENHANCE SECURITY | TP | LT | SD7 | 300 | SENIOR MANAGER LICENSING SERVICES | 0000002 | CCTV CAMERAS AT WORKSTATIONS | TO INSTALL CCTV CAMERAS AT ALL WORKSTATIONS FOR SECURITY | INST | CRR | - | 120,000 | - | - | - |
| MP040313 | LICENSING | ENHANCE SECURITY | TP | LT | SD7 | 300 | SENIOR MANAGER LICENSING SERVICES | 0008117 | PALISADE FENCING AT MIDDELBURG TESTING STATION | SAFETY OF THE TESTING STATION | INST | CRR | - | - | - | 250,000 | 250,000 |
| MP040313 | LICENSING | FURNITURE & OFFICE EQUIPMENT | TP | LT | SD7 | 300 | SENIOR MANAGER LICENSING SERVICES | 1000284 | BULK FILER 8 BAY | FILING OF ALL DOCUMENTS GENERATED IN LICENSE DEPARTMENT IN THE NEW BUILDING | INST | CRR (REV) | - | 50,000 | - | - | 100,000 |
| MP040313 | LICENSING | FURNITURE & OFFICE EQUIPMENT | TP | LT | SD7 | 300 | SENIOR MANAGER LICENSING SERVICES | 1000286 | NEW FURNITURE | ENSURE ENOUGH FURNITURE FOR PERSONNEL | ALL | CRR (REV) | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| MP040313 | LICENSING | PLANT & EQUIPMENT | TP | LT | SD7 | 300 | SENIOR MANAGER LICENSING SERVICES | 1000053 | AIRCONDITIONERS NEW BUILDING HENDRINA | FOR A HEALTHY ENVIRONMENT | ALL | CRR | 30,000 | - | - | 30,000 | - |
| MP040313 | LICENSING | PLANT & EQUIPMENT | TP | LT | SD7 | 300 | SENIOR MANAGER LICENSING SERVICES | 0008129 | AIRCONDITIONERS TESTING CENTRE | TO MAINTAIN AND UPGRADE THE EXISTING FACILITIES AND EQUIPMENT | 14 | CRR | - | - | 30,000 | - | - |
| MP040313 | LICENSING | PLANT & EQUIPMENT | TP | LT | SD7 | 300 | SENIOR MANAGER LICENSING SERVICES | 0008118 | MOTORCYCLE LICENSE TESTING EQUIPMENT | TESTING OF MOTORCYCLE DRIVING LICENSES | INST | CRR | - | - | - | 300,000 | - |
| MP040313 | LICENSING | PLANT & EQUIPMENT | TP | LT | SD7 | 300 | SENIOR MANAGER LICENSING SERVICES | 0008119 | WHEEL ALIGNMENT TESTING EQUIPMENT | TESTING EQUIPMENT FOR VEHICLES | INST | CRR | - | - | 350,000 | - | - |
| MP040313 | LICENSING | VEHICLES | TP | LT | SD7 | 300 | SENIOR MANAGER LICENSING SERVICES | 0000025 | REPLACE VEHICLE (2003) | REPLACEMENT OF VEHICLE IN TERMS OF COUNCIL POLICY | 0 | CRR | - | - | 270,000 | - | - |
| | | | | | | | | | TOTAL | | | | 50,000 | 190,000 | 670,000 | 600,000 | 370,000 |

Internal Department: Roads & Storm Water

| | | |
|--|---|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The function includes the construction of new and maintenance of existing roads and storm water systems within the municipality's area of jurisdiction.</p> <p>The development and implementation of maintenance management systems consist of the following:</p> <ul style="list-style-type: none"> • Pavement monitoring programme for surfaced roads. • Storm water management system. • Resealing programme. • Paving of sidewalks and installation of kerbs. • Plan and design of new roads and systems for new developments and maintenance of existing infrastructure. • Project management on the construction of new roads and storm water systems. | |
| Senior management structure | The Roads & Storm Water Section resides in the Civil Engineering Department, which is headed by the Senior Manager Civil Engineering Services, which forms part of the Directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba. | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY | | |
| Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure provision of new roads and storm water infrastructure while upgrading existing infrastructure. | By upgrading storm water systems. | Maintain / upgrade existing infrastructure |
| | By providing new storm water infrastructure where required. | Install storm water systems infrastructure |
| To ensure provision of new roads and storm water infrastructure while upgrading existing infrastructure | By upgrading of the existing road surfaces. | Maintain / upgrade existing infrastructure |
| | By rehabilitation of roads | |
| | By improving institutional efficiency and capacity building | Furniture and Office Equipment |
| | Purchase or replace vehicles in terms of Council policy | Vehicle |
| | By upgrading the existing sidewalk surfaces. | Install Stormwater systems |
| | By constructing new roads where required | Construction of new roads |
| To ensure provision of new roads and storm water infrastructure while upgrading existing infrastructure | By providing paved-sidewalks where there is a high volume of pedestrians. | Provision of Paved Sidewalks |
| | By upgrading existing bridges. | Upgrading of Bridges |
| Changes to service levels | Construction of bridges | Construction of bridges |
| | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by | |

| | |
|--------------------------|--|
| | type is attached in the schedules which follow. |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <ul style="list-style-type: none"> R25,89-million for construction of new roads R14,59-million for installation of storm water systems R20,60-million for the maintenance / upgrading of existing infrastructure R 0,07-million for plant and equipment R2,64-million for provision of paved sidewalks R0,80-million for upgrading of bridges <p>The capital programme of the Roads & Storm Water Department amounts to R64,59-million and represents 30,98% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Road Transport / Roads | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 2 121 | 5 000 | 2 500 | 3 000 | 3 500 | 4 000 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 32 094 813 | 15 223 000 | 20 233 995 | 20 933 480 | 29 918 000 | 44 195 450 |
| OTHER REVENUE | 17 906 | 35 000 | 15 000 | 20 000 | 25 000 | 30 000 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 32 114 839 | 15 263 000 | 20 251 495 | 20 956 480 | 29 946 500 | 44 229 450 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 32 114 839 | 15 263 000 | 20 251 495 | 20 956 480 | 29 946 500 | 44 229 450 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 32 114 839 | 15 263 000 | 20 251 495 | 20 956 480 | 29 946 500 | 44 229 450 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (7 183 585) | (9 066 189) | (9 218 633) | (10 675 936) | (11 468 413) | (12 429 086) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 120 000 | 126 210 | 126 210 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (64 025 597) | (59 882 454) | (63 169 563) | (56 339 263) | (54 778 071) | (57 963 293) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (2 712 225) | (2 930 000) | (2 914 933) | (2 929 800) | (3 076 500) | (3 230 500) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (5 600 157) | (6 106 364) | (6 106 364) | (7 413 972) | (9 306 182) | (11 649 813) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (2 580 603) | (3 353 733) | (2 832 014) | (2 927 641) | (3 090 626) | (3 250 414) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (81 982 167) | (81 212 530) | (84 115 297) | (80 286 612) | (81 719 792) | (88 523 106) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (2 730 534) | (3 319 930) | (3 294 315) | (3 430 231) | (3 691 775) | (4 364 962) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (2 730 534) | (3 319 930) | (3 294 315) | (3 430 231) | (3 691 775) | (4 364 962) |
| TOTAL OPERATING EXPENDITURE | (84 712 701) | (84 532 460) | (87 409 612) | (83 716 843) | (85 411 567) | (92 888 068) |
| OPERATING SURPLUS / (DEFICIT) | (52 597 862) | (69 269 460) | (67 158 117) | (62 760 363) | (55 465 067) | (48 658 618) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (52 597 862) | (69 269 460) | (67 158 117) | (62 760 363) | (55 465 067) | (48 658 618) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (52 597 862) | (69 269 460) | (67 158 117) | (62 760 363) | (55 465 067) | (48 658 618) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (146 500) | (270 000) | (270 000) | (4 471 468) | (9 908 935) | (14 973 403) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRICIATION RESERVE EX AFR | 0 | 49 353 609 | 50 758 510 | 44 248 194 | 43 849 051 | 47 003 237 |
| DEPRICIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRICIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 2 153 094 | 4 038 491 | 4 204 419 | 4 322 935 | 4 191 718 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (84 859 201) | (33 295 757) | (32 882 611) | (39 735 698) | (47 148 516) | (56 666 516) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (52 744 362) | (18 032 757) | (12 631 116) | (18 779 218) | (17 202 016) | (12 437 066) |
| LESS CAPITAL GRANTS RECOGNISED | (32 094 813) | (15 223 000) | (20 233 995) | (20 933 480) | (29 918 000) | (44 195 450) |
| NET OPERATING SURPLUS / (DEFICIT) | (84 839 174) | (33 255 757) | (32 865 111) | (39 712 698) | (47 120 016) | (56 632 516) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|--------------------|----------------------------|----------|---------|----------|-------------|---|---------|---|--|-------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000092 | BORROWPIT IDENTIFICATION & REGISTRATION | IDENTIFY AND REGISTER 1 NEW BORROWPIT MIDDELBURG/MHLUZI | 18;19 | CRR | 350,000 | - | - | - | - |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200116 | NEW ROADS & STORMWATER LOW INCOME AREAS | CONSTRUCTION OF ROADS & STORMWATER IN KWAZA X7; X5;X4; MHLUZI X2 - MPISI; LERATONG AND THABANE STR | 1 & 2 | MIG | 6,450,000 | - | - | - | - |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 543 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000256 | NEW ROADS (LOW INCOME AREAS) | CONSTRUCT NEW ROADS IN LOW INCOME AREAS APPROX 2.5KM | INST | MIG | 6,000,000 | 12,000,000 | 14,000,000 | 11,200,000 | 12,500,000 |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000110 | NEW ROADS AERORAND SOUTH (618 STANDS) | CONSTRUCT NEW ROADS IN AERORAND NEW RESIDENTIAL AREA APPROX 400M | 15 | CRR (SERVIC E) | - | 750,000 | 1,500,000 | 2,000,000 | 2,500,000 |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 543 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0000218 | NEW ROADS-KRANSPOORT | CONSTRUCT SECOND PHASE OF NEW ROADS IN KRANSPOORT RYLAAN | 23 | EFF | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200056 | ROAD NEW INDUSTRIAL PARK JEPPE STREET | CONSTRUCTION NEW 2.3 KM ROAD JEPPE STREET | MP313 | CRR (SERVIC E) | - | 500,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 543 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100098 | ROAD NEW PRESIDENTSRUS | ROAD NEW PRESIDENTSRUS PRESIDENT KRUGER LAAN | 23 | EFF | 900,000 | 900,000 | 900,000 | 900,000 | 900,000 |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100150 | ROADS & SW NEWTOWN | CONSTRUCTION OF LINK ROADS AND SW | 1 | EFF | - | - | - | 1,800,000 | 1,800,000 |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008147 | ROADS GENERAL - TAXI LAYBYES | CONSTRUCTION OF THREE TAXI LAYBYE CHOCOLATE & TSWELOPELE TSWELOPELE & NOORDKANT TSWELOPELE/DR BEYERS; EASTDENE; HLALMNANDI | 10 | CRR | 190,000 | 190,000 | 200,000 | 200,000 | 210,000 |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008042 | ROADS NEW - AERORAND WES | CONSTRUCTION OF 2.5 KM NEW ROADS FOR RESIDENTIAL ERVEN IN AERORAND | 13 | CRR (SERVIC E) | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008219 | ROADS NEW - HENDRINA | BRINK; FONTEIN; DE CLERQ | 18 | EFF | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,500,000 |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008181 | ROADS NEW - INDUSTRIAL AREA X11 | CONSTRUCTION OF AMPERE STREET | 13 | CRR (SERVIC E) | 3,000,000 | 2,000,000 | 2,000,000 | - | - |
| MP040318 | ROADS & STORMWATER | CONSTRUCTION OF NEW ROADS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008041 | ROADS NEW - X18 - HOPE CITY | CONSTRUCTION OF 1.3 KM NEW ROADS MIDDELBURG EXT 18RUBY STREET | 15 | CRR (SERVIC E) | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | - |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 543 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100100 | STORMWATER PRESIDENTSRUS | STORMWATER PRESIDENTSRUS PRESIDENT KRUGERLAAN | 23 | CRR | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008180 | STORMWATER - AERORAND WES | CONSTRUCTION OF APPROX 2.3KM OF STORMWATER NETWORK IN AERORAND | MIDDEL BURG | CRR (SERVIC E) | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|--------------------|--|----------|---------|----------|-------------|---|---------|---|--|-------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008036 | STORMWATER - C NTULI | UPGRADE NETWORK: RIVIER FROM COWEN NTULI - JOUBERTAPPROX 600M MEYER STREET/PARK | 14 | EFF | 800,000 | 800,000 | 800,000 | 800,000 | 500,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 543 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008140 | STORMWATER - VILLAGES | UPGRADE SW PULLENSHOPE KAMASSI / OAK APPROX 1.2 KM | VILLAGE | EFF | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000109 | STORMWATER AERORAND SOUTH(618 STANDS) | STORMWATER SYSTEM AERORAND SOUTH | 15 | CRR (SERVIC E) | - | 750,000 | 1,250,000 | 1,500,000 | 2,000,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000113 | STORMWATER DENNISIG NORTH (1000 STANDS) | STORMWATER SYSTEM DENNESIG NORTH | 23 | CRR (SERVIC E) | - | - | - | - | 300,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008038 | STORMWATER EXT 11 | CONSTRUCT SW NETWORK FOR APPROX 1.1 KM IN EXT 11 | 15 | CRR (SERVIC E) | 1,000,000 | 1,500,000 | 1,500,000 | - | - |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000150 | STORMWATER HENDRINA | BEUKES: ELOF TO FONTEIN APPROX 1.4KM | 18 | EFF | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,200,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200054 | STORMWATER INDUSTRIAL PARK JEPPE STREET | STORMWATER SYSTEM JEPPE STREET | MP313 | CRR (SERVIC E) | - | 500,000 | 1,000,000 | - | - |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000107 | STORMWATER KRANSPOORT | CONSTRUCTION OF SW NETWORK IN KRANSPOORT FOR APPRO. | 23 | CRR | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100211 | STORMWATER LOW INCOME AREAS | STORMWATER LOW INCOME AREAS | INST | MIG | 3,389,980 | 5,298,000 | 5,595,450 | 7,000,000 | 7,500,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000076 | STORMWATER MIDDELBURG | EXT11; STAND 1093 MHLUZI; KERK STR CHROMEVILLE NASARET: PHILANDER-DROSDY; | MIDDLE BURG | EFF | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0007307 | STORMWATER PLAN HENDRINA /KWAZA | INSTALLATION OF STORMWATER NETWORK | 0 | CRR | 450,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000106 | STORMWATER RAILWAY LINE | DESIGN AND CONSTRUCT STORMWATER | 13;14 | EFF | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 543 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100089 | SUBSURFACE DRAINAGE VILLAGES | SUBSURFACE KOMATI: HERON/KIEWIET KOORNFONTEIN: ENTRANCE ROAD | VILLAGE | CRR | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008143 | SUBSURFACE DRAINS MHLUZI / MIDDELBURG | SUB SURFACE DRAINAGE EXT8 STAND 11030-11022 EXT 5 STAND 8043 | Mid/Mhl | CRR | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| MP040318 | ROADS & STORMWATER | INSTALL STORMWATER SYSTEMS | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0007328 | SURBSURFACE DRAINS HENDRINA KWAZA | HENDRINA: BRINK; DE CLERQ STREETS KWAZA EXT 2: KGWALE; STANDS 2010;2064 KWAZA EXT 5: STANDS 3718; 3685 | 18;19 | CRR | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000097 | EDGE BEAMS - PRIMARY/SECONDARY ROUTES | 3.5 KM NEWLY CONSTRUCTED EDGE BEAMS MIDDELBURG/MHL. | 13;15;17 | CRR | 250,000 | 250,000 | 250,000 | 300,000 | 300,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|--------------------|--|----------|---------|----------|-------------|---|---------|--|--|-------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 543 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008040 | GRAVEL ROADS - RURAL AREA | REGRAVELLING AND GRADING OR ROADS IN RURAL AREAS | RURAL | CRR | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000119 | REBUILD ROADS MIDDELBURG | REBUILD ROADS AS SPECIFIED AS PER PMS | MIDDELBURG | EFF | 4,000,000 | 4,000,000 | 4,000,000 | 5,000,000 | 5,000,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900116 | REPLACEMENT OF KERBING INTERSECTION & CBD | NEW KERBS 45 M MINSTALLED IN MBURG CBD WES/BHIMY DAMANE | 15 | CRR | 50,000 | 50,000 | 50,000 | 50,000 | 100,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008141 | ROADS GENERAL - REGRAVELING OF ROADSHOULDERS | REGRAVELLING ROADSHOULDERS MIDDELBURG/MHLUZI | 13 | CRR | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008148 | ROADS GENERAL - REHABILITATION OF BORROWPITS | REHABILITATE BORROWPIT AT MP 313 HENDRINA (CRN SNYMAN/SLUITER) KWAZA: ENTRANCE; CEMETERY | 18;19 | CRR | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008035 | ROADS GENERAL - UPGRADE ROADBARRIERS | REPLACE AND / OR INSTALL 75MNEW GUARDRAILS MIDDELBURG/MHLUZI | MID/MHL | CRR | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0000153 | ROADS REBUILD - O.R. TAMBO STREET | UPGRADED INFRASTRUCTURE O.R. TAMBO STREET | 14 | EFF | 5,000,000 | 5,000,000 | 5,000,000 | 3,000,000 | - |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900213 | ROADS RESEAL - HENDRINA/KWAZA | RESEALED ROADS AS PER PMS IN HENDRINA / KWAZA | 18;19 | EFF | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900212 | ROADS RESEAL - MIDDELBURG/MHLUZI | RESEALED ROADS AS PER PMS IN MIDDELBURG / MHLUZI | MID/MHL | EFF | 6,500,000 | 6,500,000 | 6,500,000 | 7,500,000 | 7,500,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 543 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900214 | ROADS RESEAL - RURAL AND ESKOM TOWNS | RESEALED ROADS AS PER PMS IN ESKOM TOWNS / RURAL | 11;20;22;24 | EFF | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| MP040318 | ROADS & STORMWATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000105 | UPGRADE INTERSECTIONS | UPGRADED INTERSECTION WITH SLIPWAYS FONTEIN/TSWELOPELE | 15 | EFF | 1,500,000 | - | - | 1,500,000 | 1,500,000 |
| MP040318 | ROADS & STORMWATER | PLANT & EQUIPMENT | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100128 | CONCRETE MIXER | EQUIPMENT: CONCRETE MIXER | INST | CRR (REV) | - | - | 30,000 | - | - |
| MP040318 | ROADS & STORMWATER | PLANT & EQUIPMENT | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000291 | CONCRETE MIXER 260L | PURCHASE 1 CONCRETE MIXER (260 L) FOR MIDDELBURG/MHLUZI | INST | CRR (REV) | 22,000 | - | 25,000 | - | 25,000 |
| MP040318 | ROADS & STORMWATER | PLANT & EQUIPMENT | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000103 | NEW EQUIPMENT ROADS | CBR/UCS PRESS | INST | CRR (REV) | - | 50,000 | 50,000 | 50,000 | 50,000 |
| MP040318 | ROADS & STORMWATER | PLANT & EQUIPMENT | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000292 | RAMMER COMPACTOR | PURCHASE 1 RAMMER COMPACTOR FOR MIDDELBURG/MHLUZI | INST | CRR (REV) | - | 20,000 | - | 24,000 | - |
| MP040318 | ROADS & STORMWATER | PLANT & EQUIPMENT | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900251 | REPLACE EQUIPMENT | PEDESTRIAN ROLLER | | CRR (REV) | - | - | 120,000 | - | - |
| MP040318 | ROADS & STORMWATER | PLANT & EQUIPMENT | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000293 | REVERSABLE COMPACTOR | PURCHASE 1 REVERSABLE COMPACTOR FOR MIDDELBURG/MHLUZI | INST | CRR (REV) | 50,000 | - | 50,000 | - | 50,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|--------------------|------------------------------|----------|---------|----------|-------------|---|---------|--|---|-------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040318 | ROADS & STORMWATER | PLANT & EQUIPMENT | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000294 | STHILL TS800 ASPHALT CUTTER | PURCHASE 1 ASPHALT CUTTER FOR MIDDELBURG/MHLUZI | INST | CRR (REV) | - | 40,000 | - | 45,000 | - |
| MP040318 | ROADS & STORMWATER | PROVISION OF PAVED SIDEWALKS | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0000205 | PAVING & KERBS - HENDRINA/KWAZA | NEW KERBS/PAVING IN HENDRINA/KWAZA HENDRINA: JOUBERT STREET KWAZA: MNGOMENZULU ; NKOSI STREET | HEN/KWAZA | CRR | 160,000 | 160,000 | 160,000 | 160,000 | 160,000 |
| MP040318 | ROADS & STORMWATER | PROVISION OF PAVED SIDEWALKS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008145 | PAVING & KERBS - MIDDELBURG/MHLUZI | NEW PAVING SIDEWALK ALEXANDRIA STREET FROM OUTENIEKWA TO EXT 24 KOETS STREET FROM BONCKER - MEYER | MID/MHL | CRR | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| MP040318 | ROADS & STORMWATER | PROVISION OF PAVED SIDEWALKS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008037 | PAVING & KERBS - UPGRADING PARKING AREAS | FORTEIN STREET HTS; JAPIE GREYLING DENNESIG IRAQ TAXI RANK | MIDDELBURG | CRR | 200,000 | 250,000 | 250,000 | 300,000 | 300,000 |
| MP040318 | ROADS & STORMWATER | PROVISION OF PAVED SIDEWALKS | TP | RD | SD7 | 543 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008144 | PAVING & KERBS - VILLAGES & RURAL | PULLENSHOPE - OAK ARNOT ELEVENTH AVE; KOMATI FULLMAR | 11;20;22;24 | CRR | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 |
| MP040318 | ROADS & STORMWATER | PROVISION OF PAVED SIDEWALKS | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100212 | PAVING & KERBS LOW INCOME AREAS EPWP | PAVING & KERBS LOW INCOME AREAS EPWP | INST | EPWP | 1,888,000 | - | - | - | - |
| MP040318 | ROADS & STORMWATER | TARRING OF GRAVEL ROADS | TP | RD | SD7 | 542 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008278 | TARRING OF STREETS KWAZAMMOKUHLE | KWAZA STAND 609; MABHIBHILA STR; EXT 4 KWAZA EXT 5;2 KWAZA EXT 8 | 19/20 | MIG | - | - | - | 5,000,000 | 6,000,000 |
| MP040318 | ROADS & STORMWATER | UPGRADING OF BRIDGES | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008039 | BRIDGES - UPGRADING (BMS) | BRIDGES UPGRADING (EXISTING)AS PER BMS WIDENING OF KOETS/BLACKMORE - PEDESTRIANS | MID/MHL | EFF | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| MP040318 | ROADS & STORMWATER | UPGRADING OF BRIDGES | TP | RD | SD7 | 540 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000311 | PEDESTRIAN BRIDGE BHIMY DAMANE STREET | WIDENING BRIDGE BHIMY DAMANE STREET | 0 | CRR | - | - | - | - | - |
| TOTAL | | | | | | | | | | | | | 64,594,980 | 64,603,000 | 70,325,450 | 73,424,000 | 71,990,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Road Transport/Other | Actual 2009/10 R | Original Budget 2010/11 R | Adjusted Budget 2010/11 R | Budget 2011/12 R | Forecast 2012/13 R | Forecast 2013/14 R |
|---|------------------------|---------------------------------|---------------------------------|------------------------|--------------------------|--------------------------|
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 36 606 | 38 436 | 36 600 | 36 600 | 36 600 | 36 600 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 3 800 000 | 3 800 000 | 0 | 0 | 0 |
| OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 36 606 | 3 838 436 | 3 836 600 | 36 600 | 36 600 | 36 600 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 36 606 | 3 838 436 | 3 836 600 | 36 600 | 36 600 | 36 600 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 36 606 | 3 838 436 | 3 836 600 | 36 600 | 36 600 | 36 600 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (935 419) | (1 074 946) | (1 071 589) | (1 158 184) | (1 233 683) | (1 296 067) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (262 544) | (241 416) | (262 544) | (389 187) | (389 024) | (388 143) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (121 423) | (110 000) | (133 214) | (125 000) | (131 000) | (150 000) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (19 313) | (16 976) | (16 976) | (14 389) | (11 483) | (11 483) |
| BULK PURCHASES | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (110 911) | (104 153) | (115 706) | (126 452) | (133 808) | (140 025) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (1 449 610) | (1 547 491) | (1 600 029) | (1 813 212) | (1 898 998) | (1 985 718) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (92 317) | (103 678) | (106 551) | (116 933) | (126 071) | (135 926) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (92 317) | (103 678) | (106 551) | (116 933) | (126 071) | (135 926) |
| TOTAL OPERATING EXPENDITURE | (1 541 927) | (1 651 169) | (1 706 580) | (1 930 145) | (2 025 069) | (2 121 644) |
| OPERATING SURPLUS / (DEFICIT) | (1 505 321) | 2 187 267 | 2 130 020 | (1 893 545) | (1 988 469) | (2 085 044) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (1 505 321) | 2 187 267 | 2 130 020 | (1 893 545) | (1 988 469) | (2 085 044) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (1 505 321) | 2 187 267 | 2 130 020 | (1 893 545) | (1 988 469) | (2 085 044) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | 0 | 0 | 0 | (26 252) | (52 504) | (78 756) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 214 774 | 235 902 | 233 291 | 230 223 | 229 342 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 0 | 0 | 126 667 | 126 667 | 126 667 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (1 541 927) | (1 436 395) | (1 470 678) | (1 596 439) | (1 720 683) | (1 844 391) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (1 505 321) | 2 402 041 | 2 365 922 | (1 559 839) | (1 684 083) | (1 807 791) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | (3 800 000) | (3 800 000) | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (1 505 321) | (1 397 959) | (1 434 078) | (1 559 839) | (1 684 083) | (1 807 791) |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Water / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 43 173 604 | 51 398 956 | 50 789 551 | 59 736 880 | 68 153 118 | 76 769 675 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 171 825 | 162 120 | 133 320 | 140 100 | 141 505 | 142 921 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 997 641 | 2 976 500 | 3 200 000 | 3 537 000 | 3 732 600 | 3 943 750 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 716 892 | 8 000 000 | 8 000 000 | 12 370 000 | 3 300 000 | 3 800 000 |
| OTHER REVENUE | 2 217 322 | 1 688 824 | 1 939 324 | 1 921 824 | 1 964 324 | 2 006 839 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 47 277 284 | 64 226 400 | 64 062 195 | 77 705 804 | 77 291 547 | 86 663 185 |
| LESS REVENUE FOREGONE | (7 991 236) | (8 094 620) | (8 422 615) | (10 280 678) | (11 719 971) | (13 184 968) |
| TOTAL DIRECT OPERATING REVENUE | 39 286 048 | 56 131 780 | 55 639 580 | 67 425 126 | 65 571 576 | 73 478 217 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 440 157 | 488 576 | 605 655 | 615 671 | 677 237 | 738 187 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 440 157 | 488 576 | 605 655 | 615 671 | 677 237 | 738 187 |
| TOTAL OPERATING REVENUE GENERATED | 39 726 205 | 56 620 356 | 56 245 235 | 68 040 797 | 66 248 813 | 74 216 404 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (8 104 677) | (8 838 965) | (9 521 027) | (10 711 026) | (11 533 836) | (12 543 520) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 145 500 | 145 500 | 145 500 | 75 000 | 75 000 | 75 000 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | (388 330) | (407 745) | (407 746) | (495 000) | (599 822) | (727 503) |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (19 723 985) | (19 924 968) | (18 320 819) | (19 765 457) | (19 605 332) | (19 761 063) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (2 434 748) | (2 656 360) | (3 152 838) | (3 278 500) | (3 438 150) | (3 746 400) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (799 461) | (1 272 032) | (1 272 032) | (1 577 674) | (1 641 997) | (1 699 886) |
| BULK PURCHASES | (2 637 561) | (9 538 000) | (4 848 000) | (9 426 600) | (10 634 986) | (11 203 234) |
| CONTRACTED SERVICES | (703 465) | (852 000) | (1 076 944) | (1 200 270) | (1 263 065) | (1 324 120) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | (1 192 500) | (1 230 000) | (3 537 000) | (3 732 600) | (3 943 750) |
| GENERAL EXPENSES - OTHER | (5 725 979) | (6 269 196) | (6 789 336) | (5 582 958) | (5 885 548) | (6 195 550) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (40 372 706) | (50 806 266) | (46 473 242) | (55 499 485) | (58 260 336) | (61 070 026) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (9 476 384) | (10 802 820) | (11 090 478) | (12 248 125) | (14 199 255) | (16 912 050) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (9 476 384) | (10 802 820) | (11 090 478) | (12 248 125) | (14 199 255) | (16 912 050) |
| TOTAL OPERATING EXPENDITURE | (49 849 090) | (61 609 086) | (57 563 720) | (67 747 610) | (72 459 591) | (77 982 076) |
| OPERATING SURPLUS / (DEFICIT) | (10 122 885) | (4 988 730) | (1 318 485) | 293 187 | (6 210 778) | (3 765 672) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (10 122 885) | (4 988 730) | (1 318 485) | 293 187 | (6 210 778) | (3 765 672) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (10 122 885) | (4 988 730) | (1 318 485) | 293 187 | (6 210 778) | (3 765 672) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (1 315 835) | (1 025 000) | (1 240 000) | (2 746 592) | (4 794 682) | (6 287 787) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 18 559 510 | 16 990 093 | 17 543 710 | 17 395 808 | 17 254 790 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 98 811 | 62 601 | 862 601 | 1 020 834 | 1 185 834 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (51 164 925) | (43 975 765) | (41 751 026) | (52 087 891) | (58 837 631) | (65 829 239) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (11 438 720) | 12 644 591 | 14 494 209 | 15 952 906 | 7 411 182 | 8 387 165 |
| LESS CAPITAL GRANTS RECOGNISED | (716 892) | (8 000 000) | (8 000 000) | (12 370 000) | (3 300 000) | (3 800 000) |
| NET OPERATING SURPLUS / (DEFICIT) | (12 155 612) | 4 644 591 | 6 494 209 | 3 582 906 | 4 111 182 | 4 587 165 |

Internal Department: Water Services

| | |
|------------------------------------|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html |
| Description of services | <p>General water supply to Middelburg is from Rondebosch (Middelburg-, Pienaar- and Kruger Dams. Hendrina and all the former mining and Eskom villages obtain water from the Eskom network. The existing water supply infrastructure comprises of pipelines, reservoirs and treatment works. Doornkop obtains water from boreholes.</p> <p>The water supply, purification, storage and distribution function of the municipality is administered as follows and include:</p> <ul style="list-style-type: none"> ▪ The maintenance of existing water networks and infrastructure. ▪ Provision of infrastructure for new developments. ▪ Take responsibility for the acquisition of bulk water, abstraction, purification and distribution of water. ▪ Operation and maintenance of water treatment plants. ▪ Ensure sustainable, affordable, effective and efficient access to water for all the residents. ▪ Provision of new metered water connections. ▪ Implementation and management of water meter replacement programme to reduce water losses. |
| Senior management structure | The Water Section resides in the Civil Engineering Department, which is headed by the Senior Manager Civil Engineering Services, which forms part of the directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba. |

ALIGNMENT WITH IDP

STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY

Strategic Objective: To ensure compliance to blue and green drop requirements in a sustainable way by maintaining a high quality service throughout the MP313 area.

| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
|--|--|--|
| To ensure provision of new water infrastructure while upgrading existing infrastructure. | By investigating all possible alternative sources to augment the current water supply. | Secure sustainable water supply |
| | By improving institutional efficiency and capacity building | Plant & equipment |
| | By upgrading existing water infrastructure. | Maintain / upgrade existing infrastructure |
| | By providing water to new developments. | Infrastructure for new developments |
| | By managing water infrastructure assets | Implement Water Management and asset management program |
| | By providing water in remote areas. | Infrastructure for new developments Water in remote areas |
| | Purchase or replace vehicles in terms of Council policy. | Vehicles |
| Commencement of legal actions against farm owners refusing access to their properties for water delivery to farm dwellers. | | |

| | | |
|---|---|--|
| | Comply with legislation and the requirement for Blue Drop Accreditation of municipalities. | Water quality / monitoring (Blue Drop) |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <ul style="list-style-type: none"> R 0,10-million to enhance security R3,16-million for infrastructure for new developments R 2,38-million for maintain/upgrade existing infrastructure R 0,53-million for plant & equipment R 0,13-million for water quality/monitoring (Blue drop) R 0,20-million for water for rural areas <p>The capital programme of the Water Department amount to R6,50-million and represents 3,12% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Water / Water Distribution | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 43 173 604 | 51 398 956 | 50 789 551 | 59 736 880 | 68 153 118 | 76 769 675 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 171 825 | 162 120 | 133 320 | 140 100 | 141 505 | 142 921 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 997 641 | 2 976 500 | 3 200 000 | 3 537 000 | 3 732 600 | 3 943 750 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 716 892 | 0 | 0 | 12 370 000 | 3 300 000 | 3 800 000 |
| OTHER REVENUE | 2 089 416 | 1 688 824 | 1 939 324 | 1 921 824 | 1 964 324 | 2 006 839 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 47 149 378 | 56 226 400 | 56 062 195 | 77 705 804 | 77 291 547 | 86 663 185 |
| LESS REVENUE FOREGONE | (7 991 236) | (8 094 620) | (8 422 615) | (10 280 678) | (11 719 971) | (13 184 968) |
| TOTAL DIRECT OPERATING REVENUE | 39 158 142 | 48 131 780 | 47 639 580 | 67 425 126 | 65 571 576 | 73 478 217 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 440 157 | 488 576 | 605 655 | 615 671 | 677 237 | 738 187 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 440 157 | 488 576 | 605 655 | 615 671 | 677 237 | 738 187 |
| TOTAL OPERATING REVENUE GENERATED | 39 598 299 | 48 620 356 | 48 245 235 | 68 040 797 | 66 248 813 | 74 216 404 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (4 218 541) | (4 507 984) | (4 858 499) | (5 497 369) | (5 939 102) | (6 428 334) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 145 500 | 145 500 | 145 500 | 75 000 | 75 000 | 75 000 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | (388 330) | (407 745) | (407 746) | (495 000) | (599 822) | (727 503) |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (9 518 388) | (9 828 756) | (8 900 461) | (8 851 998) | (9 057 512) | (9 594 153) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (1 025 759) | (1 170 030) | (1 493 183) | (1 538 500) | (1 633 700) | (1 721 650) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (749 651) | (883 396) | (883 396) | (868 854) | (961 008) | (1 044 276) |
| BULK PURCHASES | (2 210 658) | (9 325 000) | (4 650 000) | (9 193 000) | (10 386 236) | (10 942 134) |
| CONTRACTED SERVICES | (564 356) | (545 000) | (832 000) | (853 000) | (896 000) | (942 100) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | (1 192 500) | (1 230 000) | (3 537 000) | (3 732 600) | (3 943 750) |
| GENERAL EXPENSES - OTHER | (3 385 535) | (3 593 196) | (3 787 903) | (2 561 326) | (2 701 757) | (2 844 942) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (21 915 717) | (31 308 107) | (26 897 688) | (33 321 047) | (35 832 737) | (38 113 842) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (3 941 699) | (4 060 237) | (4 034 126) | (3 927 768) | (4 230 749) | (4 798 373) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (3 941 699) | (4 060 237) | (4 034 126) | (3 927 768) | (4 230 749) | (4 798 373) |
| TOTAL OPERATING EXPENDITURE | (25 857 416) | (35 368 344) | (30 931 814) | (37 248 815) | (40 063 486) | (42 912 215) |
| OPERATING SURPLUS / (DEFICIT) | 13 740 882 | 13 252 012 | 17 313 421 | 30 791 982 | 26 185 327 | 31 304 189 |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | 13 740 882 | 13 252 012 | 17 313 421 | 30 791 982 | 26 185 327 | 31 304 189 |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | 13 740 882 | 13 252 012 | 17 313 421 | 30 791 982 | 26 185 327 | 31 304 189 |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (1 242 835) | (940 500) | (1 155 500) | (1 917 920) | (2 872 340) | (3 431 773) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 8 775 651 | 7 886 000 | 7 829 947 | 7 969 095 | 8 206 220 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 97 295 | 61 043 | 61 043 | 219 624 | 384 624 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (27 100 252) | (27 435 898) | (24 140 271) | (31 275 745) | (34 747 107) | (37 753 144) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | 12 498 047 | 21 184 458 | 24 104 964 | 36 765 052 | 31 501 706 | 36 463 260 |
| LESS CAPITAL GRANTS RECOGNISED | (716 892) | 0 | 0 | (12 370 000) | (3 300 000) | (3 800 000) |
| NET OPERATING SURPLUS / (DEFICIT) | 11 781 155 | 21 184 458 | 24 104 964 | 24 395 052 | 28 201 706 | 32 663 260 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------|--|----------|---------|----------|-------------|---|---------|---|---|-----------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040333 | WATER | INFRASTRUCTURE FOR NEW DEVELOPMENTS | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900155 | BULK WATER SUPPLY DENNESIG NORTH | BULK WATER LINE FROM KANONKOP RESERVOIR | 21 | CRR (SERVIC E) | - | - | - | - | 880,000 |
| MP040333 | WATER | INFRASTRUCTURE FOR NEW DEVELOPMENTS | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100217 | NEW NETWORK-INDUSTRIAL PARKS | NEW NETWORK-INDUSTRIAL PARKS | INST | CRR (SERVIC E) | - | 1,500,000 | 1,500,000 | - | - |
| MP040333 | WATER | INFRASTRUCTURE FOR NEW DEVELOPMENTS | TW | WD | SD8 | 565 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008201 | NEW WATER CONNECTIONS | PROVIDE WATER CONNECTIONS AND INSTALL WATER METERS FOR 200 NEW CONSUMERS IN MP 313 AREA | ALL | CRR (REV) | 900,000 | 915,000 | 925,000 | 800,000 | 800,000 |
| MP040333 | WATER | INFRASTRUCTURE FOR NEW DEVELOPMENTS | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900153 | NEW WATER NETWORK AERORAND SOUTH (618) ERVEN | SERVICING OF ERVEN WITH ERF CONNECTIONS | 17 | CRR (SERVIC E) | - | 2,500,000 | 2,000,000 | - | - |
| MP040333 | WATER | INFRASTRUCTURE FOR NEW DEVELOPMENTS | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900154 | NEW WATER NETWORK DENNESIG NORTH (1000) ERVEN | SERVICING OF ERVEN WITH ERF CONNECTIONS | 21 | CRR (SERVIC E) | - | - | - | - | 2,400,000 |
| MP040333 | WATER | INFRASTRUCTURE FOR NEW DEVELOPMENTS | TW | WD | SD8 | 566 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200087 | NEW WATER NETWORK FOR HENDRINA EXT3 | INSTALLING NEW WATER NETWORK FOR 74 RESIDENTIAL STANDS HENDRINA | MP313 | CRR (SERVIC E) | 200,000 | - | - | - | - |
| MP040333 | WATER | INFRASTRUCTURE FOR NEW DEVELOPMENTS | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200080 | UPGRADING OF ENGINEERING SERVICES OR TAMBO | UPGRADING OF WATER NETWORK IN OR TAMBO STR | MP313 | EFF | 110,000 | 210,000 | 170,000 | - | - |
| MP040333 | WATER | INFRASTRUCTURE FOR NEW DEVELOPMENTS | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200078 | WATER ROCKDALE PHASE | NEW WATER NETWORKS WITH ERF CONNECTIONS FOR 300 STANDS | MP313 | EFF | 1,950,000 | - | - | - | - |
| MP040333 | WATER | INFRASTRUCTURE FOR NEW DEVELOPMENTS | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0000082 | WATER ROCKDALE PHASE 2 (1000 STANDS) | INSTALL NEW NETWORKS WITH ERF CONNECTIONS FOR 1000 ERVEN IN ROCKDALE | 17 | MIG | - | 3,300,000 | 3,800,000 | 4,000,000 | 4,300,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000132 | REPLACE OLD WATER METERS | WATER REPLACEMENT PROGRAM REPLACE WATER METERS ABOVE CERAIN AGE REDUCE WATER LOSSES | ALL | CRR | 570,000 | 570,000 | 570,000 | 570,000 | 570,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WD | SD8 | 567 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000133 | REPLACE OLD WATER METERS | REPLACE ALL WATER METERS ABOVE CERTAIN AGE TO REDUCE WATER LOSSES | INST | CRR | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WD | SD8 | 566 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008163 | REPLACE OLD WATER METERS (INCL KWAZA X7) | REPLACE 190 WATER METERS TO REDUCE WATER LOSSES HENDRINA/KWAZA | 18 & 19 | CRR | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WD | SD8 | 566 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008062 | REPLACE OLD WATER PIPES HENDRINA/KWAZA | REPLACE 500M OLD WATER PIPES HENDRINA/KWAZA | 18 ; 19 | CRR | 120,000 | 120,000 | 120,000 | 12,000 | 120,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008057 | REPLACE OLD WATER PIPES MIDDELBURG/MHLUZI | SUSTAIN SERVICE DELIVERY REDUCE WATER LOSSES | MID/MH L | EFF | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WD | SD8 | 567 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000299 | REPLACE OLD WATER PIPES VILLAGES | UPGRADE INFRASTRUCTURE REPLACE ASSETS ACCORDING TO AMP | ESKOM VILLAG ES | CRR | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WD | SD8 | 562 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000086 | REPLACE PUMP | REPLACE 1 PUMP AT COLUMBUS PUMPSTATION WHICH HAS EXCEEDS ITS EUL | INST | CRR | - | 650,000 | - | 650,000 | - |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------|--|----------|---------|----------|-------------|---|---------|--|---|------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200082 | UPGRADING PUMP LINE BETWEEN VAALBANK WTW AND SKIET | ASSET MANAGEMENT REPLACE INFRASTRUCTURE | MP313 | EFF | - | - | - | 650,000 | 4,000,000 |
| MP040333 | WATER | PLANT & EQUIPMENT | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008055 | INSTALL BULK FLOW METERS | UPGRADE BULK FLOWMETERS IMPROVE FLOW MEASUREMENT | INST | CRR (REV) | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| MP040333 | WATER | PLANT & EQUIPMENT | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008056 | REPLACE FIRE HYDRANTS | TEST AND UPGRADE 300 FIRE HYDRANTS MP 313 | MID/MH L | CRR | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| MP040333 | WATER | PLANT & EQUIPMENT | TW | WD | SD8 | 566 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100207 | REPLACE PLANT & EQUIPMENT | REPLACE PLANT & EQUIPMENT | INST | CRR (REV) | 30,000 | 20,000 | 20,000 | 30,000 | 30,000 |
| MP040333 | WATER | PLANT & EQUIPMENT | TW | WD | SD8 | 560 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100216 | REPLACE PLANT & EQUIPMENT | REPLACE PLANT & EQUIPMENT | INST | CRR (REV) | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| MP040333 | WATER | WATER QUALITY/MONITORING (BLUE DROP) | TW | WD | SD8 | 567 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008059 | UPGRADING PRESIDENTSRUS WTP | REPLACE MEDIA IN 4 SAND FILTERS TO IMPROVE WATER QUALITY AT PRESIDENTSRUS | INST | CRR | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| MP040333 | WATER | WATER RURAL AREAS | TW | WD | SD8 | 567 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008256 | WATER SERVICES: RURAL AREA | ERECT 10 JOJO TANKS & DRILL & EQUIPT 2 BOREHOLES & 2 WIND PUMPS IN THE RURAL AREA | 11;21 & 23 | CRR | 200,000 | 150,000 | 150,000 | 200,000 | 200,000 |
| TOTAL | | | | | | | | | | | | | 5,370,000 | 11,225,000 | 10,545,000 | 8,202,000 | 14,590,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Water / Water Purification | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUMERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 0 | 8 000 000 | 8 000 000 | 0 | 0 | 0 |
| OTHER REVENUE | 127 906 | 0 | 0 | 0 | 0 | 0 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 127 906 | 8 000 000 | 8 000 000 | 0 | 0 | 0 |
| LESS REVENUE FOREGONE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 127 906 | 8 000 000 | 8 000 000 | 0 | 0 | 0 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 0 | 0 | 0 | 0 | 0 | 0 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 127 906 | 8 000 000 | 8 000 000 | 0 | 0 | 0 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (3 886 137) | (4 330 981) | (4 662 528) | (5 213 657) | (5 594 734) | (6 115 186) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | 0 | 0 | 0 | 0 | 0 | 0 |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (10 205 597) | (10 096 212) | (9 420 358) | (10 913 459) | (10 547 820) | (10 166 910) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (1 408 989) | (1 486 330) | (1 659 655) | (1 740 000) | (1 804 450) | (2 024 750) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (49 810) | (388 636) | (388 636) | (708 820) | (680 989) | (655 610) |
| BULK PURCHASES | (426 903) | (213 000) | (198 000) | (233 600) | (248 750) | (261 100) |
| CONTRACTED SERVICES | (139 110) | (307 000) | (244 944) | (347 270) | (367 065) | (382 020) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL EXPENSES - OTHER | (2 340 444) | (2 676 000) | (3 001 433) | (3 021 632) | (3 183 791) | (3 350 608) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (18 456 988) | (19 498 159) | (19 575 554) | (22 178 438) | (22 427 599) | (22 956 184) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (5 534 685) | (6 742 583) | (7 056 352) | (8 320 357) | (9 968 506) | (12 113 677) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (5 534 685) | (6 742 583) | (7 056 352) | (8 320 357) | (9 968 506) | (12 113 677) |
| TOTAL OPERATING EXPENDITURE | (23 991 674) | (26 240 742) | (26 631 906) | (30 498 795) | (32 396 105) | (35 069 861) |
| OPERATING SURPLUS / (DEFICIT) | (23 863 768) | (18 240 742) | (18 631 906) | (30 498 795) | (32 396 105) | (35 069 861) |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | (23 863 768) | (18 240 742) | (18 631 906) | (30 498 795) | (32 396 105) | (35 069 861) |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | (23 863 768) | (18 240 742) | (18 631 906) | (30 498 795) | (32 396 105) | (35 069 861) |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (73 000) | (84 500) | (84 500) | (828 672) | (1 922 342) | (2 856 014) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 9 783 859 | 9 104 093 | 9 713 763 | 9 426 713 | 9 048 570 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 1 516 | 1 558 | 801 558 | 801 210 | 801 210 |
| SELF INSURANCE RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (24 064 674) | (16 539 867) | (17 610 755) | (20 812 146) | (24 090 524) | (28 076 095) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | (23 936 768) | (8 539 867) | (9 610 755) | (20 812 146) | (24 090 524) | (28 076 095) |
| LESS CAPITAL GRANTS RECOGNISED | 0 | (8 000 000) | (8 000 000) | 0 | 0 | 0 |
| NET OPERATING SURPLUS / (DEFICIT) | (23 936 768) | (16 539 867) | (17 610 755) | (20 812 146) | (24 090 524) | (28 076 095) |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|----------|--|----------|---------|----------|-------------|---|---------|--|---|---------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040333 | WATER | ENHANCE SECURITY | TW | WP | SD8 | 561 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1000207 | REPLACEMENT OF FENCES AT THE RESERVOIRS | REPLACE 200M FENCING AT DIFFERENT RESERVOIR TERRAINS GRASPAN VliegVeld SKIETBAAN AND KANONKOP | ALL | CRR | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WP | SD8 | 561 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008058 | CONTROL VALVES | REPLACE MEDIA IN 2 SAND FILTERS TO IMPROVE WATER QUALITY AT KRUGER DAM | MID/MH L | CRR (REV) | - | 65,000 | 70,000 | - | 100,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WP | SD8 | 561 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008165 | DAM UPGRADING FOLLOWING DAM SAFETY INSPECTIONS | IMPROVEMENTS TO DAM SAFETY AS REQUIRED BY DWAF MIDDELBURG DAM | INST | CRR | - | - | 60,000 | - | - |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WP | SD8 | 563 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900060 | REPLACE NO.1 PUMP AT KRUGERDAM WATREWORKS | REPLACE 1 PUMP AT KRUGERDAM WATREWORKS WHICH HAS EXCEEDS ITS EUL | INSTIT | CRR | - | - | 170,000 | - | 170,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WP | SD8 | 561 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900059 | REPLACE NR.2 PUMP AT VAALBANK WATER WORKS | REPLACE 1 PUMP AT VAALBANK WATREWORKS WHICH HAS EXCEEDS ITS EUL | INSTITUTIONAL | CRR | - | - | 550,000 | - | 600,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WP | SD8 | 564 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0900062 | REPLACE PUMP AT MIDDELBURGDAM PUMPSTATION | ENSURE SUSTAINABLE RAW WATER SUPPLY | INST | CRR | - | - | 800,000 | - | - |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WP | SD8 | 561 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008255 | REPLACE VALVES IN BULK SUPPLY LINES | REPLACE 4 VALVES IN BULK SUPPLY LINES AT SKIETBAAN GRASPAN RIETFontein AND KANONKOP | MID/MH L | CRR | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WP | SD8 | 571 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008164 | TREATMENT PLANTS HENDRINA/KWAZA | REPLACE MECHANICAL & ELECTRICAL EQUIPMENT THAT EXCEEDS EUL AT HENDRINA WTP | 18;19 & 20 | CRR | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| MP040333 | WATER | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | TW | WP | SD8 | 561 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 0008061 | UPGRADE VAALBANK WTP EQUIPMENT | REPLACE MECHANICAL AND ELECTRICAL EQUIPMENT THAT HAVE EXCEEDS EUL AT VAALBANK | INST | CRR | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| MP040333 | WATER | PLANT & EQUIPMENT | TW | WP | SD8 | 561 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1200084 | REPLACE PLANT & EQUIPMENT | REFURBISH GENERATOR AT VAALBANK WTP | INST | CRR | 350,000 | - | - | - | - |
| MP040333 | WATER | WATER QUALITY/MONITORING (BLUE DROP) | TW | WP | SD8 | 563 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100155 | CONSTRUCTION OF SLUDGE DAMS | RECYCLING OF FILTER WASHWATER PREVENT POLLUTION OF THE DU TOIT SPRUIT REQUIREMENT NAS WATER ACT | INST | CRR | - | 2,000,000 | - | - | - |
| MP040333 | WATER | WATER QUALITY/MONITORING (BLUE DROP) | TW | WP | SD8 | 563 | SENIOR MANAGER CIVIL ENGINEERING SERVICES | 1100133 | UPGRADE MECHANICAL AND ELECTRICAL EQUIPMENT | REPLACE EQUIPMENT EXCEEDING EUL TO MEET BLUE DROP REQUIREMENTS | INST | CRR | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| TOTAL | | | | | | | | | | | | | 1,130,000 | 2,845,000 | 2,430,000 | 780,000 | 1,650,000 |

Operational Budget for the three financial years from 2011/12 until 2013/14

| Electricity / Total | Actual | Original Budget | Adjusted Budget | Budget | Forecast | Forecast |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | 2009/10 R | 2010/11 R | 2010/11 R | 2011/12 R | 2012/13 R | 2013/14 R |
| REVENUE BY SOURCE | | | | | | |
| PROPERTY RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| PENALTIES IMPOSED & COLLECTION CHARGES ON RATES | 0 | 0 | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 232 364 705 | 275 166 589 | 276 464 003 | 343 704 715 | 395 260 423 | 465 430 991 |
| REGIONAL SERVICE LEVIES - TURNOVER | 0 | 0 | 0 | 0 | 0 | 0 |
| REGIONAL SERVICE LEVIES - RENUERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| RENT OF FACILITIES AND EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - EXTERNAL INVESTMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTEREST EARNED - OUTSTANDING DEBTORS | 290 644 | 218 715 | 210 000 | 218 715 | 220 900 | 223 110 |
| DIVIDENDS RECEIVED | 0 | 0 | 0 | 0 | 0 | 0 |
| FINES | 305 970 | 302 000 | 350 000 | 317 100 | 332 000 | 348 600 |
| LICENSES & PERMITS | 0 | 0 | 0 | 0 | 0 | 0 |
| INCOME FOR AGENCY SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| GRANTS & SUBSIDIES RECEIVED - OPERATING | 4 156 489 | 4 600 000 | 4 200 000 | 7 250 000 | 7 910 000 | 8 636 000 |
| GRANTS & SUBSIDIES RECEIVED - CAPITAL | 7 701 087 | 10 000 000 | 10 000 000 | 1 440 000 | 10 000 000 | 10 000 000 |
| OTHER REVENUE | 4 803 449 | 4 495 168 | 4 410 460 | 4 629 936 | 4 861 027 | 5 261 909 |
| GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING REVENUE GENERATED | 249 622 344 | 294 782 472 | 295 634 463 | 357 560 466 | 418 584 350 | 489 900 610 |
| LESS REVENUE FOREGONE | (4 156 489) | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING REVENUE | 245 465 855 | 294 782 472 | 295 634 463 | 357 560 466 | 418 584 350 | 489 900 610 |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST RECEIVED - INTERNAL LOANS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL RECOVERIES (Activity Based Costing) | 15 968 787 | 18 525 059 | 19 535 502 | 22 769 275 | 27 376 633 | 32 922 221 |
| DIVIDENDS RECEIVED - INTERNAL | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INDIRECT OPERATING REVENUE | 15 968 787 | 18 525 059 | 19 535 502 | 22 769 275 | 27 376 633 | 32 922 221 |
| TOTAL OPERATING REVENUE GENERATED | 261 434 642 | 313 307 531 | 315 169 965 | 380 329 741 | 445 960 983 | 522 822 831 |
| OPERATING EXPENDITURE | | | | | | |
| EMPLOYEE RELATED COSTS - Wages & Salaries | (15 623 951) | (18 374 104) | (19 490 174) | (22 287 210) | (24 156 757) | (26 176 891) |
| EMPLOYEE RELATED COSTS - Social Contributions | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS EMPLOYEE COSTS CAPITALISED | 551 888 | 600 000 | 600 000 | 300 000 | 300 000 | 300 000 |
| LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS | 0 | 0 | 0 | 0 | 0 | 0 |
| REMUNERATION OF COUNCILLORS | 0 | 0 | 0 | 0 | 0 | 0 |
| BAD DEBTS | (1 384 850) | (1 454 093) | (1 454 093) | (1 502 400) | (1 547 472) | (1 593 895) |
| COLLECTION COSTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRECIATION (GAMAP) | (17 112 332) | (23 476 334) | (17 851 343) | (20 544 505) | (22 654 250) | (24 106 722) |
| REPAIRS AND MAINTENANCE - Municipal Assets | (12 353 089) | (12 198 646) | (12 035 843) | (12 510 250) | (13 184 891) | (13 783 150) |
| INTEREST EXPENSE - EXTERNAL BORROWINGS | (6 702 732) | (8 633 398) | (8 633 398) | (9 364 001) | (10 475 880) | (12 822 760) |
| BULK PURCHASES | (145 071 959) | (185 998 000) | (189 450 000) | (230 985 000) | (276 522 700) | (330 773 400) |
| CONTRACTED SERVICES | (1 796 927) | (1 135 184) | (1 712 459) | (2 065 000) | (2 290 000) | (2 538 000) |
| GRANTS & SUBSIDIES PAID (F4.2) | 0 | (4 600 000) | (4 200 000) | (7 250 000) | (7 910 000) | (8 636 000) |
| GENERAL EXPENSES - OTHER | (3 429 676) | (39 906 585) | (39 589 386) | (9 218 502) | (9 003 822) | (9 587 898) |
| LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| CONTRIBUTIONS TO/(FROM) PROVISIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL DIRECT OPERATING EXPENDITURE | (202 923 628) | (295 176 344) | (293 816 696) | (315 426 868) | (367 445 772) | (429 718 716) |
| INTERNAL TRANSFERS | | | | | | |
| INTEREST - INTERNAL BORROWINGS | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL CHARGES (Activity Based Costing) | (17 654 227) | (18 882 414) | (19 826 842) | (24 640 883) | (26 641 759) | (29 201 153) |
| TOTAL INDIRECT OPERATING EXPENDITURE | (17 654 227) | (18 882 414) | (19 826 842) | (24 640 883) | (26 641 759) | (29 201 153) |
| TOTAL OPERATING EXPENDITURE | (220 577 855) | (314 058 758) | (313 643 538) | (340 067 751) | (394 087 531) | (458 919 869) |
| OPERATING SURPLUS / (DEFICIT) | 40 856 786 | (751 227) | 1 526 427 | 40 261 990 | 51 873 452 | 63 902 962 |
| LESS TAX | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING SURPLUS / (DEFICIT) AFTER TAX | 40 856 786 | (751 227) | 1 526 427 | 40 261 990 | 51 873 452 | 63 902 962 |
| CROSS SUBSIDISATION | 0 | 0 | 0 | 0 | 0 | 0 |
| PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED | 0 | 0 | 0 | 0 | 0 | 0 |
| SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES | 40 856 786 | (751 227) | 1 526 427 | 40 261 990 | 51 873 452 | 63 902 962 |
| OTHER ADJUSTMENTS AND TRANSFERS | | | | | | |
| DIVIDENDS PAID (Municipal Entities Only) | 0 | 0 | 0 | 0 | 0 | 0 |
| ASSET FINANCING RESERVE (AFR) | (4 314 274) | (4 381 000) | (4 381 000) | (6 059 232) | (8 016 364) | (9 989 445) |
| HOUSING DEVELOPMENT FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX AFR | 0 | 14 126 272 | 8 426 795 | 11 111 316 | 14 061 567 | 14 188 291 |
| DEPRCIATION RESERVE EX GOVT GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS | 0 | 669 082 | 744 229 | 944 229 | 1 014 766 | 1 146 391 |
| SELF INSURANCE RESERVE | (200 000) | (210 000) | (210 000) | (220 000) | (231 525) | (243 100) |
| REVALUATION RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS | (225 092 129) | (303 854 404) | (309 063 514) | (334 291 438) | (387 259 087) | (453 817 732) |
| CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT) | 36 342 513 | 9 453 127 | 6 106 451 | 46 038 303 | 58 701 896 | 69 005 099 |
| LESS CAPITAL GRANTS RECOGNISED | (7 701 087) | (10 000 000) | (10 000 000) | (1 440 000) | (10 000 000) | (10 000 000) |
| NET OPERATING SURPLUS / (DEFICIT) | 28 641 426 | (546 873) | (3 893 549) | 44 598 303 | 48 701 896 | 59 005 099 |

Internal Department: Electricity Services

| | | |
|---|---|--|
| Location of SDBIP | www.stevetshwetelm.gov.za/treasury.html | |
| Description of services | <p>The distribution and transformation of electrical energy as a function of the municipality is administered as follows and include:</p> <ul style="list-style-type: none"> • Maintenance of existing electricity networks consisting of lines, cables, switchgear and transformers • Provide infrastructure for new developments • Responsible for the acquisition, transformation and distribution of bulk electricity • Operation and maintenance of networks and substations • Ensure sustainable, affordable, effective and efficient access to electricity for its residents, businesses and industrial sector • Management and metering of electricity to reduce losses and power interruptions • Provide free basic electricity for indigents | |
| Senior management structure | <p>The Electricity Department is headed by the Senior Manager Electricity Services, which forms part of the directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.</p> | |
| ALIGNMENT WITH IDP | | |
| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
| STRATEGIC OBJECTIVE: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure. | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| To ensure sustainable supply of electricity by developing new infrastructure while upgrading and maintaining existing networks throughout the MP313 area. | <p>Installation of new bulk infrastructure to cater for increased demand.</p> <p>Installation and upgrade of infrastructure and equipment to render a service.</p> <p>Improving institutional efficiency and capacity building.</p> <p>Provide infrastructure and connections to all new developments when required.</p> | <p>Maintain / upgrade existing infrastructure</p> <p>Plant & equipment IT equipment & software Enhance security</p> <p>Electrification of new developments</p> <p>Maintain / upgrade existing infrastructure</p> |
| To ensure an effective free basic services. | Provide area lighting where required. | Effective basic electricity |
| To provide integrated energy efficiency management. | All new and existing fittings to be energy savings fitting | Energy efficiency and conservation |
| To ensure the continuous provision of free basic services to all indigents. | <p>Implement free basic electricity policy.</p> <p>Document and implement free alternative energy policy.</p> | Effective basic electricity |
| To encourage the use of alternative energy to consumers with or without access to the existing electricity grid. | By developing a policy and encouraging the utilization of alternative energy. | Energy efficiency and conservation |
| To ensure security and continuity of electricity supply to all STLM licensed areas. | By community involvement and discouraging tampering, using real time monitoring system. | Enhance security |
| ALIGNMENT WITH IDP | | |

| STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY | | |
|---|--|-----------------------|
| STRATEGIC OBJECTIVE: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure | | |
| OBJECTIVES | STRATEGIES | PROGRAMME NAME |
| Changes to service levels | No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework. | |
| Summary of revenue and expenditure | The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow. | |
| Capital programme | <p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <ul style="list-style-type: none"> R10,2-million for effective basic electricity R7,3-million for electrification of new developments R0,1-million for enhance security R0,1-million for furniture & office equipment R0,05-million for maintain / upgrade buildings R10,6-million for maintain / upgrade existing infrastructure R1,1-million for plant & equipment R2,2-million for new and replacement of vehicles <p>The capital programme of the Electricity Department amounts to R31,68-million and represents 15,29% of the overall capital programme of the municipality for the 2011/2012 financial year.</p> | |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-------------|--------------------------------|----------|---------|----------|-------------|--|---------|---------------------------------|---|-----------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040307 | ELECTRICITY | ADDITIONAL MUNICIPAL BUILDINGS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0000241 | NEW GARAGES FOR 6 VEHICLES | GARAGES FOR VECHILES OF NEW APPOINTMENTS | ALL | CRR | - | - | - | 400,000 | 300,000 |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000307 | AERORAND NEW SUBSTATION | NEW PRIMARY SUBSTATION AND SUPPLIES TO AERORAND AND VICINITY HV YARD OF SUB | AEROR AND | CRR | - | - | 2,000,000 | 2,000,000 | - |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 710 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008275 | ELECTRICAL CONNECTIONS | NEW CONNECTIONS | ALL | CRR (REV) | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,200,000 |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 710 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008189 | ELECTRICAL CONNECTIONS PRE PAID | NEW CONNECTIONS | ALL | CRR (REV) | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000209 | ENERGY SAVING - SMART METERING | STREETLIGHT CONTROL - ENERGY SAVING FITTINGS - INTELEGANT METERING ETC | ALL | EFF | - | 5,000,000 | 5,000,000 | 5,000,000 | - |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000254 | GHOLFSIG SUPPLY AREA | EXPANSION OF HV/MV BULK INFRASTRUCTURE TO COMPLETE 3RD FASE LT PANNELS | ALL | EFF | - | - | - | 2,000,000 | 2,000,000 |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1100175 | HENDRINA SUBSTATION | QUALITY OF SUPPLY UPGRADE RELIABLE SUPPLY BUISNESS DEVELOPMENT | 59 | EFF | - | - | 500,000 | 10,000,000 | - |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000309 | LANG SUPPLY AREA | EXPANSION OF HV/MV BULK INFRASTRUCTURE | 14;16 | EFF | 2,000,000 | 2,000,000 | - | - | - |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0900237 | NASARET NEW SUBSTATION | PROVISION OF ELECTRICITY TO THE COMMUNITY OF NASARET | INST | EFF | 2,000,000 | - | - | - | - |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200091 | RDP HOUSE CONNECTIONS | CONNECTION TO RDP HOUSES | MP313 | CRR | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000170 | RONDEBOSCH SUB | NEW 11KV SUBSTATION AT EXT 22 TO SUPPLY NEW DEVELOPMENTS IN RONDEBOSH | 17 | EFF | 1,000,000 | - | 4,000,000 | - | - |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200093 | RONDEBOSCH SUB | INSTALLATION OF A SUB STATION IN RONDEBOSCH 0 | MP313 | INEP | - | 10,000,000 | 4,800,000 | - | - |
| MP040307 | ELECTRICITY | EFFECTIVE BASIC ELECTRICITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0000111 | SIPRES SUPPLY AREA | EXPANSION OF HV/MV BULK INFRASTRUCTURE | 12;21;23 | EFF | 1,500,000 | 1,800,000 | 2,000,000 | 7,000,000 | 7,000,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-------------|-------------------------------------|----------|---------|----------|-------------|--|---------|--|---|----------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200094 | 88KV CABLE | 88KV CABLE GAS FOR FAULT PROTECTION | MP313 | EFF | 1,500,000 | 5,000,000 | 5,000,000 | 7,000,000 | - |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200095 | BANQUET HALL -MEDIUM FIRM SUPPLY | 11KV CABELING AND SWITCHGEAR FOR ENGELS MEDIUM AND | MP313 | CRR | 640,000 | - | - | - | - |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008190 | BULK CONNECTIONS | INFRASTRUCTURE TO ACCOMMODATE DEVELOPMENT | 1:17:19 | CRR (REV) | 900,000 | 900,000 | 900,000 | 900,000 | 900,000 |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000326 | ELECTRIFICATION DENNESIG NORTH (1000 STANDS) | ELECTRIFICATION OF DOMESTIC STANDS | DENNESIG | CRR (SERVIC E) | - | - | - | - | 800,000 |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200096 | ELECTRIFICATION HENDRINA EXT3 74ERVEN | ELECTRIFICATION OF 74 STANDS | MP313 | CRR (SERVIC E) | - | 1,650,000 | - | - | - |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1100161 | ELECTRIFICATION INDUSTRIAL PARK | DEVELOP INDUSTRIAL STANDS | 15 | CRR (SERVIC E) | - | 800,000 | 4,000,000 | 4,000,000 | 4,000,000 |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000327 | ELECTRIFICATION KWAZA EXT 8 (400 STANDS) | | EXT 8 | EFF | 300,000 | 1,200,000 | 1,400,000 | - | - |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000173 | ELECTRIFICATION OF KWAZA EXT 8 (400 STANDS) | THE ELECTRIFICATION OF EXT 8 IN KWAZA | 19 | INEP | - | - | 2,600,000 | - | - |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008176 | EXTENSION 11: INDUSTRIAL ERVEN CONNECTIONS & MUNIS | 2 MINI SUBS KIOSKS AND CABELING | 15 | CRR (SERVIC E) | 600,000 | 620,000 | 650,000 | - | - |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200097 | MIDWATER DEVELOPMENT | ELECTRICITY NETWORK TO SUPPLY PLANNED DEVELOPMENT | MP313 | CRR | - | 1,000,000 | - | - | - |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000304 | NEW ELECTRIFICATION NETWORK AERORAND SOUTH 618 ERV | ELECTRIFICATION OF DOMESTIC STANDS | AERORAND | CRR (SERVIC E) | - | 800,000 | 6,600,000 | 6,600,000 | - |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0000189 | PROVISION ELEC ROCKDALE PHASE 2 (1000 STANDS) | 11KV LINK TO ROCKDALE AND ELECTRIFICATION OF 500 HOUSES | 17 | INEP | 1,440,000 | - | 2,600,000 | 2,600,000 | 2,600,000 |
| MP040307 | ELECTRICITY | ELECTRIFICATION OF NEW DEVELOPMENTS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0000162 | PROVISION ELECT ROCKDALE (500 STANDS) | ELECTRIFICATION OF 300 HOUSES | 17 | EFF | 1,900,000 | - | - | - | - |
| MP040307 | ELECTRICITY | ENHANCE SECURITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000278 | FENCING OUTDOOR EQUIPMENT T3 | PALASADE FENCING TO PROTECT OUTDOOR SWITCHGEAR | ALL | CRR | 50,000 | 50,000 | 60,000 | 70,000 | - |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-------------|--|----------|---------|----------|-------------|--|---------|--------------------------------------|--|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040307 | ELECTRICITY | ENHANCE SECURITY | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200098 | SECURITY CAMERAS AT SUB | SURVEILLANCE CAMERAS FOR WORKSHOPS ABD SUBSTATION | INST | CRR | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| MP040307 | ELECTRICITY | FURNITURE & OFFICE EQUIPMENT | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000277 | FURNITURE & EQUIPMENT - BULK FILERS | FURNITURE FOR ELECTRICAL DEPARTMENT DESKS- CHAIRS FILING SHELVES ETC | ALL | CRR (REV) | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE BUILDINGS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200101 | ASCO LV CABLES | REPLACE OLD ASCO CABLES | MP313 | CRR | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE BUILDINGS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200099 | EXTENSION ADMIN OFFICES ELECTRICIANS | FIRE PROOF ROOM | MP313 | CRR | 50,000 | 100,000 | - | - | - |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE BUILDINGS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200102 | REABOTHA LV LINE | REROUTE LV ABC AT REABOTHA | MP313 | CRR | - | 200,000 | - | - | - |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE BUILDINGS | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200100 | REPLACE STOLEN SERVICES | REPLACEMENT OF SERVICES STOLEN | MP313 | CRR | 500,000 | 500,000 | 500,000 | 500,000 | 600,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008080 | HT LINKS | PRIMARY MV LINKS TO NEW DEVELOPMENTS | ALL | EFF | 2,000,000 | 1,000,000 | 1,000,000 | 1,200,000 | 1,300,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008077 | INSTALL RING MAIN UNITS | REPLACEMENT OF 6 REDUNDANT SWITCHGEAR TO IMPROVE SERVICE DELIVERY | ALL | EFF | 900,000 | 1,000,000 | 1,100,000 | 1,200,000 | 1,300,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008079 | NETWORK REINFORCEMENT | UPGRADING OF INFRASTRUCTURE TO ACCOMMODATE GROWING DEMAND | ALL | EFF | 800,000 | 1,000,000 | 1,000,000 | 1,200,000 | 1,300,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0000029 | REPLACE 11KV SWITCHGEAR | REPLACEMENT OF REDUNDANT SWITCHGEAR TO IMPROVE SERVICE DELIVERY | ALL | EFF | - | - | 5,000,000 | 5,000,000 | 5,000,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200120 | REPLACE CABLES IN PROBLEM AREAS | REPLACE CABLES IN PROBLEM AREAS | MP313 | EFF | 1,000,000 | - | - | - | - |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008211 | REPLACE CONTROL CABLE | REPLACE FAULTY MV CONTROL CABLES FOR PROTECTION | 9 | EFF | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008076 | REPLACE LT OVERHEAD LINES | REPLACE OLD OVERHEAD LINES WITH UNDERGROUND CABELING | 14;16 | EFF | - | - | 1,200,000 | 1,200,000 | 1,300,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008071 | REPLACE METER KIOSKS | REPLACEMENT OF 30 UNSAFE METER KIOSKS | ALL | CRR | 150,000 | 180,000 | 200,000 | 200,000 | 200,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-------------|--|----------|---------|----------|-------------|--|---------|-------------------------------|---|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008206 | REPLACE MINI SUBSTATIONS | REPLACEMENT OF 3 MINI SUBS | ALL | EFF | 900,000 | 900,000 | 1,100,000 | 1,200,000 | 1,300,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008212 | REPLACE MV CABLE | REPLACE 300M FAULTY MV UNDERGROUND CABLES | ALL | EFF | 2,500,000 | 1,300,000 | 1,300,000 | 1,500,000 | 2,000,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008068 | REPLACEMENT OF PPM'S | REPLACEMENT OF 60 FAULTY PPM METERS | ALL | CRR | 100,000 | 100,000 | 150,000 | 150,000 | 200,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0900192 | RTU REPLACEMENT | REPLACE AND UPGRADE 3 RTU EQUIPMENT IN SUBSTATIONS | ALL | CRR | 450,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| MP040307 | ELECTRICITY | MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008204 | UPGRADE LT OVER HEAD HENDRINA | UPGRADE 200M OF OLD OVERHEAD LT LINES | 18 | EFF | - | - | 1,000,000 | 1,400,000 | 1,500,000 |
| MP040307 | ELECTRICITY | PLANT & EQUIPMENT | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200106 | CABLE CAR | REPLACE EXISTING CABLE CAR 1 | INST | CRR | 500,000 | - | - | - | - |
| MP040307 | ELECTRICITY | PLANT & EQUIPMENT | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008191 | CABLE LOCATOR | CABLE LACATOR TO DETECT CABLES | ALL | CRR (REV) | 100,000 | - | 200,000 | - | - |
| MP040307 | ELECTRICITY | PLANT & EQUIPMENT | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200103 | CABLE REAL TIME MONITORING | DEVICE TO MONITOR CABLE TO REDUCE THEFT | MP313 | CRR | 200,000 | 200,000 | 200,000 | - | - |
| MP040307 | ELECTRICITY | PLANT & EQUIPMENT | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1100174 | EQUIPMENT | SERVICE PROVISION INSTITUTIONAL TOOLS TO DO WORK PROVIDING TOOLS TO DO WORK | ALL | CRR | 200,000 | 200,000 | 200,000 | 200,000 | 250,000 |
| MP040307 | ELECTRICITY | PLANT & EQUIPMENT | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200104 | MOBILE GENERATOR | NEW STANDBY GENERATOR ON WHEELS | INST | CRR | - | 1,300,000 | - | - | - |
| MP040307 | ELECTRICITY | PLANT & EQUIPMENT | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000143 | PPM TESTER | TESTER FOR THE TESTING OF PPM & CONVENSIONAL METERS | ALL | CRR | 100,000 | - | - | - | - |
| MP040307 | ELECTRICITY | PLANT & EQUIPMENT | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200105 | TESTING EQUIPMENT | REPLACEMENT EXISTING EQUIPMENT IN VETO | INST | CRR | - | - | - | - | 1,000,000 |
| MP040307 | ELECTRICITY | VEHICLES | ED | ER | SD9 | 750 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008108 | LDV 'S REPLACEMENT | REPLACE 2 LDV S | ALL | CRR | 600,000 | 650,000 | 650,000 | 650,000 | 650,000 |
| MP040307 | ELECTRICITY | VEHICLES | ED | ER | SD9 | 750 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0000236 | 10 TON TRUCK WITH CRANE | NEW CRANE TRUCK FOR CABLE- TRANSFORMER ETC LIFTING & TRANSPORTING | ALL | CRR | - | - | - | 2,000,000 | - |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-------------|--------------|----------|---------|----------|-------------|--|---------|---|---------------------------------------|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040307 | ELECTRICITY | VEHICLES | ED | ER | SD9 | 750 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008107 | LDV - NEW POSTS | 1 VEHICLE FOR NEW APPOINTMENTS | ALL | CRR | 200,000 | - | 250,000 | - | 400,000 |
| MP040307 | ELECTRICITY | VEHICLES | ED | ER | SD9 | 750 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0000233 | LDV'S WITH HYDRAULIC PLATFORMS (STREETLIGHTS) | 1 VEHICLE FOR STREETLIGHT MAINTENANCE | ALL | CRR | 700,000 | - | - | - | 700,000 |
| MP040307 | ELECTRICITY | VEHICLES | ED | ER | SD9 | 750 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200115 | NEW DOUBLE CAB LDV | VEHICLE FOR SERVICE DELIVERY | INST | CRR | 350,000 | - | - | - | - |
| MP040307 | ELECTRICITY | VEHICLES | ED | ER | SD9 | 750 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200114 | QUANTUM BUS | VEHICLE FOR SERVICE DELIVERY | MP313 | CRR | 350,000 | - | - | - | - |
| MP040307 | ELECTRICITY | VEHICLES | ED | ER | SD9 | 750 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008109 | REPLACE CHERRY PICKER BPK488 MP | REPLACE STREETLIGHT TRUCK | ALL | CRR | - | - | - | 720,000 | - |
| MP040307 | ELECTRICITY | VEHICLES | ED | ER | SD9 | 700 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200107 | TESTING VEHICLE | REPLACE VETO | INST | CRR | - | - | - | - | 300,000 |
| TOTAL | | | | | | | | | | | | | 31,680,000 | 45,100,000 | 62,810,000 | 71,540,000 | 42,650,000 |

CAPITAL BUDGET 2011/2012 - 2015/20016

| Combined Code | Function | Program Name | New Main | New Sub | IDP Code | Cost Centre | Responsible | Proj No | Proj Output | Deliverables | Ward | Adj Fund Source Concept | Approved 2011/2012 | Approved 2012/2013 | Approved 2013/2014 | Approved 2014/2015 | Approved 2015/2016 |
|---------------|-------------|-------------------------|----------|---------|----------|-------------|--|---------|--|--|-------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200108 | ENERGY SAVING-STREET LIGHTING | INSTALLING ENERGY SAVING STREET LIGHTING | MP313 | CRR | 1,000,000 | 100,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200112 | HIGHMAST LIGHTING LOW INCOME AREAS | INSTALLING HIGHMAST LIGHTING | MP313 | MIG | - | 2,240,000 | 2,440,000 | 1,120,000 | 1,200,000 |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0000094 | KWAZA EXTENSION 8 HIGHMAST | NEW HIGHMASTS FOR NEW DEVELOPMENTS | 2 | MIG | - | - | 960,000 | - | - |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1100187 | OR TAMBO STREETLIGHTS | AREA LIGHTS UPGRADING IMPROVE CBD OR THAMBO | 16 | EFF | - | - | 1,000,000 | 1,100,000 | 1,200,000 |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0000097 | ROCKDALE TOWNSHIP HIGHMAST | NEW HIGHMASTS FOR NEW DEVELOPMENTS | 17 | MIG | 880,000 | - | - | - | - |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200110 | STREET LIGHTS MAIN ENTRANCE ROADS | INSTALLING STREET LIGHTS ON THE MAIN ENTRANCE ROAD | MP313 | CRR | 500,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200109 | STREETLIGHTING FITTING UPGRADE | UPGRADING OF STREET LIGHTS | MP313 | CRR | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1100179 | STREETLIGHTS 618 STANDS AERORAND SOUTH | STREETLIGHTS FOR NEW STANDS AREA LIGHTS SECURITY | 13 | CRR (SERVIC E) | - | - | 770,000 | 830,000 | - |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200113 | STREETLIGHTS HENDRINA EXT3 -74ERVEN | STREETLIGHTS FOR 74 ERVEN | MP313 | CRR | - | 185,000 | - | - | - |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1200111 | STREETLIGHTS INDUSTRIAL PARK 164 ERVEN | STREETLIGHTS FOR 164 INDUSTRIAL ERVEN | MP313 | CRR (SERVIC E) | - | - | 720,000 | 700,000 | 700,000 |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 1000276 | STREETLIGHTS/HIGHMASTS | 4 NEW HIGHMASTS FOR AREA LIGHTING | ALL | CRR | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| MP040307 | ELECTRICITY | IMPROVE STREET LIGHTING | PS | SL | SD4 | 731 | SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES | 0008098 | UPGRADE OF EXISTING HIGH MASTS (20) | REPLACE DEFECTIVE OR DANGEROUS EQUIPMENT ON HIGH MASTS | ALL | CRR | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| | | | | | | | | | TOTAL | | | | 3,980,000 | 4,425,000 | 8,790,000 | 6,650,000 | 6,000,000 |