

MP313 2019/2020 Adjusted SDBIP



**Steve Tshwete
Local Municipality
MP 313**

STEVE TSHWETE LOCAL MUNICIPALITY

ADJUSTED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2019/2020

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ADJUSTED MUNICIPAL CORPORATE PERFORMANCE PLAN Financial Year 2019-2020

1. KPA : GOOD GOVERNANCE AND PUBLIC PARTICIPATION																				
KPA Goal : Promoting institutional efficiency				High level Strategic Alignment References: <i>Vision 2040: To become globally competitive, smart and a green industrial city by 2040</i>				Strategic Objective: To govern and manage the municipality as a leading investment destination with excellence in community and customer service												
no.	mSC OA Ref	NDP Reference (as applicable)	MP Vision 2030 Reference (as applicable)	Priority Area	Performance Objectives (PO)	Key Performance Indicator	Baseline	Five Year Targets	Current Year targets	Quarterly Target for 2019/2020				Outer Year Targets		Input indicator	Output indicator	Outcome indicator	Lead Departments	POE
										2019/2020	Q1	Q2	Q3	Q4	2020/2021					
1	Legal and Administration	A responsive and accountable, effective and efficient local government system	Ensure Council behaves in ways to restore community trust in local government	Legal compliance	To promote institutional efficiency	Number of activities undertaken to comply with king IV report	23 Activities conducted on King IV compliance (2016/2017: 5 activities were conducted;	100 Activities to be implemented on King IV annually Section 79 Committee Section 80	Coordinate 28 Committees of Council as indicated on the King IV Report by June 2020 (one of	7	7	7	7	20	20	Human Capital	Compliance audit conducted	Good governance	Legal and Administration	Notice of meetings Attendance Registers and minutes or agenda

							2017/2018: 5 activities were conducted; 2018/2019: 13 activities were conducted)	Committee Audit committee Risk Committee ICT steering committee	each meeting per Q) 1. Section 79 meetings 2. Council Meetings 3. Mayor meeting 4. MPAC 5. Risk Meetings 6. Audit Meetings 7. ICT Steering Committee											
2	Risk	A responsive and accountable, effective and efficient local government system	Building a capable and developmental state	Risk Management	Facilitate and coordinate risk management function and processes	Strategic risk register submitted	Risk register approved on 2016/2017: Strategic Risk Register submitted 2017/2018: Strategic Risk register submitted 2018/2019:	Submit 5 strategic risk registers to council by September 2021	1 strategic risk prepared and Submitted to Council 1 by September 2019	1	-	-	-	1	1	Human Capital	Strategic Risk Register Submitted	Risk Register	Development and Strategic Support	Approved Risk register submitted Council Resolution

							Strategic Risk Register submitted													
3	IDP	A responsive and accountable, effective and efficient local government system	Building a capable and developmental state	Strategic Planning	To guide and inform the municipal planning, budget, management and development actions	Develop and review the IDP of the organisation	2012/17 IDP2016/2017: IDP was approved SC47/05/2017; 2017/2018: IDP was approved C62/05/2018; 2018/2019: IDP was approved C63/05/2019	Develop and review a 5 year IDP	1 IDP reviewed through the IDP review process by March 2020	-	-	1	-	1	1	Budget Human Capital	Developed and Reviewed IDP	Integrated planning	DSS	Process Plans, Draft and final IDP's Adverts in the news paper for community participation Resolution - Budget and IDP Timetable Draft and final IDPs Schedule of community participation
4	Annual Report	A responsive and accountable, effective and efficient local government system	Building a capable and developmental state	Annual report	Promote effective governance processes and planning	Annual Report inputs submitted.	Annual Report was submitted for 2016/2017; 2017/2018; 2018/2019	5 Draft and 5 Final Annual report information submitted by 2022	Draft and Final Annual report information submitted to Council for 2018/2019 financial year by January 2020	1 Draft Report	-	1 Final report	-	Draft and Final Report	Draft and Final Report	Human Capital	Report submitted on previous year results	Good Governance	Development and Strategic Support	Process Plans, Draft and final Annual report's Adverts in the news paper for community participation Council Resolution, Oversight Report

5	Performance Management System	A responsive and accountable, effective and efficient local government system	Continue to develop performance monitoring and management systems	Performance Management	Promote performance measurement and reporting	Number of organisational performance reports compiled	12 Organisational performance reports submitted. 2016/2017: 4 organisational reports submitted; 2017/2018: 4 Organisational reports submitted. 2018/2019: 4 organisational reports submitted	20 Organisational performance reports compiled by June 2022	4 organisational reports compiled by June 2020	1 (Annual 2018/2019)	1 (Q1)	1 (Q2)	1 (Q3)	4	4	Human Capital	Productive workforce	Improved performance and service delivery	DSS	Signed Organisational performance reports
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2. KPA : MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT																				
KPA Goal : Promote Good Governance Organisational Development And Financial Sustainably			High level Strategic Alignment References: <i>Vision 2040: To become globally competitive, smart and a green industrial city by 2040</i>				2022 Strategic Objective: Provide for an Accountable Clean Effective Governance and Organisational Development													
no.	mSC OA Ref	NDP Reference (as applicable)	MP Vision 2030 Reference (as applicable)	Priority Area	Performance Objectives (PO)	Key Performance Indicator	Baseline	Five Year Targets	Current Year targets	Quarterly Target for 2019/2020				Outer Year Targets		Input indicator	Output indicator	Outcome indicator	Lead Departments	POE
										2019/2020	Q1	Q2	Q3	Q4	2020/2021					

6	Valuation	Balance of economic activity.		Valuation	Provide a fair and equitable basis for rating of properties	Compiled and updated Valuation Roll	2013/2018 Valuation Roll; 2018/2023 Valuation roll - 2 Supplemental rolls submitted	2017/2018: 1 supplemental valuation roll submitted	2018/2019: 1 supplemental valuation roll submitted	1	-	-	1	-	1	1	Budget	Draft supplemental valuation rolls compiled	Fair and equitable basis for rating of properties	Valuation	Acknowledgement of receipt to MM
																		Supplemental valuation rolls compiled			Certified supplementary valuation rolls

3. KPA : FINANCIAL VIABILITY

3. KPA : FINANCIAL VIABILITY																				
KPA Goal : Promote Good Governance Organisational Development And Financial Sustainably				High level Strategic Alignment References: Vision 2040: To become globally competitive, smart and a green industrial city by 2040			2022 Strategic Objective: To Plan and Manage the Finance of the Municipality to achieve Financial Viability and Sustainability													
no.	mSC OA Ref	NDP Reference (as applicable)	MP Vision 2030 Reference (as applicable)	Priority Area	Performance Objectives (PO)	Key Performance Indicator	Baseline	Five Year Targets	Current Year targets	Quarterly Target for 2019/2020				Outer Year Targets		Input indicator	Output indicator	Outcome indicator	Lead Departments	POE
										2019/2020	Q1	Q2	Q3	Q4	2020/2021					

7	Financial Viability	Building a capable state	Outcome 9 – Responsive, accountable, effective and efficient local government system	Financial Services	To manage the finances of the municipality to ensure sound financial viability	Decrease debt to revenue ratio to provide assurance of sufficient revenue	Debt coverage ratio to decrease: 2016/2017: 66.89; 2017/2018: 69.1; 2018/2019: 18.96%	Debt coverage ratio to decrease to 20%	To obtain 20% ratio for debt coverage of the Financial year 2018/2019 by September 2019 Total operating revenue - operating grants / Debt service payments due	20% for 2018/2019	-	-	-	20%	20%	Monthly Report and Key Indicator or Schedule	Improve cash/liquidity position	Financial Viability and sustainability	Financial Services	Financial Statements (relevant table) Statement of financial performance and debtors notes
8	Financial Viability	Building a capable state	Outcome 9 – Responsive, accountable, effective and efficient local government system	Financial Services	To manage the finances of the municipality to ensure sound financial viability	Cost coverage ratio maintained to above 2 at any given time.	Cost coverage ratio maintained 2016/2017: 6:05; 2017/2018: 6:7 ratio; 2018/2019: 0.6:1 ratio	Cost coverage ratio 2:1 by June annually	Cost coverage ratio to be maintained above 2:1 by June 2020	-	-	-	2:1	2:1	2:1	Monthly Report and Key Indicator or Schedule	Improve cash/liquidity position	Financial Viability and sustainability	Budget Office	Financial Statements (relevant table)

9	Financial Viability	Building a capable state	Outcome 9 – Responsive, accountable, effective and efficient local government system	Financial Services	To manage revenue in an efficient and responsible manner.	Outstanding debt to be less than 20% of total debtors	outstanding debt to total debtors 2016/2017: 26.82% 2017/2018: 46% 2018/2019: 25%	Outstanding debt less than 20% of total debtors	Outstanding debt less than 24% of total debtors by June 2020	–	–	–	24%	22%	20%	Billing records and monthly reporting	Decrease in debtors book to improve cash position	Financial Viability and sustainability	Treasury Office (Credit Control)	Monthly & quarterly reports on debtors
10	Financial Viability	Building a capable state	Outcome 9 – Responsive, accountable, effective and efficient local government system	Financial Services	To manage, control and maintain all assets of the municipality	100% of movable assets exist in the municipality	% of movable assets the municipality counted - 2016/2017: 100% of assets counted; 2017/2018: 87% process was not finalised; 2018/2019: 100% of movable assets counted	100% of movable assets the municipality verified	100% of movable assets verified by August 2019	Asset verification process for 2018/2019	–	–	–	100%	100%	Asset verification report	Reduce financial losses	Financial Viability and sustainability	AFS and Assets All Departments	Asset verification report

1 1	Financial Viability	Promoting accountability and fighting corruption	Outcome 9 – Responsive, accountable, effective and efficient local government system	Financial Services	To ensure clean and effective financial governance and compliance with legislation framework	Unqualified audit report	Audit Outcome: 2016/2017 Clean Audit for 2015/2016; 2017/2018: Unqualified Audit with Matters for 2016/2017 2018/2019: Unqualified Audit with matters for 2017/2018 2019/2020: Unqualified Audit with matters for 2018/2019	Clean audit for 2017/2018 financial year	To obtain an Unqualified Audit outcome by Dec for 2018/2019 and to resolve 95% of the issues raised by June 2020	Respond to AG queries within expected time frame	Unqualified audit opinion	–	–	Clean Audit	Clean Audit	AFS & Audit Opinion	Compliant municipality	Good Governance Financial Viability	AFS and Assets All Departments	Audit Report and/or Management Letter
										–	–	Resolve 40% of audit management issues	Resolve 95% of audit management issues							External Audit Action Plan; Progress update of AAP

1 2	Financial Viability	Promoting accountability and fighting corruption	Outcome 9 – Responsive, accountable, effective and efficient local government system	Financial Services	To ensure clean and effective financial governance and compliance with legislation framework	% of matters addressed in the audit action plan	% of weaknesses addressed in audit action plan 2016/2017: 93% 2017/2018: 90% 2018/2019: 95.4% as at 30 June 2019	98% of weaknesses addressed in audit action plan	95% of weaknesses addressed through the Municipal Audit Action plan by June 2020	25%	50%	75%	95%	98%	98%	Audit action plan and management report	Audit Opinion	Good Governance Financial Viability	Financial Services All Departments	Internal Audit Action Plan External Audit Action Plan
1 3	Financial Viability	Promoting accountability and fighting corruption	Outcome 9 – Responsive, accountable, effective and efficient local government system	Financial Services	To ensure clean and effective financial governance and compliance with legislation framework	% of the municipality Annual budget implemented	% of the Annual Budget implemented on 30 June 2016/2017: 83% Capex and 87% on OPEX; 2017/2018: Capex 91% spent and Opex 80% spent 2018/2019: 95.4% spent	95% of the municipality Annual Budget implemented	95% of the annual budget (CAPEX) implemented by June 2020	10%	50%	75%	95%	95%	95%	Monthly reporting for Opex and capex	Implementation of SDBIP	Good Governance Financial Viability	Budget Office All Departments	Quarterly report mSCOA Schedule C4 and extract Budget vs Spending

14	Financial Viability	Building a capable state	Outcome 9 – Responsive, accountable, effective and efficient local government system	Financial Services	To maintain and streamline supply chain management processes to improve service delivery	% Compliance and adherence to procurement plan	% Compliance and adherence to procurement plan 2016/2017 New Indicator; 2017/2018: 90% compliance 2018/2019: 97% as at 30 June 2019	100% Compliance and adherence to procurement plan	95% compliance to the procurement plan by June 2020	25%	65%	80%	95%	100%	100%	Monthly progress on Procurement plan implementation	Implementation of procurement plan	Good Governance Financial Viability	Supply Chain management All Departments	Procurement Plan and timeframes with award letters
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4. KPA : LOCAL ECONOMIC DEVELOPMENT																				
KPA Goal : Promote Economic Growth through facilitation of investments and development of strategic infrastructure				High level Strategic Alignment References: Vision 2040: To become globally competitive, smart and a green industrial city by 2040			2022 Strategic Objective: To position STLM as a globally competitive investment destination with specialization in the manufacture of Stainless-Steel finished products investment destination with specialization in the manufacture of Stainless-Steel finished products													
no.	mSC OA Ref	NDP Reference (as applicable)	MP Vision 2030 Reference (as applicable)	Priority Area	Performance Objectives (PO)	Key Performance Indicator	Baseline	Five Year Targets	Current Year targets	Quarterly Target for 2019/2020				Outer Year Targets		Input indicator	Output indicator	Outcome indicator	Lead Departments	POE
										2019/2020	Q1	Q2	Q3	Q4	2020/2021					

15 (1)	Local Economic Development	Decent employment through inclusive economic growth	Create an enabling environment for investment by streamlining planning application processes	Local Economic Development	Create a conducive environment for economic growth	Number of LED catalyst projects implemented	2016/2017: New Indicator	5 LED catalyst projects coordinated by June 2022.	2 LED catalyst projects coordinated: 1) Consolidation of incubator program (Node D) by June 2020	Finalisation of the allocation of stake holders for NOD E D (Milestone)	Placement of potential Industry into the workshops in NOD E D (Milestone)	-	Phase 2 of the construction to commence	1 Establishment of the metal and technology center	1 Establishment of the SEZ	Human Capital	Informed community members on LED	LED Strategy Implemented	Local Economic Development	Business plans
15 (2)							2017/2018: Tender was advertised		2) Facilitation of the planning process regarding the center of excellence by June 2020	Developing and finalising of Business plan	-	Implementation Plan as part of the Business plan	-	Facilitation of the Funding Modelling plan regarding the center of excellence	Facilitation of the Stakeholder mobilisation plan as well as the construction of the center of excellence	Human Capital	Informed community members on LED	LED Strategy Implemented	Local Economic Development	Business plans
16	Local Economic Development	Decent employment through inclusive economic growth	Create an enabling environment for investment by streamlining planning	Local Economic Development	Create a conducive environment for economic growth	Number of SLP projects monitored and implemented in line with the IDP	29 projects implemented 2016/2017: 7 Projects implemented; 2017/2018:	20 SLP projects implemented by private Sector	5 SLP projects monitored by June 2020	-	2	2	1	5 SLP projects monitored	5 SLP projects monitored	SLP Project List	SLP implementation	Improved socio-economic condition	Local Economic Development	Approved SLP's and Project list MOU's

		applic ation proces ses			prioriti es	12 MOU's signed on project s imple mente d 2018/2 019: 10 project s imple mente d													
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5. KPA : INFRASTRUCTURE DEVELOPMENT AND SERVICE DELIVERY																				
KPA Goal : Provision of sustainable and accessible basic service to all residence				High level Strategic Alignment References: <i>Vision 2040: To become globally competitive, smart and a green industrial city by 2040</i>			Strategic Objective : To plan, install, maintain and operate infrastructure that adequately supports transformed spatial structure, economic positioning, universal access to basic services, and differentiated service requirements of households and human settlements													
no.	mSC OA Ref	NDP Reference (as applicable)	MP Vision 2030 Reference (as applicable)	Priority Area	Performance Objectives (PO)	Key Performance Indicator	Baseline	Five Year Targets	Current Year targets	Quarterly Target for 2019/2020				Outer Year Targets		Input indicator	Output indicator	Outcome indicator	Lead Departments	POE
										2019/2020	Q1	Q2	Q3	Q4	2020/2021					
17	Electricity	Sustainable human settlements and improved quality of household life	Ensure capital budgets are appropriately prioritised to maintain existing services and	Electricity	Provide access to electrical services	Additional number of household connected to the grid	Additional household connected to the grid 2016/2017: 204 additional HH 2017/2018: 546	3000 new household connected to the grid by June 2022	475 additional HH connected to the grid by June 2020 (for Rockdale North and Kwaza Ext 8)	200	100	100	75	600	600	Low, Middle and High income House built. Financial resources. Human capital	New electrified formal dwellings	Improved standard of living	Electrical Engineering Services. Housing Services department Financial Services	Internal communication, Happy letters, Pre-paid meter installation forms, Quarterly reports. Certificate of compliance

			extend services				HH 2018/2019: 434 additional households												Directorate	
18	Roads	Improved access to economic opportunities, social spaces and services by bridging geographic distances affordably, reliability and safely	An efficient, competitive and responsive economic infrastructure network	Roads	Plan and develop road infrastructure to improve accessibility and mobility for all road users	Number of Km new paved surfaced roads constructed	Km of paved surfaced roads: 2016/2017: 7.589km; 2017/2018: 8.674km 2018/2019: 8.686 Km paved surfaced roads	35 Km paved surfaced roads constructed by June 2022	6 Km paved surfaced roads constructed by June 2020	-	2	2	2	6	6	Adequate financial resources. Technically skilled and experienced personnel Plant and Equipment	Maintain and expand road network and efficiency	Improved road safety and access to all residents	Roads and storm water	Quarterly Progress reports and/or Completion certificates
19	Storm water	Improved access to economic opportunities, social spaces and services by bridging geographic distances	Improve maintenance of road network	Storm water drainage	Plan and develop road infrastructure to improve accessibility and mobility for all road users	Number of Km of storm water drains constructed (Cumulative target)	Number of storm water drains 2016/2017: 6.914km; 2017/2018: 7.635km 2018/2019: 244.3 Km of storm water	20 Km of storm water drains constructed by June 2022	4 km of storm water drains constructed by June 2020	1 km	2 km	3 km	4 km	4	4	Adequate financial resources Technically skilled and experienced personnel Plant and Equipment	Improving roads drainage	Improving roads drainage	Roads and storm water	Quarterly Progress reports and/or Completion certificates

		ces affordably, reliability and safely					drains constructed													
20	Water and Sanitation	Protection and enhancement of environmental assets and natural resources	Municipalities must continue to improve Community Health	Water Quality	Ensure the safety of the public and environment through compliance with SANS 241	implementation of water quality monitoring programme as per SANS 241	Monitoring the quality of drinking water within 7 Blue Drop registered water supply systems 2016/2017: 97% BDS report 2017/2018: 7 Blue Drop registered water supply systems monitored 2018/2019: 56 reports on 7 Blue Drop registered plants	SANS 241 compliant by June 2022 7 Plants x 3 monthly reports per quarter	Monitor the quality of drinking water within 7 Blue Drop registered water supply systems by June 2020 7 Plants x 3 monthly reports per quarter	21	21	21	21	Monitor the quality of drinking water within 7 Blue Drop registered water supply systems 7 Plants x 3 monthly reports per quarter	Monitor the quality of drinking water within 7 Blue Drop registered water supply systems 7 Plants x 3 monthly reports per quarter	Adequate funding	Blue Drop Award	Safe and healthy environment	CES	Monthly Laboratory reports

2 1	Water and Sanitation	Protection and enhancement of environmental assets and natural resources	Municipalities must continue to improve Community Health Service infrastructure by providing clean water, sanitation and waste removal services Municipalities must continue to improve Community Health Service infrastructure by providing clean water, sanitation and waste removal services	Waste Water Quality	Ensure the safety of the public and environment through compliance with SANS 241	compliance with green drop requirements for effluent quality monitoring	Monitor effluent quality of the 4 (12 per quarter) Green drop registered waste water treatment works, 2016/2017: Green Drop rating 61.9% 2017/2018: 4 Green Drop registered plans monitored, 2018/2019: 32 monitoring reports for 4 Green Drop registered plants	Compliance with green drop requirements 4 Plants x 3 monthly reports per quarter	Monitor effluent quality of the 4 (12 per quarter) Green drop registered waste water treatment works by June 2020 (4 Plants x 3 monthly reports per quarter)	12	12	12	12	Monitor effluent quality of the 4 Green Drop registered waste water treatment works (4 Plants x 3 monthly reports per quarter)	Monitor effluent quality of the 4 Green Drop registered waste water treatment works (4 Plants x 3 monthly reports per quarter)	Adequate funding Skilled and experienced personnel in accordance to Regulation 813 Adequate infrastructure	Green Drop Award	Safe and healthy environment	CES	Monthly Laboratory results
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2 2	Water	An efficient, competitive and responsive economic infrastructure network	Maintain bulk water infrastructure and ensure water supply	New Water connections to existing water network	To provide quality and sufficient water supply and create an environment not harmful to human health or wellbeing	Number of additional HH with access to clean and safe drinking water	2016/2017: 85.4% (74053 HH) have access to water; 2017/2018: 830 HH (74883) 86.36% of STLM have access to water services 2018/2019: 976HH (75859) 87.48% with access to water services by June 2019	90.48% HH (78460) with access to water services by June 2022	Additional 271 HH with access to water services by June 2020	50	150	35	36	867 Number of HH	867 Number of HH	Adequate funding	Sustainable service provision to all consumers at affordable tariffs	Access to potable water for all STLM citizens	Civil Engineering Services	Quarter reports, happy letters, Job cards
2 3	Sanitation	Sustainable human settlement and improve quality of house	Improve Urban and Rural access to basic services by 2017	Sewer Connections	To provide quality and sufficient water borne system or chemical	Number of HH with access to flush or chemical toilets or	2016/2017: 81.9% (71018 HH) has access to sanitation; 2017/2018: 88.8% HH(77006) with access to Sanitation services by June 2022	88.8% HH(77006) with access to Sanitation services by June 2022	Additional 200HH with access to Sanitation services by June 2020	5	145	25	25	522 Number Of HH	522 Number Of HH	Adequate funding, Human Resources, WSDP	Sustainable service provision to all consumers at affordable tariffs	Access to water borne sewer systems or chemical toilets	Civil Engineering Services	Quarter reports, happy letters, Job c Connections, and Chemical toilets etc ards

		hold life			cal toilets	access to sanitati on service s	82.83 % (71827 HH) have access to sanitat ion 2018/2 019: Additio nal 1009 additio nal HH with access to Sanitat ion servic es by June 2019													
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24	Water and Sanitation	Protection and enhancement of environmental assets and natural resources	Municipalities must continue to improve Community Health Service infrastructure by providing	Wastewater Treatment	Ensure continuous water supplies	% of construction new inlet works pump station (Cumulative target)	Boskrans Waste water Treatment Works is sole treatment facility for Middelburg/Mhluzi 2016/2017: Phase 1 project completed: 20 MI/d secondary treatment facility and 45 MI/d sludge handling facility. 2017/2018: Contractor was appointed to implement the increased capacity; 2018/2019: Civil Works: Clearance of	Increase treatment capacity of all unit operations and processes to 45 MI/d	Complete of the construction of the new inlet works pump station by June 2020	60% construction complete.	70% construction complete	milestone 1: complete the pump station roof milestone 2: complete the perimeter fencing for the pump station milestone 3: One standby generator delivered to site	milestone 1: Approval of Motor Control Center (MCC) designs milestone 2: Approval of the pump and pipeworks layout. Milestone 3: Complete the pipe connection between chamber and old inlet works.	-	-	Adequate funding	Blue and Green Drop Award	Safe and healthy environment	CES	Progress report, Practical Completion Certificate /Completion Certificate
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							<p>site was done and Wet and dry Well completed. Earth Works completed (Drilling blasting and backfill) Wet and dry Well completed; Wet and dry walls concrete completed; Wet and dry deck (steel and concrete) completed</p>												
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25	Solid Waste management	Improve health and life expectancy	Municipalities must continue to improve Community Health Service infrastructure by providing clean water, sanitation and waste removal services	Waste removal	To ensure a clean and healthy community	Number of additional HH with access to solid waste removal services.	Number of HH with access to solid waste removal services - 2016/2017: 73706 HH; 2017/2018: 74001 HH; 2018/2019: 74537 HH	2.6 % (2300) new HH serviced by June 2022	50 Additional HH to have access to solid waste removal services by June 2020	-	100 HH	-	18 HH	200 additional HH	200 additional HH	Adequate funds Community involvement IWMP	Improved cleanliness at household level.	Clean and healthy environment for the well-being of citizens.	Environmental and Solid Waste management	Quarterly Reports, Consumer Accounts, Happy letters
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6. KPA : COMMUNITY AND SPATIAL DEVELOPMENT																				
KPA Goal : Provision of residential, business, institutional, municipal industrial and public open space				High level Strategic Alignment References: <i>Vision 2040: To become globally competitive, smart and a green industrial city by 2040</i>			Strategic Objective: To create an inclusive and compact spatial form that supports the economic positioning of STLM and the transition towards a green and smart industrial city													
no.	mSC OA Ref	NDP Reference (as applicable)	MP Vision 2030 Reference (as applicable)	Priority Area	Performance Objectives (PO)	Key Performance Indicator	Baseline	Five Year Targets	Current Year targets				Outer Year Targets		Input indicator	Output indicator	Outcome indicator	Lead Departments	POE	
									2019/2020	Q1	Q2	Q3	Q4	2020/2021						2021/2022

26	Spatial Planning and Land Use Management	Sustainable human settlements and improved quality of life	Transforming human settlements	Spatial Planning and Land Use management	Provision of security of tenure	Number of formalized informal settlements	2016/2017 New Indicator; 2017/2018: Newtown Extension surveyed and framed into a general plan 2018/2019: 1 Township establishment application approved	5 informal settlements upgraded by June 2022 - Newtown - aMawag at Kwazakuhle - Evergreen - Uitkyk - Vaalbank	1 Draft General Plan developed for the formalization of the informal settlement (Kwaza) by June 2020	Request for quotations	Submission of application	-	1 Draft general plan	2	1	Adequate Budget	Registered and proclaimed human settlements Number of stands created	Sustainable human settlements and improved quality of life Improved security of tenure	Town Planning & Human Settlements	Quotations, Application form Draft General plan
27	Fire and rescue Services	Provide a safe environment for the community	Facilitate for the creation of a safe, secure, informed and Healthy environment for the community	Disaster Management	To ensure safe and healthy environment for the community	Number of Contingency plan reviewed within Disaster management plan	Contingency plans reviewed 2016/2017: New indicator; 2017/2018: 1 Contingency Plan reviewed C62/05/2018; 2018/2019: 1 Contingency plan reviewed and	5 Contingency plans reviewed annually by 30 June 2022	1 contingency plan reviewed by March 2020	-	-	1	-	1	1	Human and material resources	Informed community members	Safe community	Emergency Services	Reviewed Contingency plan and resolution

							item was initiated (FAR2 1) and distributed for comments due on the 7 June 2019. Item did not serve at council														
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	Good Governance and Public Participation	Municipal Transformation	Financial Viability	Local Economic Development	Infrastructure Development and Service Delivery	Community and Spatial Development	Total
Numer of KPI's	5	1	8	2	9	2	27

Table 1: Adjusted Budget monthly revenue and expenditure

MP313 Steve Tshwete - Supporting Table SB14 Adjustments Budget - monthly revenue and expenditure -

Description	R ef	Budget Year 2019/20												Medium Term Revenue and Expenditu re Framework	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
		July	August	Sept.	October	November	December	January	February	March	April	May	June					Full year budget
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget					Adjusted Budget
R thousands																		
<u>Revenue By Source</u>																		
Property rates		32,589	32,551	31,919	33,392	32,785	34,932	32,524	32,524	131,401	1,305	1,305	(1,719)	395,508	395,508	412,384	425,805	
Service charges - electricity revenue		62,130	61,415	51,182	51,601	53,763	49,975	46,082	46,080	215,271	(1,633)	(1,633)	16,312	650,545	650,545	739,059	821,096	
Service charges - water revenue		9,386	7,580	8,355	9,149	15,250	8,561	8,904	7,937	33,319	2,536	2,536	(4,255)	109,259	109,259	105,549	111,876	
Service charges - sanitation revenue		6,110	5,882	6,071	6,008	6,168	6,096	6,323	6,323	22,390	516	516	67	72,470	72,470	80,545	86,818	
Service charges - refuse		6,562	6,612	6,604	6,546	6,655	6,659	6,462	6,462	26,206	359	359	(509)	78,976	78,976	81,977	86,530	
Rental of facilities and equipment		238	173	145	153	221	93	145	145	656	76	76	(76)	2,046	2,046	1,836	1,937	
Interest earned - external investments		-	6,922	3,114	1,448	7,696	1,996	2,890	3,100	14,591	1,232	1,232	(1,870)	42,351	42,351	37,631	36,908	
Interest earned - outstanding debtors		471	521	474	497	545	580	389	389	1,933	377	377	(377)	6,178	6,178	4,937	5,209	
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits		350	300	313	522	351	192	1,459	1,459	5,834	-	-	6,725	17,503	17,503	18,391	19,477	
Licences and permits		710	600	547	629	602	406	787	787	3,150	-	-	1,230	9,449	9,449	9,969	10,517	
Agency services		-	2,609	-	-	6,490	-	-	11,188	-	-	-	2,089	22,375	22,375	23,494	24,669	
Transfers and subsidies		83,781	436	179	770	404	67,241	-	1,117	51,959	5	5	2,520	208,418	208,418	231,436	260,168	
Other revenue		3,221	3,024	2,318	7,321	9,966	2,034	3,741	3,734	14,477	(497)	(497)	(5,920)	42,921	42,921	46,435	48,179	
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue		205,547	128,625	111,220	118,036	140,897	178,766	109,706	121,245	521,188	4,276	4,276	14,218	1,657,998	1,657,998	1,793,644	1,939,188	

Expenditure By Type																
Employee related costs	12,350	12,881	13,108	12,950	12,818	12,947	49,450	49,477	45,891	47,361	47,360	283,011	599,606	599,606	636,098	678,396
Remuneration of councillors	1,905	1,905	1,905	1,905	1,905	1,905	2,018	2,018	2,018	2,018	2,018	3,185	24,700	24,700	26,027	27,979
Debt impairment	–	122	–	–	–	2	–	–	–	–	–	29,141	29,265	29,265	22,177	23,397
Depreciation & asset impairment	–	3,422	1,711	1,711	1,711	1,711	14,297	14,297	22,519	25,281	25,281	100,797	212,738	212,738	174,994	178,494
Finance charges	–	–	–	–	–	–	–	–	1,307	1,307	1,312	33,430	37,356	37,356	48,624	49,046
Bulk purchases	–	–	–	–	–	–	36,927	36,927	31,544	36,491	41,294	306,364	489,549	489,549	591,735	667,565
Other materials	494	497	251	2,409	578	874	3,787	4,155	14,986	4,224	4,111	30,135	66,502	66,502	51,582	54,173
Contracted services	2,332	5,121	5,002	5,558	3,814	3,506	15,188	18,477	21,241	28,671	25,755	92,877	227,542	227,542	207,447	218,892
Grants and subsidies	40	5	–	10	10	–	23	23	105	–	65	1,649	1,930	1,930	2,137	2,258
Other expenditure	4,803	12,452	4,070	4,638	6,174	3,947	7,985	8,900	4,661	12,334	7,798	28,317	106,078	106,078	104,910	110,786
Loss on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure	21,923	36,404	26,048	29,181	27,009	24,892	129,675	134,274	144,272	157,687	154,995	908,906	1,795,266	1,795,266	1,865,731	2,010,985
Surplus/(Deficit)	183,624	92,220	85,172	88,856	113,887	153,874	(19,969)	(13,029)	376,916	(153,411)	(150,719)	(894,688)	(137,268)	(137,268)	(72,087)	(71,797)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	5,214	12,770	11,065	585	8,059	1,156	–	–	21,750	–	–	25,348		85,947	85,318	108,583
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)												–		–	–	–
Transfers and subsidies - capital (in-kind - all)												–		–	16,900	10,000
Surplus/(Deficit) after capital transfers & contributions	188,838	104,990	96,237	89,441	121,947	155,029	(19,969)	(13,029)	398,666	(153,411)	(150,719)	(869,340)	(137,268)	(51,320)	30,131	46,786

Table 2: Adjusted Budget monthly revenue and expenditure (functional classification)

MP313 Steve Tshwete - Supporting Table SB13 Adjustments Budget - monthly revenue and expenditure (functional classification) -

Description - Standard classification	R ef	Budget Year 2019/20												Full year budget	Medium Term Revenue and Expenditure Framework	Budget Year +1 2020/21	Budget Year +2 2021/22
		July	August	Sept.	October	November	December	January	February	March	April	May	June				
		Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget				
R thousands																	
Revenue - Functional																	
<i>Governance and administration</i>		87,620	40,421	38,844	38,559	38,607	76,890	38,728	38,930	182,646	2,426	2,426	1,507	587,603	587,603	619,583	653,798
Executive and council		39,773	7	7	7	7	31,820	7	7	20,659	12	12	(397)	91,922	91,922	107,894	126,257
Finance and administration		47,846	40,414	38,837	38,551	38,599	45,070	38,721	38,922	161,987	2,414	2,414	1,904	495,681	495,681	511,688	527,541
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		7,997	2,002	1,741	1,741	2,212	10,921	1,741	2,055	16,466	57	57	(1,356)	45,635	45,635	43,160	40,851
Community and social services		5,776	160	160	160	160	8,480	160	160	7,527	24	24	24	22,813	22,813	18,132	15,239
Sport and recreation		611	332	71	71	541	871	71	385	956	12	12	12	3,944	3,944	5,398	5,348
Public safety		1,509	1,509	1,509	1,509	1,509	1,509	1,509	1,509	7,921	26	26	(1,387)	18,657	18,657	19,611	20,244
Housing		102	2	2	2	2	62	2	2	62	(4)	(4)	(4)	222	222	19	20
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		3,885	399	208	208	552	5,655	208	438	15,496	7	7	(10,156)	16,907	16,907	41,771	25,828
Planning and development		719	182	182	182	182	978	182	182	1,565	62	62	(56)	4,422	4,422	4,380	6,661
Road transport		3,144	195	4	4	348	4,655	4	234	13,857	3	3	(9,997)	12,457	12,457	37,052	18,802
Environmental protection		22	22	22	22	22	22	22	22	74	(59)	(59)	(104)	28	28	339	365
<i>Trading services</i>		144,094	93,065	79,584	87,332	75,593	103,761	68,231	67,838	336,920	1,705	1,705	1,705	1,061,535	1,061,535	1,157,760	1,301,977
Energy sources		75,947	72,310	59,307	56,406	52,806	51,686	46,304	46,304	217,717	(2,286)	(2,286)	(2,286)	671,931	671,931	768,437	865,232
Water management		30,856	8,079	8,079	18,045	9,045	16,234	9,045	8,079	51,962	2,967	2,967	2,967	168,325	168,325	160,278	179,713

Waste water management	15,571	5,709	5,709	6,392	6,392	15,511	6,392	6,392	28,861	637	637	637	98,841	98,841	108,719	121,983
Waste management	21,720	6,968	6,489	6,489	7,350	20,329	6,489	7,063	38,381	387	387	387	122,438	122,438	120,326	135,048
<i>Other</i>	11,985	797	797	797	797	797	797	11,985	3,270	81	81	81	32,266	32,266	33,588	35,318
Total Revenue - Functional	255,580	136,686	121,175	128,638	117,761	198,024	109,706	121,245	554,798	4,276	4,276	(8,219)	1,743,946	1,743,946	1,895,862	2,057,771
Expenditure - Functional																
<i>Governance and administration</i>	28,257	31,538	29,577	29,155	29,143	30,985	28,914	29,637	31,240	38,934	36,770	81,499	425,650	425,650	393,285	416,360
Executive and council Finance and administration	6,030	6,433	6,103	6,119	6,009	6,891	6,050	6,048	6,131	5,372	5,307	27,529	94,022	94,022	79,678	84,966
Internal audit	21,948	24,474	23,196	22,760	22,504	23,810	22,586	22,888	24,280	32,515	30,559	53,365	324,885	324,885	308,466	325,965
<i>Community and public safety</i>	280	631	279	276	629	284	278	701	829	1,048	904	605	6,743	6,743	5,141	5,429
Community and social services	18,621	19,444	19,653	19,235	20,180	19,826	19,914	20,594	24,321	22,789	19,476	21,913	245,966	245,966	252,421	267,371
Sport and recreation	4,355	4,625	4,641	4,579	4,351	4,431	4,280	4,372	8,359	4,240	4,750	(3,939)	49,043	49,043	47,313	49,903
Public safety	4,472	4,745	5,191	4,674	6,063	5,604	5,729	6,215	6,821	7,996	4,714	2,486	64,711	64,711	67,638	71,484
Housing	8,526	8,792	8,490	8,684	8,535	8,489	8,660	8,680	8,455	9,086	8,733	22,599	117,729	117,729	120,604	128,056
Health	1,268	1,283	1,331	1,298	1,231	1,302	1,244	1,327	687	1,467	1,279	766	14,483	14,483	16,866	17,927
<i>Economic and environmental services</i>	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Planning and development	9,445	9,554	10,419	10,331	10,231	14,894	9,831	10,554	7,816	13,078	13,078	14,432	133,664	133,664	134,851	139,779
Road transport	2,195	2,138	2,626	2,088	2,112	2,314	2,392	2,199	1,251	2,539	2,350	1,145	25,347	25,347	27,973	29,563
Environmental protection	6,546	6,710	7,100	7,550	7,386	11,850	6,746	7,655	5,730	9,703	9,896	13,198	100,070	100,070	97,982	100,909
<i>Trading services</i>	703	706	693	693	733	730	693	699	835	836	832	90	8,246	8,246	8,896	9,307
Energy sources	85,551	91,567	80,946	74,990	75,087	83,559	69,127	71,663	78,793	80,788	83,640	90,153	965,864	965,864	1,059,517	1,160,158
Water management	60,425	65,962	55,197	51,543	51,575	53,271	45,576	47,119	51,413	52,876	57,680	52,518	645,156	645,156	731,001	812,705
Waste water management	9,797	9,883	9,843	7,892	7,985	12,503	8,014	8,513	1,406	9,012	8,317	8,838	102,004	102,004	117,955	124,512
Waste management	6,866	6,813	7,200	6,858	6,865	9,128	6,850	6,808	5,092	7,691	6,822	11,164	88,158	88,158	98,349	103,803
<i>Other</i>	8,463	8,909	8,705	8,697	8,662	8,656	8,687	9,223	20,881	11,209	10,822	17,632	130,546	130,546	112,213	119,137
	1,976	1,937	2,140	2,002	2,033	2,130	1,888	1,827	2,102	2,098	2,031	1,956	24,122	24,122	25,658	27,318

Total Expenditure - Functional	143,851	154,041	142,736	135,715	136,673	151,395	129,675	134,274	144,272	157,687	154,995	209,953	1,637,480	1,795,266	1,865,731	2,010,985
Surplus/ (Deficit) 1.	111,729	(17,355)	(21,561)	(7,077)	(18,912)	46,629	(19,969)	(13,029)	410,526	(153,411)	(150,719)	(218,172)	106,465	(51,320)	30,131	46,786

Table 3: Adjusted budget- monthly capital expenditure (functional classification)

MP313 Steve Tshwete - Supporting Table SB17 Adjustments Budget - monthly capital expenditure (functional classification) -

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Capital Expenditure - Functional																
<i>Governance and administration</i>		-	54	2,015	6,729	733	1,367	1,563	3,019	6,647	1,850	4,520	20,440	48,938	28,246	68,353
Executive and council		-	-	-	17	314	-	12	-	-	-	7	444	794	1,300	-
Finance and administration		-	54	2,015	6,712	420	1,367	1,551	3,019	6,616	1,850	4,513	19,988	48,104	26,946	68,353
Internal audit		-	-	-	-	-	-	-	-	31	-	-	9	40	-	-
<i>Community and public safety</i>		-	2,451	3,642	1,863	2,240	1,267	3,008	2,054	9,730	-	1,094	7,135	34,484	66,358	42,676
Community and social services		-	2,439	3,601	1,461	1,679	607	2,822	250	6,273	-	23	594	19,749	45,305	15,115
Sport and recreation		-	-	-	376	410	-	174	735	2,480	-	-	2,212	6,388	17,330	22,239
Public safety		-	12	41	25	64	660	13	1,069	757	-	459	4,291	7,390	3,042	4,642
Housing		-	-	-	-	87	-	-	-	220	-	612	38	957	680	680
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

<i>Economic and environmental services</i>	-	6,223	7,583	7,470	10,472	5,718	616	8,421	19,886	6,340	1,686	17,334	91,749	127,713	104,265
Planning and development	-	-	-	-	-	-	-	-	-	-	-	0	0	590	2,000
Road transport	-	6,223	7,554	7,470	10,472	5,718	546	8,229	19,886	6,340	1,493	17,228	91,158	127,023	102,165
Environmental protection	-	-	29	-	-	-	70	192	-	-	193	107	591	100	100
<i>Trading services</i>	17,329	12,296	8,562	16,275	22,093	30,373	16,473	6,472	52,344	7,561	50,011	56,992	296,781	171,485	195,623
Energy sources	16,818	5,411	3,438	9,031	8,642	6,491	13,484	2,803	14,158	5,311	10,779	4,362	100,729	61,448	76,816
Water management	264	1,276	3,295	4,542	3,093	3,927	608	4,993	28,641	496	17,574	17,089	85,798	34,688	43,161
Waste water management	1	5,552	1,713	2,044	10,358	13,808	2,380	4,594	7,476	(643)	13,873	18,813	79,968	52,439	36,725
Waste management	246	57	116	658	-	6,147	-	(5,918)	2,069	2,398	7,785	16,728	30,286	22,910	38,920
<i>Other</i>	-	23	18	23	17	-	200	-	-	-	-	22	303	2,595	110
Total Capital Expenditure - Functional	17,329	21,047	21,820	32,359	35,556	38,726	21,860	19,966	88,608	15,750	57,311	101,924	472,255	396,397	411,027

Table 4: Basic service delivery measurement

MP313 Steve Tshwete - Table B10 Basic service delivery measurement -

Description	Ref	Budget Year 2019/20									Budget Year +1 2020/21	Budget Year +2 2021/22
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
Household service targets	1											
<u>Water:</u>												
Piped water inside dwelling		79269	79269						-	79	83232	87394
Piped water inside yard (but not in dwelling)		0	0						-	-	0	0
Using public tap (at least min.service level)	2	9713	9713						-	10	10198	10708
Other water supply (at least min.service level)		599	599						-	1	1	1
<i>Minimum Service Level and Above sub-total</i>		90	90	-	-	-	-	-	-	90	94	99
Using public tap (< min.service level)	3	0	0						-	-	0	0
Other water supply (< min.service level)	3,4	0	0						-	-	0	0
No water supply		4279	4279						-	4	4493	4717
<i>Below Minimum Service Level sub-total</i>		4	4	-	-	-	-	-	-	4	4	5
Total number of households	5	94	94	-	-	-	-	-	-	94	99	103
<u>Sanitation/sewerage:</u>												
Flush toilet (connected to sewerage)		70887	70887						-	70,887	74431	78152
Flush toilet (with septic tank)		0	0						-	-	0	0
Chemical toilet		0	0						-	-	0	0
Pit toilet (ventilated)		0	0						-	-	0	0
Other toilet provisions (> min.service level)		0	0						-	-	0	0
<i>Minimum Service Level and Above sub-total</i>		70,887	70,887	-	-	-	-	-	-	70,887	74,431	78,152
Bucket toilet		0	0						-	-	0	0
Other toilet provisions (< min.service level)		0	0						-	-	0	0
No toilet provisions		7567	7567						-	7,567	7946	8343
<i>Below Minimum Service Level sub-total</i>		7,567	7,567	-	-	-	-	-	-	7,567	7,946	8,343
Total number of households	5	78,454	78,454	-	-	-	-	-	-	78,454	82,377	86,495
<u>Energy:</u>												

Electricity (at least min. service level)		0	0						-	-	0	0
Electricity - prepaid (> min.service level)		80138	80138						-	80,138	84145	88352
<i>Minimum Service Level and Above sub-total</i>		80,138	80,138	-	-	-	-	-	-	80,138	84,145	88,352
Electricity (< min.service level)		0							-	-	0	0
Electricity - prepaid (< min. service level)		0							-	-	0	0
Other energy sources		0							-	-	0	0
<i>Below Minimum Servic Level sub-total</i>		-	-	-	-	-	-	-	-	-	-	-
Total number of households	5	80,138	80,138	-	-	-	-	-	-	80,138	84,145	88,352
<u>Refuse:</u>												
Removed at least once a week (min.service)		63146	63146						-	63,146	66303	69618
Minimum Service Level and Above sub-total		63,146	63,146	-	-	-	-	-	-	63,146	66,303	69,618
Removed less frequently than once a week		0	0						-	-	0	0
Using communal refuse dump		4086	4086						-	4,086	4290	4504
Using own refuse dump		20412	20412						-	20,412	21437	22504
Other rubbish disposal		0	0						-	-	0	0
No rubbish disposal		6214	6214						-	6,214	6525	6851
<i>Below Minimum Servic Level sub-total</i>		30,712	30,712	-	-	-	-	-	-	30,712	32,252	33,859
Total number of households	5	93,858	93,858	-	-	-	-	-	-	93,858	98,555	103,477
<u>Households receiving Free Basic Service</u>	15											
Water (6 kilolitres per household per month)		15	-	-	-	-	-	-	-	15	15	15
Sanitation (free minimum level service)		18	-	-	-	-	-	-	-	18	19	19
Electricity/other energy (50kwh per household per month)		17	-	-	-	-	-	-	-	17	17	17
Refuse (removed at least once a week)		18	-	-	-	-	-	-	-	18	18	18
<u>Cost of Free Basic Services provided (R'000)</u>	16											
Water (6 kilolitres per indigent household per month)		29,195	29,195	-	-	-	-	712	712	29,907	31,093	32,958
Sanitation (free sanitation service to indigent households)		25,053	25,053	-	-	-	-	(1,066)	(1,066)	23,987	27,307	29,765
Electricity/other energy (50kwh per indigent household per month)		9,024	9,024	-	-	-	-	9,167	9,167	18,192	9,837	10,722
Refuse (removed once a week for indigent households)		32,107	32,107	-	-	-	-	(1,705)	(1,705)	30,402	34,997	38,146
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-	-	-
Total cost of FBS provided		95,379	95,379	-	-	-	-	7,109	7,109	102,488	103,233	111,592

Highest level of free service provided													
Property rates (R'000 value threshold)		15000	15000							-	15,000	15000	15000
Water (kilolitres per household per month)		10	10							-	10	10	10
Sanitation (kilolitres per household per month)			0							-	-		
Sanitation (Rand per household per month)			0							-	-		
Electricity (kw per household per month)		50	50							-	50	50	50
Refuse (average litres per week)		124	124							-	124	124	124
Revenue cost of free services provided (R'000)													
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)	17									-	-		
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		22,077	22,077	-	-	-	-	22,899	22,899	44,975	23,898	25,747	
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates										-	-		
Housing - top structure subsidies	6									-	-		
Other										-	-		
Total revenue cost of subsidised services provided		22,077	22,077	-	-	-	-	22,899	22,899	44,975	23,898	25,747	

Table 5: Adjustment to SDBIP performance objectives

MP313 Steve Tshwete - Supporting Table SB3 Adjustments to the SDBIP - performance objectives -

Description	Unit of measurement	Budget Year 2019/20									Budget Year +1 2020/21	Budget Year +2 2021/22
		Original Budget A	Prior Adjusted A1	Accu m. Funds B	Multi-year capital C	Unfore. Unavoid. D	Nat. or Pro v. Gov t E	Other Adjust s. F	Total Adjusts. G	Adjusted Budget H	Adjusted Budget	Adjusted Budget
Governance and Administration												
Corporate Services												
Property Services												
<i>Create additional facilities for community needs</i>	Number of new buildings facilities constructed	1	0						-	1	1	1
Trading Services												
Waste Management												
Solid Waste									-			
<i>Provision of Refuse removal service</i>	Number of households with weekly kerb-side waste removal services in formal areas	74,444	74,444							74,444	74,844	75,244
	Number of informal settlements with access to refuse removal	2,711	2,711							2,711	2,711	2,711
	Number of additional households (RDP) with access to refuse removal	400	400							400	400	400
	Backlog of kerb-side refuse removal services to consumer units (once a week)	12,269	12,269							12,269	11,969	11,569
<i>Reduce illegal dumping</i>	Number of mini waste transfer stations constructed	-	-							-	-	-
	Number of transfer stations constructed	-	-						-	-	-	-
Water Service												
Water Distribution												
<i>Provision of water</i>	Number of formal domestic customers receiving water services	56,008	56,008							56,008	56,008	56,008
	Number of water service points installed for informal settlement dwellers within a 200m radius	-	-							-	-	-

	Number of additional households (RDP) provided with water connections	300	300							300	300	300
	Backlog of consumer units provided with a basic level of potable water above RDP standards	11,630	11,630							11,630	11,330	11,030
	Number of consumer units provided with access to a free basic level of potable water, by means of an individual HH supply or in informal areas by means of a standpipe within 200m	57,058	57,058							57,058	57,358	57,658
	Backlog in the number of consumer units with access to a free basic level of potable water	-	-						-	-	-	-
Managing water infrastructure assets.	Install / replace fire hydrants	25	25							25	25	25
	Replace bulk flow meters	6	6							0	6	6
	Replace water pipes per meter	7.5km	7.5km							7.5km	7.5km	7.5km
	Replace number of water meters : Residential	300	300							300	300	300
	Replace number of water meters : Commercial/Industrial	10	10							10	10	10
Provide water in remote areas	Water services in Rural areas : Windpumps	1	1							1	1	1
	Water services in Rural areas : Water tanks	4	4							4	4	5
Water Purification												
Install and Implement security measures	Replace fencing per m	-	-						-	-		
Electricity Services									-			
Electricity Distribution											0	0
Provide infrastructure and connections	Number of additional households (RDP) provided with electricity connections	497	497						-	497		
	New Pre-paid Household connections	100	100							100	100	100
	Number of formal households with access to basic electricity	66088	66,088							66,088	66388	66688
	Backlog of electricity connections to consumer units	0	-							-	0	0
	Number of households provided with access to Free Basic Electricity	17649	17,649						-	17,649	17849	18049

<i>Install and upgrade of infrastructure</i>	Number of meter kiosks replaced	10	10						10	10	10
	Km of overhead lines replaced	0	-					-	-	3	3
	New/replacing of cable per km	5.00	5						5	4	3
	Fencing per m	100	100					-	100	100	100
<i>Provide area lighting where required.</i>	Number of new streetlights	0	-						-	0	0
	Number of new highmasts	12	12					-	12	12	12
	Number of streetlights upgraded	0	-						-	0	0
Waste Water Management											
Sewerage								-			
<i>Provision of sewer networks</i>	Number of formal domestic customers receiving sewerage services	72802	72,802						72,802	73,102	73,402
	Number of sanitation service points (toilets) installed for informal settlement dwellers							-			
	Number of additional households (RDP) provided with sewer connections	300	300						300	300	300
	Backlog in the provision of basic sanitation services (above RDP standards)	13510	13,510					-	13,510	13210	12910
	Bulk supply (outfall sewer) per m	2	2						2	2	2
<i>Managing sewer infrastructure assets</i>	Replace pipeline per m	1km	1km						1km	1km	1km
<i>Providing sanitation solutions in rural areas and informal settlements</i>	Biological toilets	300	300						300	200	200
<i>Install and Implement security measures</i>	Replace fencing per m	400	400					-	400	-	-
Community and public safety											
Public Safety								-			
Traffic											
<i>To improve the free flow of traffic.</i>	Number of new traffic signs	570	570						570	560	550
	Number of new traffic signals	2	2					-	2	2	2
	Number of new speed humps to be erected	20	20						20	20	20
Community services								-			
Community Halls	Number of community halls developed	1	1						1	-	1
Sport & Recreation	Number of sports fields and stadia developed	4	4					-	4	3	3

	Number of community swimming pools developed	0	-							-	-
<i>Parks & Gardens</i>	Number of parks and gardens developed	3	3						3	2	2
<i>Education & Libraries</i>	Number of libraries developed	0	-					-	-	-	-
<i>Cemeteries</i>	Number of cemeteries developed	0	-						-	1	-
<i>Emergency services</i>	Number of fire safety and emergency facilities developed	1	1					-	1	-	-
Economic & Environmental Services											
Road Transport								-			
Roads and Stormwater											
<i>Constructing new roads where required</i>	Km of new tarred roads constructed	7	7					-	7	7	7
	Km of paved roads	0	0						0	0	0
	Km of gravelled roads	0	-					-	-	-	-
	Number of Taxi laybys	2	2						2	2	2
<i>Rehabilitation of roads</i>	Km of roads resealed	7	7					-	7	7	7
	Km of roads resurfaced/rehabilitated	0	-						-	0	0
	Km of gravel roads graded	150	150						150	150	150
<i>Provide and replace stormwater</i>	Km of stormwater installed	5	5						5	5	5
	Km of stormwater replaced	0	-						-	-	-
	Km of walkways constructed	1	1						1	1	1
<i>Transport</i>	Number of bus/taxi stops constructed	0	-						-	-	-
	Number of bus terminals or taxi ranks constructed	0	-						-	-	-
<i>Provide walkways</i>	Number of subsurface drains	1	1						1	1	1
<i>Insert measure/s description</i>											

Table 6: Adjustments to budgeted performance indicators and benchmarks

MP313 Steve Tshwete - Supporting Table SB4 Adjustments to budgeted performance indicators and benchmarks -

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Budget Year 2019/20			Budget Year +1 2020/21	Budget Year +2 2021/22
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Prior Adjusted	Adjusted Budget	Adjusted Budget	Adjusted Budget
<u>Borrowing Management</u>									
Credit Rating	Short term/long term rating								
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1.6%	1.6%		2.9%	3.0%	3.1%	4.0%	3.8%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.8%	1.8%		0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants	2.7%	58.8%		36.3%	39.6%	40.3%	44.4%	34.3%
<u>Safety of Capital</u>									
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>									
Current Ratio	Current assets/current liabilities	3.0%	3.4%		277.3%	234.7%	300.1%	196.6%	145.6%
Current Ratio adjusted for aged debtors	Current assets/current liabilities less debtors > 90 days/current liabilities	3.0%	3.4%		277.3%	234.7%	0.0%	0.0%	0.0%
Liquidity Ratio	Monetary Assets/Current Liabilities	2.0%	2.3%		1.7	1.7	2.2	1.2	0.9
<u>Revenue Management</u>									
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing	100.0%	100.0%						
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		100.0%	100.0%						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	9.0%	9.3%		6.8%	6.8%	8.3%	4.0%	2.8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old				0.0%	0.0%	0.0%	0.0%	0.0%
<u>Creditors Management</u>									
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))								
Creditors to Cash and Investments		204.4%	232.1%		175.2%	185.8%	24.4%	221.2%	296.1%
<u>Other Indicators</u>									

Electricity Distribution Losses (2)	Total Volume Losses (kW)								
	Total Cost of Losses (Rand '000)								
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	-	0					
Water Distribution Losses (2)	Total Volume Losses (kℓ)								
	Total Cost of Losses (Rand '000)								
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	-	0					
Employee costs	Employee costs/(Total Revenue - capital revenue)	33.0%	32.9%		36.4%	36.1%	36.2%	35.5%	35.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	63.7%	34.5%						
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.6%	5.3%		5.9%	5.8%	5.8%	5.8%	5.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	13.0%	11.5%		12.4%	15.1%	15.1%	12.5%	11.7%
<u>IDP regulation financial viability indicators</u>									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	19.1%	24.4%		1942.7%	1965.8%	1965.8%	2035.7%	2187.9%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	11.2%	12.1%		4.2%	4.1%	3.6%	1.5%	0.5%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.9%	0.8%		0.0	0.0	0.0	0.0	0.0

Table 7: